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Introduction

The City's 10-year CIP includes various fund types and balances. They are listed below with their Fiscal Year 2009-2018 budget request totals.

The CIP was developed from departmental requests. These requests are based upon known operational and project needs. They are also based upon the City's Comprehensive Master Plan as well as master plans developed for certain core services provided by the City.

| | | |
|-------------------------|----|-------------|
| Transportation Fund | \$ | 100,075,495 |
| Public Improvement Fund | | 160,043,246 |
| Lakeland CRA Fund | | 17,708,480 |
| Mid-Town CRA Fund | | 40,355,168 |
| Dixieland CRA Fund | | 3,346,508 |
| Parking Fund | | 1,040,484 |
| Lakeland Center Fund | | 3,600,000 |
| Airport Fund | | 7,078,478 |
| Solid Waste Fund | | 178,386 |
| Stormwater Fund | | 49,697,092 |
| Cemetery Fund | | 345,000 |
| Wastewater Fund | | 98,237,933 |
| Water Fund | | 47,829,640 |
| Lakeland Electric Fund | | 487,486,904 |

The CIP requests for Fiscal Year 2009 totals \$111,290,245. This amount is comprised of the following amounts by Fund:

| | | |
|-------------------------|----|------------|
| Transportation Fund | \$ | 16,783,045 |
| Public Improvement Fund | | 16,247,800 |
| Lakeland CRA Fund | | 2,047,170 |
| Mid-Town CRA Fund | | 4,222,666 |
| Dixieland CRA Fund | | 484,321 |
| Parking Fund | | 88,933 |
| Lakeland Center Fund | | 450,000 |
| Airport Fund | | 689,371 |
| Solid Waste Fund | | 129,867 |
| Stormwater Fund | | 4,561,790 |
| Cemetery Fund | | 43,200 |
| Wastewater Fund | | 7,629,385 |
| Water Fund | | 6,779,000 |
| Lakeland Electric Fund | | 51,133,697 |

Introduction

An informal CIP review committee was formed to review requests for changes or additions. This committee consists of representatives from the City Manager's office, the Finance Department and the requesting department.

The request process begins each year when all departments are asked to complete an automated needs assessment worksheet. This worksheet compiles information about the requesting party, justification for the project or equipment, the amount(s) required, dates(s) required, implications of not proceeding with the request and any sources of revenue associated with funding the request.

The CIP is developed using the following guidelines:

- A capital improvement project is defined as a major construction expansion, purchase or major repair/replacement of buildings, infrastructure or other property which has an estimated total expenditure of \$25,000 or more.
- Except for emergency repairs, capital improvements are programmed and scheduled based upon the City's projected financial ability to purchase and maintain the capital project or equipment.

Funding for capital expenditure items will come from the following sources:

- Current year revenues from the Public Improvement Fund, Transportation Fund, Storm-water Fund, Mid-Town CRA Fund, Dixieland CRA Fund, Lakeland CRA Fund Parking Fund, Cemetery Fund, Solid Waste Fund, Lakeland Electric Fund, Water Fund, Wastewater Fund, Lakeland Center Fund, Airport Fund, Golf Course Fund.
- Electric, Water and Wastewater Revenue Bonds - the Electric and Water/Wastewater funds are operated by balancing total revenues and total expenditures. Revenue bonds are issued for reasons such as increasing plant capacity, expanding a distribution system or to upgrade the existing system. These bonds are always secured by the utility's revenue stream.
- Variable Rate Debt – this source of revenue is used to purchase capital items or develop projects through the Sunshine State Governmental Financing Commission with a contractual obligation specifying payment terms, including principal and interest to be paid over a period of time.
- Equity/Surplus Financing - This source of revenues are derived from surpluses generated in each fund annually. By using accumulated surpluses, the city avoids paying interest on monies borrowed.

The adopted 10-year CIP provides the necessary components of a comprehensive plan. It is updated annually as needs and priorities change within the City's large physical plant.

