7:30 am Refreshments

8:00 am About the Day
Review of SOP Process & Agenda, City Manager Tony Delgado
Introduction of Facilitator Dr. Robert E. Lee

8:15 am Economic Opportunity Goal
- FY19 Actionable Item Update:
  o Community & Economic Development
    ✓ Development of LPD Garage
- FY20 Proposed Initiatives:
  o Community & Economic Development
    ✓ Affordable Housing Strategies
    ✓ Catalyst Site Evaluation/Plan
    ✓ Targeted Economic Investment Opportunity

10:15 am Break

10:30 am Growth Management Goal
- FY20 Proposed Initiatives:
  o Community & Economic Development
    ✓ Wabash Avenue
  o Lakeland Linder International Airport
    ✓ Airport Ultimate Plan

11:30 am Lunch

12:30 pm Governance Goal
- FY20 Proposed Initiative:
  o Risk Management
    ✓ Local Preference for Bidders
1:00 pm Quality of Life Goal

- FY20 Proposed Initiatives:
  - Lakeland Fire Department
    ✓ Master Plan to Move Station 3
  - Lakeland Police Department
    ✓ Long-Term Strategies/Community Policing
  - Parks & Recreation
    ✓ Lakeland Historical Cultural Center
    ✓ Clay Tennis Courts Feasibility Study
    ✓ New PAL Building
  - Public Works
    ✓ Refresh the Face of Downtown

2:45 pm Break

3:00 pm Business & Financial Planning

- Financial Update/Days Cash on Hand

3:45 pm Finalize FY20 Initiative Decisions

4:30 pm Future Workshops

- Affordable Housing
- Annexation
- Certificate of Need Landscape Review
- Impact Fee Discussion
- Transportation Fund/Road Maintenance

5:00 pm Wrap-Up / Next Steps