

**REGULAR SESSION**  
**January 16, 2007**

The Lakeland City Commission met in Regular Session on Tuesday, January 16, 2007 in the City Commission Chambers. Commissioners Glenn Higgins, Dean Boring, Jim Verplanck, Howard Wiggs, Gow Fields, Edie Yates and Mayor Fletcher were present. City Manager Doug Thomas, City Attorney Tim McCausland, Finance Director Greg Finch, and City Clerk Kelly Koos were present.

**CALL TO ORDER**

Mayor Fletcher called the meeting to order at 9 a.m.

**INVOCATION**

Father Ramon Bolatete, St. Joseph's Catholic Church offered the invocation followed by the salute to the flag.

**PRESENTATIONS**

**Communication - Internal & External Communications Plan**

Kevin Cook gave the presentation.

**2006 Christmas Parade Float Winners**

Coleen Pizzuti and Amy Bonini presented these awards with the assistance of Parks & Recreation Director Bill Tinsley and Mayor Fletcher.

**PROCLAMATIONS**

**Thank Your Mentor Day**

**APPROVAL OF CONSENT AGENDA**

- \* City Commission Minutes 01/02/07 with any amendments
- \* Utility Committee 01/02/07 with any amendments
- \* Memo re: Sale of City-Owned Lots at 401 West 9<sup>th</sup> Street to Loretta Halliburton Under the Urban Homestead Program
- \* Memo re: Grant Agreement with State of Florida Division of Emergency Management for Design of Basin B Stormwater Drainage Improvements for North Lakeland
- \* Memo re: Services Agreement with In-Pipe Technology Company, LLC for Wastewater Odor Control
- \* Appropriation and Increase in Estimated Revenues – Public Improvement Fund

**Action:** Commissioner Wiggs moved to approve the Consent Agenda and the motion carried unanimously.

### **APPROVAL OF MINUTES (with any amendments)**

**\* City Commission 01/02/07**

**Action:** The Commission approved this item on the Consent Agenda.

**\* Utility Committee 01/02/07**

**Action:** The Commission approved this item on the Consent Agenda.

### **Municipal Boards & Committees 01/12/07**

The Municipal Boards Committee met on Friday, January 12, 2007 following Agenda Study, in the City Commission Conference Room. Commissioners Jim Verplanck and Glenn Higgins (members) and Commissioner Boring (chair) were present along with administrative staff Steven Harris.

Commissioner Boring called the meeting to order at 9:42 a.m. He presented staff's recommendations and the Committee voted on each one individually.

#### **1. Beautification Board:**

\*Recommendation from Brian Dick to reappoint Rubert Prevatt for another term. Dr. Prevatt's term expired November 30, 2006. His new term will expire November 30, 2009.

**Recommendation:** Commissioner Verplanck moved to recommend the Commission reappoint Rubert Prevatt to the Beautification Board. Commissioner Higgins seconded and Commissioner Boring concurred.

#### **2. Airport Advisory Board:**

\*Recommendation from John Dubose to reappoint David "Joel" Adams and Jeff Kincart to another term. Their initial one-year terms expired December 31, 2006. Their second terms will expire December 31, 2009. David "Joel" Adams is the General Aviation Representative on the Board. Jeff Kincart is the Citizen At-Large Representative on the Board.

**Recommendation:** Commissioner Verplanck moved to recommend the Commission reappoint David "Joel" Adams and Jeff Kincart to the Airport Advisory Board. Commissioner Higgins seconded and Commissioner Boring concurred.

#### **3. Civil Service/Pension Board:**

\*Recommendation from Tommy Hamrick to appoint Kerry Charlet to replace Art Rowbotham whose second term expired December 31, 2006. Mr. Charlet's first term will be for three years and will expire December 31, 2009.

**Recommendation:** Commissioner Verplanck moved to recommend the Commission appoint Kerry Charlet to the Civil Service/Pension Board. Commissioner Higgins seconded and Commissioner Boring concurred.

#### **4. Firemen Pension Trust – Board of Trustees:**

\*Recommendation from Tommy Hamrick to reappoint Lyonel Lindsey for another term. Mr. Lindsey's term expired December 31, 2006. His new term will expire December 31, 2008.

**Recommendation:** Commissioner Verplanck moved to recommend the Commission reappoint Lyonel Lindsey to the Firemen Pension Trust – Board of Trustees Board. Commissioner Higgins seconded and Commissioner Boring concurred.

\*Recommendation from Tommy Hamrick to appoint David Grossman to replace Bob Georges whose second term expired December 31, 2006. David Grossman's first term will be for three years and will expire December 31, 2008.

**Recommendation:** Commissioner Verplanck moved to recommend the Commission appoint David Grossman to the Firemen Pension Trust – Board of Trustees Board. Commissioner Higgins seconded and Commissioner Boring concurred.

#### **5. Enterprise Zone Development Agency:**

\*Recommendation from Jason Willey to reappoint Bill Mutz and Carole Phillipson whose first terms expired October 30, 2006. Their second terms will be for four years and will expire October 30, 2010.

**Recommendation:** Commissioner Verplanck moved to recommend the Commission reappoint Bill Mutz and Carole Phillipson to the Enterprise Zone Development Agency. Commissioner Higgins seconded and Commissioner Boring concurred.

The meeting adjourned at 9:50a.m.

Commissioner Boring presented these minutes to the Commission.

**Action:** Commissioner Boring moved to approve the appointments. Commissioner Verplanck seconded. The motion carried unanimously.

**Land Acquisition & Disposition Committee 01/12/07**

The Land Acquisition & Disposition Committee met Friday, January 12, 2007 at 9:50 a.m. in the City Commission Conference Room. Chairman, Commissioner Higgins, Members Mayor Fletcher, Commissioner Boring, City Manager Doug Thomas, City Attorney Tim McCausland, and City Clerk staff Steven Harris were present.

Commissioner Higgins called the meeting to order at 9:50 a.m.

The purpose of this meeting is to discuss the following:

**Proposed sale of two lots at 401 West 9<sup>Th</sup> Street to Loretta Halliburton pursuant to the City's Urban Homestead Program**

The two lots were appraised at \$16,000.00 each. Under the contract, the City would sell the two lots for \$32,000.00, and Ms. Halliburton will execute a \$30,000.00 City housing lien, which the City would forgive over 10 years at the rate of 10% per year provided the lots continue to be used as homestead. Provided such use, the net purchase price for the two lots will be \$2000.00. The City will pay for the title search and examination, title insurance, closing fee, and documentary stamps on the deed. The buyer will pay for recording fees and documentary stamps on the lien.