In summary, the City's capital improvement plan is an economical and responsible financial plan to ensure quality public services today and in the future.

Major Capital Projects Changes for FY2009

Transportation Funds

- \$6.8 million for remainder of East/West connector moved from 2009 to 2010
- \$2 million added for new Carpenter's Way project
- *\$250k for purchase of concrete truck

Public Improvement Fund

- \$1 million for Cypress Youth Complex lowered to \$150k
- **\$1.18 million added for Public Safety Computer Aided Dispatch System
- \$1.95 million increased transfer to General Fund
- \$1 million contribution to University of South Florida Polytechnic - Lakeland Campus

Introduction (cont'd)

Major Capital Projects Changes for FY2009 (cont'd)

Mid-Town CRA

\$1 million Commercial Property Acquisition Project

Wastewater

\$3 million for English Oaks land acquisition

Water

\$1 million increase in Impact Fee projects

Electric

\$1.3 million increase in Long-Term Capital Project

\$9 million for Capitalized Purchase Power

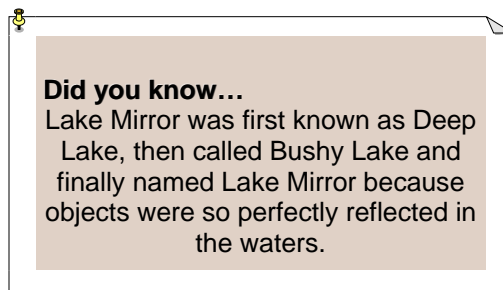
\$1 million elimination of Control Center project

\$1.3 million postponement of Automated Meter project

There are no material additional operating costs anticipated in direct relation to the completion of the noted capital projects. The anticipated savings or efficiencies associated with some of the projects are noted below. Because most of the projects are either R&R or acquisition related, they will not have any identifiable efficiencies within FY2009.

*The purchase of the concrete truck will have an estimated savings resulting in a 2-year payback of its \$250k initial cost.

**The implementation of the new Public Safety Computer Aided Dispatch System will provide an efficiency in how Police Officers are dispatched to calls by allowing dispatchers to send the closest units. This will result in time and fuel savings.



