To: Mayor & City Commission

From: Shawn Sherrouse, City Manager

Date: February 10, 2021

Subject: City Commission Strategic Planning Retreat

The City Commission will meet **February 16 - 17, 2021**, for their annual Strategic Planning Retreat. Topics are scheduled to be discussed as follows:

**Tuesday, February 16, 2021**
- 8:00 a.m. Welcome and Orientation to Purpose
- 8:10 a.m. Agenda, Processes, Anticipated Outcomes, and Ground Rules
- 8:20 a.m. Top-Two Initiatives of Commissioners
- 8:50 a.m. City Commission – Open Discussion
- 10:15 a.m. LKLDView Survey Results and Ranking of City Goals
- 10:35 a.m. Water Supply Update
- 11:00 a.m. SMART City Initiatives, Data Collection Economic Development – Overview of Incentive Plans and Project Updates
- 12:00 p.m. Break
- 1:00 p.m. COVID Update/Unknowns
- 2:30 p.m. Innovation District
- 3:15 p.m. Age Friendly Lakeland
- 3:30 p.m. Education
- 3:50 p.m. Affordable Housing
- 4:15 p.m. Closing Remarks

**Wednesday, February 17, 2021**
- 8:00 a.m. Orientation to the Day
- 8:05 a.m. LKLDArts
- 8:30 a.m. Economic Outlook
9:15 a.m.  Public Temperature Discussion
10:00 a.m.  Park Investments
10:30 a.m.  2021 Strategic Plan Target Areas
            1: Infrastructure
            2: Economic Development
            3: Affordable Housing
12:00 p.m.  Break
            4: City Hall Communication
            5: Parks and Recreation
            6: Resiliency Plans
            7: Public Safety
5:00 p.m.  Review of Anticipated Outcomes/Next Steps/ Adjournment

Due to the COVID-19 pandemic, RP Funding Center will be closed to the public during this retreat. Those wishing to view this meeting may do so by watching live on Spectrum Channel 643 or Fios Channel 43. This retreat will also be webcast live on www.lakelandgov.net. Please visit www.lakelandgov.net for a complete list of all meetings available on the Lakeland Government Network. For more information, contact Mike Mustard, CableCast Producer at 863/834-5013.

If a person decides to appeal any decision made by the City Commission with respect to any matter considered at this meeting, he or she will need a record of the proceedings, and, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. In accordance with the Americans with Disabilities Act and Section 286.26, Florida Statutes, persons with disabilities needing special accommodation to participate in this proceeding, or those requiring language assistance (free of charge) should contact the City of Lakeland ADA Specialist, Jenny Sykes, no later than 48 hours prior to the proceeding, at (863) 834-8444, Email: Jenny.sykes@lakelandgov.net. If hearing impaired, please contact the TDD numbers: Local – (863) 834-8333 or 1-800-955-8771 (TDD-Telecommunications Device for the Deaf) or the Florida Relay Service Number 1-800-955-8770 (VOICE), for assistance.