Staff recommended that the Commission authorize the appropriate City officials to execute the necessary instruments to complete the transaction between Ms. Halliburton and the City of Lakeland.

**Recommendation:** Mayor Fletcher moved to authorize the appropriate City officials to execute the necessary instruments to complete the transaction between Ms. Halliburton and the City of Lakeland. Commissioner Boring seconded and Commissioner Higgins concurred.

The meeting adjourned at 9:55a.m.

Commissioner Higgins presented these minutes to the Commission.

**Action:** Commissioner Higgins moved to approve the recommendation and the motion carried unanimously.

## **PUBLIC HEARINGS**

### **Ordinances (Second Reading)**

**Proposed 07-002; Relating to Commercial Account Security Deposits (1st Rdg 1/2/07)**

AN ORDINANCE RELATING TO COMMERCIAL ACCOUNT SECURITY DEPOSITS FOR MUNICIPAL SERVICES FOR THE CITY OF LAKELAND, FLORIDA; REQUIRING COMMERCIAL ACCOUNT SECURITY DEPOSITS TO SECURE PAYMENT FOR MUNICIPAL SERVICES; AUTHORIZING EXEMPTIONS FROM SECURITY DEPOSIT REQUIREMENTS; PROVIDING METHODOLOGY FOR CALCULATING SECURITY DEPOSITS; REQUIRING CONSTRUCTION SECURITY DEPOSITS; AUTHORIZING INCREASE OF SECURITY DEPOSITS; PROVIDING REFUNDS UPON TERMINATION OF SERVICE; PROVIDING FOR INTEREST ON CASH SECURITY DEPOSITS; REPEALING ORDINANCES 3614, 3621, 3655, 3773, 3975, 4008, 4077 AND 4457; MAKING FINDINGS; PROVIDING AN EFFECTIVE DATE.

Tim McCausland read the short title.

**Action:** Commissioner Verplanck moved to continue the public hearing until after the Utility Committee meeting. Commissioner Fields seconded and the motion carried six to zero. Commissioner Boring was absent at that time.

**Proposed 07-003; Relating to Residential Account Security Deposits (1st Rdg 1/2/07)**

AN ORDINANCE RELATING TO RESIDENTIAL ACCOUNT SECURITY DEPOSITS TO SECURE PAYMENT FOR MUNICIPAL SERVICES FOR THE CITY OF LAKELAND; REQUIRING RESIDENTIAL SECURITY DEPOSITS FOR MUNICIPAL SERVICES; AUTHORIZING EXEMPTIONS FROM SECURITY DEPOSIT REQUIREMENTS; PROVIDING METHODOLOGY FOR CALCULATING SECURITY DEPOSITS; PROVIDING FOR REFUND OF DEPOSITS; AUTHORIZING INCREASED SECURITY DEPOSIT; PROVIDING FOR INTEREST ON CASH SECURITY DEPOSITS; MAKING FINDINGS; PROVIDING AN EFFECTIVE DATE.

Tim McCausland read the short title.

**Action:** Commissioner Verplanck moved to continue the public hearing until after the Utility Committee meeting. Commissioner Yates seconded and the motion carried six to zero. Commissioner Boring was absent at that time.

**Ordinances (Emergency Adoption)**

**Ordinance 4824; Proposed 07-004; Amending Ordinance 4823; Modifying Certain Redemption Rights Related to the Bonds Authorized Therein**

AN EMERGENCY ORDINANCE AMENDING ORDINANCE NO. 4823 FOR THE PURPOSE OF MODIFYING CERTAIN REDEMPTION RIGHTS RELATED TO THE BONDS AUTHORIZED THEREIN; AND PROVIDING AN EFFECTIVE DATE.

Tim McCausland read the short title.

**Motion:** Commissioner Verplanck moved to approve the ordinance. Commissioner Yates seconded.

Mayor Fletcher asked for comments and there were none.

**Action:** Upon roll call vote, Commissioners Yates, Fields, Wiggs, Verplanck, Higgins and Mayor Fletcher voted aye. Commissioner Boring was absent at that time. Ayes: six. Nays: zero. The motion carried unanimously.

## CITY ATTORNEY

### Ordinances (First Reading)

#### **Proposed 07-005; Vacating a Portion of Edwards Avenue**

AN ORDINANCE RELATING TO PUBLIC RIGHT-OF-WAY; MAKING FINDINGS; VACATING A PORTION OF EDWARDS AVENUE LOCATED SOUTH OF GRIFFIN ROAD, EAST OF PROVIDENCE ROAD, AND WEST OF NORTH ROAD 98, WITHIN THE CITY OF LAKELAND; AUTHORIZING RECORDING OF A CERTIFIED COPY OF THIS ORDINANCE; PROVIDING AN EFFECTIVE DATE.

The foregoing is the title of an ordinance read for the first time by short title only. The Commission will hold the second reading and public hearing on February 5, 2007.

#### **Proposed 07-006; Vacating a Portion of Justine Avenue**

AN ORDINANCE RELATING TO PUBLIC RIGHT-OF-WAY; MAKING FINDINGS; VACATING A PORTION OF JUSTINE AVENUE LOCATED SOUTH OF GRIFFIN ROAD, EAST OF PROVIDENCE ROAD, AND WEST OF NORTH ROAD 98, WITHIN THE CITY OF LAKELAND; AUTHORIZING RECORDING OF A CERTIFIED COPY OF THIS ORDINANCE; PROVIDING AN EFFECTIVE DATE.

The foregoing is the title of an ordinance read for the first time by short title only. The Commission will hold the second reading and public hearing on February 5, 2007.

#### **Proposed 07-007; Establishing Hawthorne Mill Community Development District**

AN ORDINANCE BY THE CITY COMMISSION OF THE CITY OF LAKELAND, FLORIDA, ESTABLISHING A COMMUNITY DEVELOPMENT DISTRICT TO BE KNOWN AS HAWTHORNE MILL COMMUNITY DEVELOPMENT DISTRICT WITHIN A PARCEL OF LAND LYING IN SECTIONS 7, 8 AND 18, TOWNSHIP 29 SOUTH, RANGE 23 EAST PURSUANT TO CHAPTER 190, FLORIDA STATUTES; PROVIDING FOR SEVERABILITY AND AN EFFECTIVE DATE.

The foregoing is the title of an ordinance read for the first time by short title only. The Commission will hold the second reading and public hearing on February 5, 2007.

**Proposed 07-008; Amending Ordinance 4776; Related to City of Lakeland Investment Policy**

AN ORDINANCE RELATING TO INVESTMENT POLICIES; AMENDING ORDINANCE NO. 4776 TO PROVIDE ADDITIONAL CRITERIA FOR AUTHORIZED FINANCIAL DEALERS AND INSTITUTIONS; PROVIDING AN EFFECTIVE DATE.