**TRANSPORTATION
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES: | | | | | | | | | | |
| State Revenue Sharing Gas Tax - 8th cent | 2,662,000 | 2,551,000 | 2,559,000 | 2,567,000 | 2,575,000 | 2,583,000 | 2,591,000 | 2,599,000 | 2,607,000 | 2,615,000 |
| Local Option Gas Tax - 5 cents | 1,587,000 | 1,532,432 | 1,539,000 | 1,544,000 | 1,549,000 | 1,554,000 | 1,559,000 | 1,564,000 | 1,569,000 | 1,574,000 |
| Local Option Gas Tax - 6 cents | 861,000 | 850,000 | 854,000 | 857,000 | 860,000 | 863,000 | 866,000 | 869,000 | 872,000 | 875,000 |
| Local Option Gas Tax - 9th cent | 521,000 | 514,000 | 517,000 | 519,000 | 521,000 | 523,000 | 525,000 | 527,000 | 529,000 | 531,000 |
| Investments & Earnings | 116,944 | 111,933 | 140,321 | 140,618 | 140,915 | 141,212 | 141,509 | 141,806 | 142,103 | 142,400 |
| Special Assessments - Alleys, Sts & Sidewalk | 64,916 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Rental Income - Oxford Lumber | 6,000 | | | | | | | | | |
| Impact Fees - District 1 | 4,230,877 | 1,087,053 | 2,126,871 | 537,053 | 1,987,053 | 537,053 | 537,053 | 537,053 | 537,053 | 537,053 |
| Impact Fees - District 2 | 4,405,051 | 400,000 | 725,000 | 725,000 | 825,000 | 825,000 | 825,000 | 825,000 | 825,000 | 825,000 |
| Impact Fees - District 3 | 280,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 |
| Bond Issue - East-West Connector | | 2,200,000 | 6,800,000 | | | | | | | |
| Internal Loan - East-West Connector | 12,137,721 | | | | | | | | | |
| County Grant - E-W Connector (Applied to print) | 1,800,000 | | | | | | | | | |
| Fed Grant - E-W Connector (Applied to print) | | 3,600,000 | | | | | | | | |
| Bond Issue - Waring Road | | | 4,500,000 | | | | | | | |
| Internal Loan - Carpenter's Way | | 2,000,000 | 2,000,000 | | | | | | | |
| OTTED Grant - Fairbanks/Bella Vista | 2,718,643 | | | | | | | | | |
| FDOT Grants: | | | | | | | | | | |
| Socrum Loop / I-4 Interchange | 454,466 | | | | | | | | | |
| Wabash / Sloan Sidewalk (GJ Blvd) | 210,705 | | | | | | | | | |
| Lime Street Two-Way Conversion | 546,420 | | | | | | | | | |
| Sidewalk Impr - Bartow Rd & Main St. | 262,991 | | | | | | | | | |
| Transfer from CRA | 21,799 | | | | | | | | | |
| FDOT Traffic Signal Maintenance Reimbursement | | 164,091 | 174,084 | 179,307 | 184,686 | 190,226 | 195,933 | 201,811 | 207,866 | 214,102 |
| Transfer from PIF - N. Florida Ave Median Closure | 67,000 | | | | | | | | | |
| Developer Contributions | 107,804 | | | | | | | | | |
| Unappropriated Surplus | 2,786,591 | (569,534) | 36,049 | (264,095) | (278,686) | 35,968 | 307,776 | 507,162 | (20,281) | 115,975 |
| TOTAL REVENUES | 35,848,928 | 16,783,045 | 21,021,440 | 8,816,325 | 6,949,883 | 7,397,460 | 7,693,272 | 7,916,833 | 7,413,741 | 7,574,529 |
| EXPENSES: | | | | | | | | | | |
| Facilities Projects | | 30,000 | 200,000 | | | | | | | |
| Sidewalk Projects | 1,836,287 | 1,139,500 | 1,080,750 | 942,227 | 965,994 | 990,474 | 1,015,688 | 1,041,659 | 1,068,408 | 1,095,961 |
| Street Resurfacing and Sealing | 2,942,512 | 2,224,000 | 2,288,170 | 2,437,343 | 2,507,463 | 2,779,687 | 2,782,078 | 3,361,790 | 3,043,894 | 2,943,894 |
| Street Improvements | 20,116,644 | 10,380,000 | 14,539,520 | 1,239,520 | 1,264,520 | 1,264,520 | 1,264,520 | 1,264,520 | 1,264,520 | 1,264,520 |
| Impact Fee Projects - District 1 | 4,230,877 | 1,087,053 | 2,126,871 | 537,053 | 1,987,053 | 537,053 | 537,053 | 537,053 | 537,053 | 537,053 |
| Impact Fee Projects - District 2 | 4,405,051 | 400,000 | 725,000 | 725,000 | 825,000 | 825,000 | 825,000 | 825,000 | 825,000 | 825,000 |
| Impact Fee Projects - District 3 | 280,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 |
| Traffic Operations Projects | 480,000 | 451,591 | 397,014 | 564,807 | 574,186 | 585,726 | 418,933 | 571,811 | 434,866 | 593,102 |
| Miscellaneous Improvements | 384,796 | 671,968 | 175,000 | 175,000 | 100,000 | 175,000 | 100,000 | 175,000 | 100,000 | 175,000 |
| Contributions to Other Funds | 1,172,761 | 258,933 | 388,933 | 188,933 | 144,752 | 100,000 | 610,000 | | | |
| TOTAL EXPENSES | 35,848,928 | 16,783,045 | 21,021,440 | 8,816,325 | 6,949,883 | 7,397,460 | 7,693,272 | 7,916,833 | 7,413,741 | 7,574,529 |