The foregoing is the title of an ordinance read for the first time by short title only. The Commission will hold the second reading and public hearing on February 5, 2007.

**Resolutions**

**Resolution 4585; Proposed 07-005; Landscape Installation and Maintenance Agreement with FDOT - I-4 and Kathleen Interchange**

A RESOLUTION AUTHORIZING EXECUTION OF AN AGREEMENT WITH THE FLORIDA DEPARTMENT OF TRANSPORTATION FOR LANDSCAPING INSTALLATION AND MAINTENANCE AT THE I-4 AT KATHLEEN INTERCHANGE; MAKING FINDINGS; PROVIDING AN EFFECTIVE DATE

Tim McCausland read the short title.

**Motion:** Commissioner Verplanck moved to approve the resolution. Commissioner Higgins seconded.

Mayor Fletcher asked for comments and there were none.

**Action:** Upon roll call vote Commissioners Higgins, Verplanck, Wiggs, Fields, Yates and Mayor Fletcher voted aye. Commissioner Boring was absent at that time. Ayes: six. Nays: zero. The motion carried unanimously.

**Resolution 4586; Proposed 07-006; Urging Members of the Florida Legislature to Support Certain Key Issues During the 2007 Legislative Session**

A RESOLUTION OF THE CITY OF LAKELAND, FLORIDA, URGING MEMBERS OF THE FLORIDA LEGISLATURE TO SUPPORT THE FOLLOWING ISSUES DURING THE 2007 LEGISLATIVE SESSION; MAKING FINDINGS; PROVIDING AN EFFECTIVE DATE.

Tim McCausland read the short title.

**Motion:** Commissioner Verplanck moved to approve the resolution. Commissioner Wiggs seconded.

Mayor Fletcher asked for comments and there were none.

**Action:** Upon roll call vote, Commissioners Yates, Fields, Wiggs, Verplanck, Higgins and Mayor Fletcher voted aye. Commissioner Boring was absent at that time. Ayes: six. Nays: zero. The motion carried unanimously.

### **Miscellaneous Reports and Communications**

\* **Memo re: Sale of City-Owned Lots at 401 West 9<sup>th</sup> Street to Loretta Halliburton Under the Urban Homestead Program**

This was a contract for the sale of two City-owned lots located at 401 West 9th Street to Loretta Halliburton in conjunction with the City's Urban Homestead Program. Ms. Halliburton had financing and construction plans in place for her new home. The home would be 1,604 square feet with three bedrooms and two baths. The two lots appraised at \$16,000.00 each. Under the contract, the City would sell the two lots for \$32,000 for both, and Ms. Halliburton would execute a \$30,000 City housing lien, which the City would forgive over 10 years at the rate of 10% per year provided the lots continue to be used as homestead. So long as Ms. Halliburton occupies the property, her net purchase price for the two lots will be \$2,000.00. The City will pay for the title search and examination, title insurance, closing fee, and documentary stamps on the deed. The Buyer will pay for recording fees and documentary stamps on the lien.

Staff recommended that the Commission authorize the appropriate City officials to execute the contract.

**Action:** The Commission approved this item on the Consent Agenda.

\* **Memo re: Grant Agreement with State of Florida Division of Emergency Management for Design of Basin B Stormwater Drainage Improvements for North Lakeland**

This was a sub grant Agreement with the State of Florida Division of Emergency Management awarding the City FEMA grant funding for the design of improvements to the existing drainage system serving Basin B in north Lakeland. The City Commission recently approved similar agreements with the Division of Emergency Management for improvements to Basins A, C and D in the same vicinity. The agreement was for funding of Phase I of the project, which would involve completion of the design, permitting and geotechnical surveying necessary to determine modifications needed to improve and upgrade the existing system and to develop construction plans. No construction was involved in this phase. Total estimated project costs for Phase I were \$11,275.00, with a required 25% local match, for a total City contribution of \$2,819.00 and a FEMA

contribution of \$8,456.00. Upon completion of Phase I, the City would be eligible for Phase II construction funding.

Staff recommended that the Commission authorize the appropriate City officials to execute the Agreement.

**Action:** The Commission approved this item on the Consent Agenda.

\* **Memo re: Services Agreement with In-Pipe Technology Company, LLC for Wastewater Odor Control**

This was a proposed service agreement with In-Pipe Technology Company, LLC (In-Pipe) for the provision of odor control services for the City's wastewater collection system. In-Pipe Technology was the City's current vendor for odor control and the agreement extended In-Pipe's services for an additional one-year period with two one-year renewal options. In-Pipe used a microbial technology that injected treatment at critical places in the collection system. Under the Agreement, the City would pay In-Pipe Technology \$23,500 per month. In return, In-Pipe would provide 65 microbial dosing stations throughout the City's collection system.

Staff recommended that the Commission authorize the appropriate City officials to execute the Agreement.

**Action:** The Commission approved this item on the Consent Agenda.

## FINANCE DIRECTOR

\* **Appropriation and Increase in Estimated Revenues – Public Improvement Fund**

FDOT awarded Parks & Recreation a 100% grant for \$300,000 to landscape the I-4/Kathleen Interchange. When the interchange improvements were made in 2005, landscaping was excluded from the scope of work due to funding shortfalls. The FDOT approached the City with the offer to fund the landscaping of the interchange. They would reimburse the City \$30,000 for the design of the improvements and \$270,000 for construction and installation of this work. The city will not expend any funds over those provided by FDOT.

Staff requested that the City Commission authorize an appropriation for \$300,000, with an offsetting increase in estimated revenues of \$300,000 in order to adjust the current budget to the amount awarded through the grant application process.

**Action:** The Commission approved this item on the Consent Agenda.

## Appropriation and Increase in Estimated Revenues – Lakeland Electric Fund

The Electric Utility was in the process of designing and construction planning for the development of the Selective Catalytic Reduction system (SCR) that it would use to reduce NOx emission levels from the City's coal-fired electric generating unit. That unit was subject to revised, lower emission limits mandated by the EPA in conjunction with the Clear Air Interstate Act.

The Capital Improvements Budget for Lakeland Electric included funding for this project in the amount of \$42,000,000 over the three-year period 2007 thru 2009. The City would finance the project from the proceeds of revenue bonds issued in 2006 and 2007.

The utility was negotiating engineering contracts and placing advance orders for equipment necessary to complete this project. Those expenditures would occur over the course of two fiscal years; however, appropriations need to be in place within the currently adopted budget of the utility in order to enter into the long-term contracts with the various suppliers of these services.

The 2007 budget included appropriations of approximately \$2.4 million for this project. The utility estimated executing \$22,200,000 in engineering and construction contracts in FY 2007, of which they would expend \$8,000,000 during the year. Accordingly, a budget adjustment of \$19.8 million was necessary in order to accommodate the anticipated contractual commitments related to this activity.

Staff requested that the City Commission approve a budget amendment to the capital improvement accounts of Lakeland Electric representing an increase in estimated revenues of \$19.8 million (proceeds from issuance of debt) and an additional appropriation of \$19.8 million to supplement the existing \$2.4 million budget for the SCR unit at McIntosh 3. This represented Lakeland's 60% share of the project costs, with Orlando Utilities Commission financing the remaining 40%. These budget increases would be offset by equal decreases in the FY 2008 and 2009 capital budgets at the time those documents are presented to the City Commission for consideration.

Greg Finch requested the Commission defer action until after the Utility Committee met.

#### **AUDIENCE - None**

#### **MAYOR AND MEMBERS OF THE CITY COMMISSION**

Commissioner Fields gave a report on the Martin Luther King Jr. activities this weekend. The attendance was good. He reviewed the events remaining for this week.

**Recess/Reconvene:** The Commission recessed until after the Utility Committee. The Commission reconvened at 2:47 p.m.

The Lakeland City Commission reconvened in Regular Session on Tuesday, January 16, 2007 in the City Commission Chambers. Commissioners Dean Boring, Jim Verplanck, Gow Fields, Edie Yates and Mayor Pro Tem Higgins were present. Commissioner Wiggs and Mayor Fletcher were absent. City Manager Doug Thomas, City Attorney Tim McCausland, Finance Director Greg Finch, and City Clerk Kelly Koos were present.

Mayor Pro Tem Higgins called the meeting to order at 2:47 p.m.

**Ordinance 4825; Proposed 07-002; Relating to Commercial Account Security Deposits (1st Rdg 1/2/07)**

AN ORDINANCE RELATING TO COMMERCIAL ACCOUNT SECURITY DEPOSITS FOR MUNICIPAL SERVICES FOR THE CITY OF LAKE LAND, FLORIDA; REQUIRING COMMERCIAL ACCOUNT SECURITY DEPOSITS TO SECURE PAYMENT FOR MUNICIPAL SERVICES; AUTHORIZING EXEMPTIONS FROM SECURITY DEPOSIT REQUIREMENTS; PROVIDING METHODOLOGY FOR CALCULATING SECURITY DEPOSITS; REQUIRING CONSTRUCTION SECURITY DEPOSITS; AUTHORIZING INCREASE OF SECURITY DEPOSITS; PROVIDING REFUNDS UPON TERMINATION OF SERVICE; PROVIDING FOR INTEREST ON CASH SECURITY DEPOSITS; REPEALING ORDINANCES 3614, 3621, 3655, 3773, 3975, 4008, 4077 AND 4457; MAKING FINDINGS; PROVIDING AN EFFECTIVE DATE.

Tim McCausland read the short title.

**Motion:** Commissioner Verplanck moved to approve the ordinance. Commissioner Yates seconded.

Mayor Pro Tem Higgins asked for comments and there were none.

**Action:** Upon roll call vote, Commissioners Yates, Fields, Verplanck, Boring, and Mayor Pro Tem Higgins voted aye. Ayes: five. Nays: zero. The motion carried unanimously.

**Ordinance 4826; Proposed 07-003; Relating to Residential Account Security Deposits (1st Rdg 1/2/07)**

AN ORDINANCE RELATING TO RESIDENTIAL ACCOUNT SECURITY DEPOSITS TO SECURE PAYMENT FOR MUNICIPAL SERVICES FOR THE CITY OF LAKE LAND; REQUIRING RESIDENTIAL SECURITY DEPOSITS FOR MUNICIPAL SERVICES; AUTHORIZING EXEMPTIONS FROM SECURITY DEPOSIT REQUIREMENTS; PROVIDING METHODOLOGY FOR CALCULATING SECURITY DEPOSITS; PROVIDING FOR REFUND OF DEPOSITS; AUTHORIZING INCREASED SECURITY DEPOSIT; PROVIDING FOR INTEREST ON CASH SECURITY DEPOSITS; MAKING FINDINGS; PROVIDING AN EFFECTIVE DATE.

Tim McCausland read the short title.

**Motion:** Commissioner Verplanck moved to approve the ordinance. Commissioner Yates seconded.

Mayor Pro Tem Higgins asked for comments and there were none.

**Action:** Upon roll call vote Commissioners Boring, Verplanck, Fields, Yates and Mayor Pro Tem Higgins voted aye. Ayes: five. Nays: zero. The motion carried unanimously.

**Appropriation and Increase in Estimated Revenues – Lakeland Electric Fund**

**Action:** Commissioner Verplanck moved to approve the recommendation. Commissioner Fields seconded and the motion carried unanimously.

**CALL TO ADJOURNMENT – 2:50 p.m.**

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Ralph L. Fletcher, Mayor

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Kelly S. Koos, CMC, City Clerk

**AGENDA STUDY SESSION**  
**January 12, 2007**

The Lakeland City Commission met in the Agenda Study Session on Friday, January 12, 2007 in the Commission conference room. Commissioners Edie Yates, Gow Fields, Dean Boring, Glenn Higgins and Howard Wiggs and Jim Verplanck and Mayor Fletcher were present. Deputy City Manager Tony Delgado, Community Development Director Jim Studiale, Finance Director Greg Finch, City Attorney Tim McCausland, and City Clerk Staff Steven Harris were present.

Mayor Fletcher called the meeting to order at 8:37 a.m.

Doug Thomas covered the Presentations.

Doug Thomas introduced the Request to Appear from Public and introduced Code Enforcement Manager Brian Rewis who presented the details on Troy Young.

Tim McCausland covered the Public Hearings.

Chuck Garing gave an update from Water Engineering.

Mark Strallie from The Metro Company gave a small presentation regarding the Hawthorne Mill Community Development District.

Finance Director Greg Finch presented the Investment Policy for Public Improvement Fund and Lakeland Electric Fund.

Tim McCausland covered the Resolutions and Miscellaneous Reports.

The Meeting adjourned at 9:47a.m.