**TRANSPORTATION
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|

UNAPPROPRIATED SURPLUS:

| | | | | | | | | | | |
|-------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Beginning Balance | 1,928,004 | 2,497,538 | 2,479,187 | 2,443,138 | 2,707,233 | 2,985,918 | 2,949,950 | 2,642,174 | 2,135,012 | 2,155,292 |
| Sources/(Uses) | 569,534 | (18,351) | (36,049) | 264,095 | 278,686 | (35,968) | (307,776) | (507,162) | 20,281 | (115,975) |
| Ending Balance | 2,497,538 | 2,479,187 | 2,443,138 | 2,707,233 | 2,985,918 | 2,949,950 | 2,642,174 | 2,135,012 | 2,155,292 | 2,039,317 |

FACILITIES PROJECTS:

| | | | | | | | | | | |
|---|--------|---------|--|--|--|--|--|--|--|--|
| C&M Sewer Lift Station & Force Main Upgrade | 30,000 | 200,000 | | | | | | | | |
| TOTAL FACILITIES PROJECTS | 30,000 | 200,000 | | | | | | | | |

SIDEWALK PROJECTS:

| | | | | | | | | | | |
|---|-----------|-----------|---------|---------|---------|---------|-----------|-----------|-----------|-----------|
| Sidewalk Repair & Replacement (includes AD) | 700,000 | 746,750 | 769,153 | 792,227 | 815,994 | 840,474 | 865,688 | 891,659 | 918,408 | 945,961 |
| George Jenkins Blvd. Sidewalk | 389,800 | | | | | | | | | |
| Robson Street Neighborhood | 11,894 | | | | | | | | | |
| N. Socrum Loop Rd. Sidewalk | 66,918 | | | | | | | | | |
| Sidewalk Contingency - Developer Contrib. | 141,684 | | | | | | | | | |
| Bartow Rd. & Main Street | 262,991 | | | | | | | | | |
| Old Combee Road (N. Socrum Lp. Rd./SR 33) | 144,000 | | | | | | | | | |
| Commerce Point Dr. (A-Z Park Rd.) | 18,000 | | | | | | | | | |
| Highland Dr. from Old 37 to S. Florida Ave. | 40,000 | 63,000 | | | | | | | | |
| New Jersey Rd., Shorewood Pl to Waterford | 61,000 | | | | | | | | | |
| SR 33 (Old Combee Rd/N. Socrum Loop Rd) | 203,000 | | | | | | | | | |
| Central Ave Sidewalk-Sikes Blvd. to Ruby St. | 105,000 | | | | | | | | | |
| Deter Rd. from Hallam Dr. to Lake Miriam Dr. | 87,500 | | | | | | | | | |
| Skipper Place, Glendale St. to Regency Apts. | | | 17,000 | | | | | | | |
| Pablo Street & Windsor Street Sidewalks | | | 37,000 | | | | | | | |
| Sidewalks for Collector Streets | | | | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Crystal Lake Dr. (New Jersey Rd. to Lake Hollingsworth Dr. | 43,500 | 246,500 | | | | | | | | |
| Ariana Street from Unitah Ave. to S. Dakota Ave. | | | 90,000 | | | | | | | |
| TOTAL SIDEWALK PROJECTS | 1,836,287 | 1,139,500 | 913,153 | 942,227 | 965,994 | 990,474 | 1,015,688 | 1,041,659 | 1,068,408 | 1,095,961 |

STREET RESURFACING AND SEALING PROJECTS:

| | | | | | | | | | | |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Street Resurfacing and Sealing | 2,725,166 | 2,139,000 | 2,269,265 | 2,337,343 | 2,407,463 | 2,579,687 | 2,657,078 | 2,736,790 | 2,818,894 | 2,818,894 |
| Pavement Markings | 85,000 | 85,000 | 100,000 | 100,000 | 100,000 | 100,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Socrum Loop Road Resurfacing | 32,346 | | | | | | | 500,000 | | |
| Pavement Management Information System | 100,000 | | 100,000 | | | 100,000 | | | 100,000 | |
| TOTAL STREET RESURFACING PROJECTS | 2,942,512 | 2,224,000 | 2,469,265 | 2,437,343 | 2,507,463 | 2,779,687 | 2,782,078 | 3,361,790 | 3,043,894 | 2,943,894 |