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Ralph L. Fletcher, Mayor

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Steven D. Harris for  
Kelly S. Koos, CMC, City Clerk

## **WATER UTILITY WORKSHOP**

### **January 16, 2007**

The Lakeland City Commission met in the Water Utility Workshop on Tuesday, January 16, 2007 in the Commission conference room. Commissioners Edie Yates, Gow Fields, Dean Boring, Glenn Higgins, Howard Wiggs, Jim Verplanck and Mayor Fletcher were present. Deputy City Manager Tony Delgado, City Manager Doug Thomas, City Attorney Tim McCausland, Assistant Water Utility Directors Bob Conner & Gary Ross, City Clerk Kelly Koos, Segundo J. Fernandez, Esq. and Charles W. Drake, P.G. with Tetra Tech, Inc. were present.

The purpose of the workshop was to provide an update on the City of Lakeland's efforts to secure a successor Water Use Permit from the Southwest Florida Water Management District (SWFWMD). A proposed Permit has been received by the City which is scheduled for consideration by the SWFWMD Board on January 30, 2007 and Mr. Segundo Fernandez, of Oertel, Fernandez, Cole & Bryant, P.A. will be present to review the terms and conditions of the proposed permit.

Mayor Fletcher called the meeting to order at 11:05 a.m.

Doug Thomas scheduled workshop to update Commission on the status of new Water Use Permit. Staff had been working for the three years he had been with the City. They have not been able to reach an agreement for a new permit. The proposed final permit does not meet the city's requirements. He asked the City's council Segundo Fernandez to come today and update the Commission. Chuck Drake with Tetra Tech worked with the City for 20 years and had a history with the northeast well field.

Mr. Fernandez explained that 75% of his cases were representing municipalities and counties with water utilities. The good news was that this was coming to a resolution. The City's application was in limbo this summer. It became apparent after reviewing the files this was a never-ending cycle. There was a disagreement between the City and SWFWMD as to how much water was available. The data generated by the City was sufficient to make a decision. The City made an appointment with SWFWMD and requested a determination of completeness. The City had submitted three times as much information as he had seen in any other application. Typically, one aquifer performance test was required. The City had done three.

He felt they had reached a settlement or resolution with SWFWMD at 4 MGDs. The data entitled the City to 9 MGDs. The well field had been permitted for 9 MGDs since 1990. This was really a request for a renewal. The district wanted to cut the city back.

The City had proposed action from SWFWMD and now the process could move to a formal procedure. The City would convert the issue to a formal proceeding

by requesting a hearing before an Administrative Law Judge (ALJ). By going to an ALJ, the decision would be taken away from the agency. The ALJ would issue his ruling and then the issue would go back to the SWFWMD governing board for final action. Because the meetings prior to now were free form, there was no enforceable agreement.

Each time city staff left a meeting they felt confident that SWFWMD staff was going to issue the permit as the City requested. When the paper work came in, the agreement was different.

The ALJ was free to find that the northeast well field could support 9 MGDs. The impartial ALJ would find as a technical fact how much water was available.

Thru 2013, the City needed an additional 7 MGDs in addition to what was already permitted for a total of 35 MGDs. Up to 9 MGDs could come from the northeast well field.

Chuck Drake stated he has worked with SWFWMD for several different agencies. This had been the most difficult process. The City had done everything that SWFWMD asked of them. The district would not accept or reject the application. They just kept asking for additional tests.

The City brought in a third party peer review to evaluate the City's data.

Chuck Drake had been working on these types of administrative law hearings since 1989.

SWFWMD was using their district wide regulation model rather than locally specific data.

Mr. Fernandez expected to file the Request for Formal Administrative Proceeding this Friday. The district governing board will grant at meeting on 1/30. The ALJ was typically appointed within 15 days. By mid February, he expected to be communicating with the ALJ as to when the hearing would take place. There would be depositions and discoveries. He expected the hearing to take place in early May.

The consensus of the Commission was to move forward and request an administrative law hearing. This hearing would be the City starting with a clean slate and they would ask for the permit as they would like it based on their evidence. The ALJ will look at the permit in its totality not just as it related to the northeast well field.

The meeting adjourned at 11:56 a.m.

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Ralph L. Fletcher, Mayor

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Kelly S. Koos, CMC, City Clerk

## **CITY COMMISSION RETREAT**

### **January 25, 2007**

The Lakeland City Commission met in their annual retreat on Thursday and Friday, January 25 and 26, 2007 at The Lakeland Center. Commissioners Howard Wiggs, Gow Fields, Edie Yates, Glenn Higgins, Jim Verplanck, Dean Boring and Mayor Fletcher were present. City Manager Doug Thomas, City Attorney Tim McCausland and administrative staff were present.

Doug Thomas called the meeting to order at approximately 8:20 a.m. He introduced the keynote speaker Jacob Stuart, President of MyRegion.org.

### **How Shall We Grow? Creating a Shared Vision for Central Florida**

Jacob Stuart, President of MyRegion.org gave the keynote address.

**Recess:** The Commission recessed at 8:39 a.m.

Larry Ross called the meeting back to order at approximately 10 a.m.. The retreat was the result of an on going process intended to provide a longer-tem focus on strategic planning within the City. Today there would be brief presentations and a Q&A session at the end of each presentation. He asked the Commission to make note of their questions and save them until the end of the presentation.

### **Tony Delgado - Utility Capacities Presentation**

#### Water Update

- \* CUP Update
- \* Water Review Committee Water Allocations
- \* Water Cooperative/Partnerships
- \* Wastewater Collection Issues
- \* West Lakeland Westload Reduction Facility
- \* Lakeland Electric Generation Snapshot
- \* Challenges
- \* Stormwater
- \* Stormwater Recommendations

#### Utilities Q&A

Stormwater Utility Fee generates annual revenues of \$1.4 million and the City adds \$1.4 million annually from the Transportation Fund. Raising the Stormwater Fee to \$4.00/ERU would provide additional funding to finance capital shortfalls, but would not eliminate the contribution from the Transportation Fund. That would take an additional \$2.00/ERU.

City Staff was looking at alternatives for irrigation besides potable water. Using reuse water would require an additional level of treatment above what was needed for cooling

towers at Lakeland Electric. They were negotiating with Polk County to use some of their excess because their reuse water has been treated to the level that it could be used for irrigation. It would cost approximately \$5 million to use reuse water from Glendale for irrigation at the Golf Course. That would be for both treatment and distribution.

There were concerns about diverting the reuse water anywhere other than the electric plant. Less reuse water would directly affect the size of the new plant. Staff envisioned the reuse for the future of Lakeland would be developed in the now undeveloped areas of Lakeland. New developments could put in lines for distribution of gray water.

Other areas for conserving potable water were to convert irrigation systems to surface water or wells.