**TRANSPORTATION
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | | | | | | | | | |
| STREET SWEEPING PROJECTS: | | | | | | | | | | |
| Street Sweeping Operations | | | | | | | | | | |
| STREET IMPROVEMENT PROJECTS: | | | | | | | | | | |
| Undesignated Projects | 54,294 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Alley Maintenance & Improvements | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| Edgewood Dr. Widening - Debt Service, City s | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Intersection Impr - Beacon / Lincoln / Harden / | 1,029,840 | | | | | | | | | |
| N. Combee Road Intersection Realignment | 46,914 | | | | | | | | | |
| Fairbanks Street Improvement | 2,714,417 | | | | | | | | | |
| Brunell Pkwy / G.Jenkins Blvd Intersection In | 70,107 | | | | | | | | | |
| Lime Street - Two Way Conversion | 612,620 | | | | | | | | | |
| Cleveland Heights Blvd. Drainage Modificati | 1,291 | | | | | | | | | |
| A-Z Park Road Improvements | 161 | | | | | | | | | |
| Medulla / Waring Road Imps. | 22,222 | | | | | | | | | |
| Sleepy Hill Road - 98 to Kathleen Rd. (4-lane) | 3,135 | | | | | | | | | |
| FDOT-Rd Impr Socrum Loop Rd/I-4 Interchan | 65,808 | | | | | | | | | |
| South Florida Avenue/Dixieland Drainage Imp | 650,000 | | | | | | | | | |
| Webster Avenue | 181,486 | | | | | | | | | |
| Downtown Brick Crosswalks | 276,252 | 100,000 | | | | | | | | |
| East-West Connector | 12,837,721 | 2,200,000 | 6,800,000 | | | | | | | |
| East-West Connector (Grant rev applied to pri | 1,800,000 | 5,800,000 | | | | | | | | |
| East-West Connector (Debt Service on Bond) | | | 753,114 | 753,114 | 753,114 | 753,114 | 753,114 | 753,114 | 753,114 | 753,114 |
| N. Florida Ave. Median Improvements at Peac | 115,000 | | | | | | | | | |
| Waring Road Extension | | | 4,500,000 | | | | | | | |
| Waring Road Extension (City share of debt service) | | | 286,406 | 286,406 | 286,406 | 286,406 | 286,406 | 286,406 | 286,406 | 286,406 |
| North Lakeland Stormwater Master Plan - Lan | 182,910 | | | | | | | | | |
| Orangewood Community Storm Sewer | 2,632 | | | | | | | | | |
| Eastwood Development Roadway Improve | 255,615 | | | | | | | | | |
| Ingraham Ave @ FSC Raised Brick Crosswalks | 80,000 | | | | | | | | | |
| Carpenter's Way (D/S for \$4.0 Million paid by Imp Fees) | | 2,000,000 | 2,000,000 | | | | | | | |
| TOTAL STREET IMPROVEMENT PROJECT | 20,116,644 | 10,380,000 | 14,539,520 | 1,239,520 | 1,264,520 | 1,264,520 | 1,264,520 | 1,264,520 | 1,264,520 | 1,264,520 |