The City had not increased the Stormwater Utility Fee since its inception. Until recently, the City did not know exactly what the regulatory agencies would require relating to stormwater. Federal and State agencies only recently issued mandates affecting stormwater/lakes.

What has happened to put the Reverse Osmosis/Brine Concentration back on the table? The City was able to negotiate a permit with the DEP that allowed Lakeland not to have to make changes to the discharge water. With growth and the reuse water being diverted for the new power plant, the Water Utility would have to find other alternatives to dilute the discharge water.

How was Lakeland lobbying against these unfunded mandates? Lakeland's approach has been to have a close working relationship with the EPA so they were not coming with a heavy-handed stick. The two agencies were working towards plans upon which they could both agree. Lakeland has been successful in receiving some grants. They will continue to seek those grant dollars and secure funding.

Doug explained staff was trying to get background and numbers to the Commission today on the challenges that the City was facing. They would go over the numbers and solution alternatives tomorrow.

In relation to stormwater, the \$2/ERU was only a first step. They did not expect that it would resolve everything right away.

Was the money raised by the stormwater utility fee originally intended to purchase the baskets that collected trash from the stormwater inlets? Some of those were installed. They are good for removing solids and trash but not nutrients. They have also used methods to remove nutrients. The \$1.4 million transfer from the Transportation Fund was intended to repair and replace the infrastructure.

The group discussed how often they should review stormwater impact fees and when and how they should be adjusted. Should the City use automatic escalators or review the fees on an annual basis?

### **Meeting w/Turnpike**

Chuck Garing had a meeting yesterday re the new force main. The Parkway Authority looked at Lakeland's proposed routing of the force main, which was 100% in their right-of-way. The Turnpike authority opposed that. They were going to review and determine where the City could get the line out of their right-of-way. There would be 20% the City would not be able to get out of their right-of-way. They were going to meet again and try to come to a resolution. The Parkway was designated as a limited access facility. They were willing to work with Lakeland but only in those areas that were critical to the plan. It was their policy not to allow utilities in their right-of-way because they were high-speed corridors and they did not want the possibility of maintenance work on this roadway.

City should develop opportunity costs as they determine water allocations. They may have to be more flexible on who gets the water. LEDC and the City were making decisions already to choose carefully what industries Lakeland wanted.

### **Transportation Presentation**

Transportation

- \* Enhancing Value of Airport
- \* Airport Infrastructure Needs

### **Transportation Q&A**

Resurfacing and sidewalk projects were funded through the gas tax. The Utility Tax goes mostly to the General Fund to pay for salaries and so forth.

The Commission discussed the cost of the Airport infrastructure needs.

Hangar needs at the airport. There was an on-going need for additional hangars. With the rising costs in construction, it was difficult for someone in the private industry to get a return on their investment. It is difficult for the City to get a return on their funding too without additional FDOT funding. FDOT no longer assisted with construction of T-hangars. FAA would not help with funding because they do not assist with economic opportunities at general aviation airports.

Staff was exploring various aviation uses for the Lakeland Airside Center. All the companies they were considering were blue chip companies, good employers and would be stable and long-term tenants in aviation growth industries. The plan they were developing was strategic in choosing what tenants they want at the Airport. Lakeland's airport was strategically positioned along I-4 and that was good for future development potential.

It was important to target who the City wanted to come to the Airport.

Larry Ross encouraged the Commission to keep the Vision Statement in mind as they heard these presentations.

**Recess:** The Commission recessed at approximately 12:15 a.m.

Larry Ross called the meeting back into session at 11:56 a.m. At the end of the last presentation, the Commission will begin discussing what they have heard all day.

#### Parks & Recreation Presentation

- \* Capacity Issues
- \* Community Park Standards
- \* Capital Needs for Phase I - 2015
- \* Funding & Phasing Strategy
- \* Parks & Recreation Presentation Q&A

The group discussed concurrency and the difference between the numbers in the Comp Plan and the Master Plan.

Could a sports complex also serve as a revenue generator? Some projects have a higher economic impact. The value of a neighborhood park has economic impacts too. Tough decisions lay ahead as the Commission decides what projects to do first.

Does the City have a measure as to where they are now compared to the comp plan requirements? Is the City meeting the current demand? On a scale of 1-10, the City rates a three in meeting the current demands, a 5 when one considers that the parks Lakeland has are flagship parks. A sports complex built in conjunction with the County would raise the number higher.

The group discussed the possible purchase of the CSX property on Kathleen Rd. The property was not for sale now. It is a Brownfield. Returning it to a Greenfield would impact the entire northwest quadrant of the community.

The new high school site was easier to develop but it would not have the same revitalization impact that the Kathleen Rd site would have on the community.

The Williams DRI did set aside a 200-acre regional park. That park was modified to include the USF campus. USF controlled that site now rather than the City. The City may still have some co development opportunities.

The group discussed the funding of the additional fields needed to satisfy the current deficit.

Of the \$54 million needed for 2015, \$17 million of that would have been the land.

Could the City collect additional fees for facility use? That amount has grown annually. There was a point where a facility could become over priced. For instance, the fees to

use Simpson Park swimming pool had made the facility over priced, resulting in less usage.

Cold Creek Preserve was a 5,600-acre property on which the County and State partnered. It was in the City's arsenal now and would be a reason why people would choose to live in Lakeland.

Should the City focus more on the people that already live in Lakeland versus the sports complex for tournaments? Why would the City want the added traffic and people on just the weekends? One of the best things the City could do for economic development was high-end parks & recreation. Why not build those for the people who live here or for people the City wants to move here. Why build facilities to attract tournaments on weekends?

The weekend tournaments help to fund fields for the current residents to use during the week.

**Recess:** The Commission recessed at approximately 2 p.m.

Larry Ross called the meeting back to order at 2:15 p.m.

### **Organization Issues Presentation - Stanley Hawthorne**

Lakeland Fire Department

- \* Impact of Growth on LPD
- \* Demographics
- \* Communications Challenges & Opportunities
- \* Citizen Survey
- \* SWOT Stakeholder Issues
- \* Boards & Committees

Organization Issues Presentation Q&A

The School Board has a dedicated channel. Is the City getting the best use out of PGTV? The City planned to have a channel by 2009. The City had a great relationship with PGTV.

Does the County have fire service near the airport? Their closest fire station was on Old Hwy 37. That would be 3 or 4 times further away than the national standards response time.

The Commission discussed the need for Spanish speaking employees and the use of Public Safety Aides.

Challenges facing the Fire Department have been competitive benefits.

Challenges facing the Police Department were traffic fatalities, theft from unlocked vehicles or homes. Violent crime was going up. Unsupervised children getting involved in violent crime and gang activity were common denominators in Lakeland and across the country.

The greatest challenge facing Communications was a limited amount of resources.

**Recess:** The Commission recessed at 2:25 p.m. for a short break.

## **Planning & Future Land Use Presentation – Jim Studiale**

### Development & Redevelopment Challenges

#### City Limits

- \* Surplus of Road and Utility Capacities
- \* Adopt Impact Fees to Meet Increasing Infrastructure Needs
- \* Ambitious Public Works and Road Projects
- \* Concurrency Limitations To Continued Growth
- \* Concurrency Limitation Areas

Concurrency Means: The provision of necessary transportation water wastewater solid waste stormwater parks and soon public school infrastructure at about the same time as the impacts of the new development.

#### Impact Fee Study Update - (Funding Concurrency)

- \* Maintain Redevelopment Success
- \* Annexation Update - 2010 Annexation Potential
- \* Our New Comp Plan
- \* 2010 - 2020 Growth Plan

#### Metro Planning Area - Sector Boundaries

#### Planning Area Growth Limits

#### Greenbelt on the eastern side of Lakeland

### Summary of Development & Redevelopment Challenges

#### Planning & Future Land Use Presentation Q&A

Lakeland should get an agreement with the City of Bartow as to where they will meet boundary wise. Lakeland should consider annexing down to 540A.

The Committee discussed the expenses involved in annexation.

## Summary & Wrap Up

Larry Ross explained the Commission spent the day gathering information to get the 30,000 ft view. He asked if there were any of the five goals that they needed to know about but did not hear about today.

The Commission adjourned for the day at 4:30 p.m.

## CITY COMMISSION RETREAT DAY TWO January 26, 2007

The Lakeland City Commission for the City Commission Retreat at The Lakeland Center. Commissioners Howard Wiggs, Gow Fields, Edie Yates, Glenn Higgins, Jim Verplanck, Dean Boring and Mayor Fletcher were present. City Manager Doug Thomas, City Attorney Tim McCausland were present along with administrative staff.

Larry Ross called the meeting to order at 8:26 a.m.

## Financial Overview & Options Presentation – Greg Finch

### General Fund

This presentation was to focus on the funding opportunities for the growth expenses presented yesterday. There were some revenue sources available for financing those capital costs. The City did not have much control over those revenues in terms of rates or increasing the amounts.

### Electric Dividend - Compared to CPI/PG

The dividends have not met the requirements for the general fund.

### Property Taxes - Compared to CPI/PG

The property tax revenue had exceeded the requirement. That made up the difference for the shortfall in the dividends.

### Utility Tax/Franchise Fees - Compared to CPI/PG

This revenue had exceeded the index.

### Sales Tax Collections - Compared to CPI/PG

Major General Fund Revenues Percent of Total  
General Fund Transfers from Capital Projects Funds  
General Fund in 2008 and 2009

The budget could be tight...very tight.

### Capital Funding Sources

Budgeted CIP Spending - Next 10 Years

Unfunded Capital Demands - \$108 Million

Additional Capital Funding Sources  
LRMC Transfers to General Fund  
LRMC Transfers to General Fund incl Dividend Replacement  
Gas Tax Transfers to Stormwater & General Fund  
Eliminate LRMC Subsidy of Operating Costs  
Eliminate Gas Tax Subsidy of Stormwater Costs

Summary

\$108 Million in Capital Funding Shortfall

### **Financial Overview & Options Q&A**

More property tax from commercial and industrial construction- the City was seeing an increase in revenue from the commercial sector of the City. That was included in the property tax growth numbers presented. Finance was assuming an 8% increase for new projects.

Utility dividend - should the City set a not to exceed rate? Big changes would not be favorable with the rating agencies. The City needed to put the finances of the Electric Utility in order first.

Other municipalities have a franchise agreement rather than take a dividend. It equated to approximately 6.3%, which was Lakeland's dividend.

Decline in gas taxes - there was no decrease in gas tax revenues in 2009

The Commission was discussing a change in philosophy. They were saying the City needed to get back to having the various funds finance their own expenditures. Assuming they were going to use tax revenues to accomplish that goal that meant that the general fund has to stand on its own.

To get everything back to normal, the actual impact would be .62 mils, which was .12 mils higher than the MSTU. That was correct, but the group was looking at the whole picture not just Parks & Recreation.

The estimated need for 20 new police officers would be phased in incrementally. The new fire station would be paid for over 10 years out of the hospital lease.

Doug Thomas tried to look at a couple of things. During the MSTU discussion, several points came up. To use the public improvement fund, the City had to make the other funds stand on their own. If the Commission liked everything they saw yesterday, here was a solution that got them there and allowed the City to bond it. It would require some changes to millage and fees.

Impact fees and grants number

Mayor Fletcher would like to see the City get back to using the hospital dividend for capital projects. He felt the City should hold off on parks and see what the County did with their MSTU first. The City needed to do something with roads.

Doug Thomas clarified that the City should have the funds stand on their own and use LRMC for capital projects, rather than tie it up for everyday administrative issues.

Bill Tinsley said that the County would be focusing at the northeast area of the County because they had no parks in that area. He was confident the County did not have plans to put parks in the Lakeland area.

The population projections used for park planning only considered City residents. It did not consider customers from outside the City.

The County could get out of the MSTU on an annual basis.

The Commission discussed what they should do in the way of parks and how they would pay for those improvements.

Whatever the Commission decided would have to be sold to the public. They would need strong support and leadership from Commission for that

Howard Wiggs was concerned about doing this when salaries for police and fire were not competitive and they had not put the electric house in order yet.

The City should consider something about its retirees too. Keep the hospital revenue pure. Do a bond for parks and use part of that revenue for that bond. Do another bond later for additional projects.

One thing Doug Thomas wanted the Commission to be clear on is that if they wanted the funds to stand on their own, that would be .62 mills. That would make the general fund whole. That would free up \$3.3 million from the public improvement fund.

Commissioner Higgins clarified the Commission could make up the \$3.3 million by increasing the different utility dividends and leave the property tax alone.

The Commission could raise the money through a mixture of property tax and dividends. If the State doubled the homestead exemption, the City would lose \$4.2 million.

**Recess:** The Commission recessed at 10:09 a.m.

Larry Ross called the meeting back to order at 10:33 a.m.

VISION: Lakeland - a Vibrant, Culturally Inclusive World-class Community

Does this still apply? Is this still our vision?

## **Change in Direction**

The question before the Commission was how do they implement the vision statement within the current budget?

If they have been using the capital improvement funds to pay for operating and maintenance cost, how do they replace those funds? How do they fund that revenue shortfall?

Do they do it with a millage rate change, which would put it on the back of the city residents? There were challenges to that with Save Our Homes and the Governor's goal to double the homestead exemption.

Do they broaden the base to raise that \$3.3 million by having greater Lakeland help produce those funds through additional fees and rates?

If they were not willing to do any of this, how do they direct staff?

There had been a lot of discussion about resident and non-resident. If the Commission chose to raise the funds by dividends, then all users pay for the service.

The Commission discussed the dividend and the subsidy to the general fund.

### **Lakeland Electric**

Greg Finch reviewed what the rates would be in the future. With fuel, LE was above market.

### **Water System**

Lakeland was looking at a substantial rate increase.

### **Wastewater Rates**

Solid Waste

## **Discussion on addressing the \$3.3 million.**

Doug Thomas clarified that staff should create a recommendation to cover the \$3.3 million through the various dividends with all of them being at the median rate first before increasing the electric dividend or going to a millage increase.

Edie Yates thought the Commission needed to consider if they should be using the capital funds for operating and maintenance. See how close you can get to getting out of that funding disparity first and making the capital improvement funds whole before deciding on the other big projects.

Doug Thomas clarified that this would be an incremental step process.

Larry Ross redirected the Commission. Was there consensus to redirect the general fund and let the general fund stand on its own?

**The consensus was to move away from subsidizing the general fund from revenues otherwise used for capital projects.**

The next question was how to do that, millage or user fees or combination of the two. By user fees, the Commission meant the utilities (minus electric).

Doug clarified that by user fee, staff would add an amount to the base rates, which would result in the additional revenues necessary to make the increased dividend payments

One thing to consider was that Lakeland's property tax rate was well below the median and their utility rates were generally not. Also, changes in utility rates versus property tax rates could have a larger impact on our commercial and industrial users, which could have an impact on the economic community.

Eliminating the subsidy to the general fund was actually returning to the historical way of budgeting for capital projects. Achieving that goal would be a combination between increasing the millage and the user rates.

### **Discussion on eliminating the gas tax subsidy of stormwater costs**

Doug Thomas explained that staff needed to increase the fee from \$2 to \$4 just to cover the increases in capital expenses within the Stormwater Utility. The Commission would have to add an additional \$2 to remove the subsidy

The City needed to increase the fee incrementally to be fair to the customers.

The City did not increase the fee a year ago because first, they had to do away with the sunset provision and then they wanted to have a lakes master plan.

$v+w+x+y+z=3.3$  million

Staff needed to assign the values and then the Commission could debate what the values should be.

**Recess:** The Commission recessed at 12:15 p.m.

Larry Ross called the meeting to order at 12:53 p.m.

The will of the Commission was to make the general fund whole. The method is undetermined.

### Stormwater - \$17 million

Larry asked if there any debate about what to do and how quickly to do it.

The City paid for street sweeping out of the Transportation Fund before the Stormwater Utility Fee.

The Commission discussed what the fee was used for and what the penalty was if the City did not comply.

Doug Thomas recommended holding the lakes workshop again before making decisions relating to these projects.

### Transportation

Priorities: do East-West, Waring Road and Carpenters Way first. Push Wabash out to the future.

Staff was negotiating with the church on Carpenters Way to move that project.

Celeste Deardorff explained staff had been trying to do a transportation element update. When they do, they would need a consultant to model the City's road needs. If they were going to do that, this conversation should wait until then.

Commissioner Fields recommended incrementally reducing the subsidy to the stormwater utility fee.

### Parks & Recreation - \$54 million

The Commission discussed the immediate needs in the Parks department.

Bill Tinsley reviewed the different type of parks.

The Commission discussed the dollar amount they were able to commit to at this time.

The consensus of the Commission was to move forward after the \$3.3 million subsidy from the LRMC lease to the General Fund was resolved. At that time, they would prioritize by need first and dollar amount second.

**Recess: The Commission recessed at 2:06 p.m.**

Larry Ross called the meeting to order at 2:23 p.m.

### Communication Goal

Larry asked should the Commission if they wanted to retain revise add to or delete this goal.

Communications should be consistent & congruent with the vision, mission and goals.

When the City begins communicating the information on the budget, they need to communicate how Lakeland compares to other cities.

The City needed to get their message out, as they want it told not filtered by the media to begin restoring confidence in government.

#### Economic Opportunity Goal

- \* USF Task Force
- \* "Encourage & Support"
- \* Add strategy for Education

The Commission discussed workforce housing. Some people in the community think it would take high-density condominiums to build workforce housing. There needed to be a local program with funding. There was a workshop coming up on March 20 concerning this issue.

Nyla Campbell and Tamara Sakagawa planned to attend. Celeste hoped to do a workshop on workforce housing. It was not optional. Lakeland agreed to research this issue when they obtained their certification.

The intent of the March meeting was to look at non-government ways to establish workforce housing. The date was sliding. It was a Lakeland Vision/Polk Vision Housing Summit.

#### Fiscal Management Goal

Affordable Housing might be an opportunity to get businesses in our community to establish an endowment fund for affordable housing. This would tie back to the workforce housing discussion.

#### Growth Management Goal

Traffic Safety (fatalities, red light running etc)

#### Quality of Life Goal

Move Recreation to the first strategy under Quality Public Spaces. That would allow Support Arts & Wellness to stand on their own.

Education also belonged under Economic Development.

#### Questions

Howard Wiggs appreciated and felt better about the process this year.

Gow Fields echoed Howard's comments. He felt better at the end of this retreat in that they actually gave real direction.

Eddie Yates appreciated time and efforts that staff went thru to condense all the issues. She appreciated the time to discuss the upcoming big issues.

Glenn Higgins said was his fifth retreat and the best.

Jim Verplanck did not always agree with staff but respected staff and asks the same.

Mayor Fletcher agreed with everyone's comments and appreciated staff.

Dean Boring thought it was a great retreat. He reemphasized the need for a task force for USF. He wanted the task force to include stakeholders.

Tim McCausland appreciated the discussion of taxes, how they apply to different people and the best way to distribute the cost of government.

Doug Thomas thanked staff for all their hard work. He thanked the Commission. These were hard decisions. It was his goal that the Commission and staff be unified. The Commission needed to leave here today with a 7-0 standing. Everyone needed to be on the same page. The next step was to put it together in a presentation to educate the public.

Kathleen Sperry thanked the Commission and staff and appreciated the opportunity to provide in-put in advance of the retreat.

The Retreat adjourned at 3:22 p.m.

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Ralph L. Fletcher, Mayor

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Kelly S. Koos, CMC, City Clerk