**TRANSPORTATION
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| TRANSPORTATION IMPACT FEE PROJECTS: | | | | | | | | | | |
| District 1: | | | | | | | | | | |
| In-Town-By-Pass - Bartow Rd to George Jenk | 199,637 | | | | | | | | | |
| Sleepy Hill Road - 98 to Kathleen Rd. (4-lane) | 952,646 | | | | | | | | | |
| Sleepy Hill - Debt Service on City Share | 955,781 | 550,000 | 1,589,818 | | 450,000 | | | | | |
| Carpenter's Way Imp. (Corporate to Wedgewo | 527,749 | | | | | | | | | |
| Carpenter's Way Debt Service (10 years) | 537,053 | 537,053 | 537,053 | 537,053 | 537,053 | 537,053 | 537,053 | 537,053 | 537,053 | 537,053 |
| North Lakeland Eastern Connector Study | 190,838 | | | | | | | | | |
| Fairbanks Street Improvement | 1,404,226 | | | | | | | | | |
| Highway 33 Road Improvements | | | | | 1,000,000 | | | | | |
| District 2: | | | | | | | | | | |
| Airport Southside Access - Medulla Road | 14,920 | | | | | | | | | |
| Beacon/Lincoln Intersection Improvements | 1,130,206 | | | | | | | | | |
| Waring Road Extension | 2,485,710 | | | | | | | | | |
| Waring Road Extension (Impact Fee share of debt service) | | 325,000 | 325,000 | 325,000 | 325,000 | 325,000 | 325,000 | 325,000 | 325,000 | 325,000 |
| East-West Connector | 774,215 | 400,000 | 400,000 | 400,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| District 3: | | | | | | | | | | |
| Lk. Miriam Dr. (S.R. 37 - Cleveland Heights B | 140,000 | | | | | | | | | |
| Debt Service - Edgewood Dr Widening (Paid i | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 |
| TOTAL TRANS. IMPACT FEE PROJECTS | 8,915,928 | 1,627,053 | 2,991,871 | 1,402,053 | 2,952,053 | 1,502,053 | 1,502,053 | 1,502,053 | 1,502,053 | 1,502,053 |

ASSESSED STREET, ALLEY & SIDEWALK PROJECTS:

| | | | | | | | | | | |
|---|--|--|--|--|--|--|--|--|--|--|
| Undesignated | | | | | | | | | | |
| TOTAL ASSESSED STREET, ALLEY & SIDEWALK PROJECTS | | | | | | | | | | |

**TRANSPORTATION
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| TRAFFIC PROJECTS: | | | | | | | | | | |
| Traffic Calming Projects | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Undesignated Projects | 10,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Traffic Sign Rehabilitation | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Pedestrian Safety Awareness Campaign | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| ITS Maintenance | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Flashing Signal Upgrades | 60,000 | 60,000 | | | | | | | | |
| Rebuild Traffic Signal-Edgewood @ Lkld High | 126,000 | | | | | | | | | |
| Re-build Fire Station 4 Signal | 14,000 | | | | | | | | | |
| Video Expansion | 20,000 | | | | | | | | | |
| FSC Flashing Beacon Replacement | 40,000 | | | | | | | | | |
| Painting of Traffic Signal Structures | 25,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Victoria Manor Apts - Traffic Signal | 60,000 | | | | | | | | | |
| Light Emitting Diode (LED) Signal lamp replac | | 25,000 | 25,500 | 51,000 | 52,000 | 53,000 | 53,000 | 55,000 | 57,000 | 59,000 |
| Socrum Loop Rd @ Old Combee Rd Traffic S | | | | 132,000 | | | | | | |
| MLK @ 5th St Traffic Signal Re-Build | | | | | | 140,000 | | | | |
| Ingraham Av @ Parker St Traffic Signal Re-Bu | | | | | | | | 145,000 | | 150,000 |
| Ingraham Av @ Main St Traffic Signal Re-Buil | | | | | | | | | | |
| Traffic Studies and Analysis | | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| FHWA Regulatory and Warning Signage Upgrade | | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 |
| Advanced Traffic Management System O & M | | 164,091 | 169,014 | 174,084 | 179,307 | 184,686 | 190,226 | 195,933 | 201,811 | 207,866 |
| Socrum Loop @ Daughtery Rd Traffic Signal Re-build | | | | | 135,000 | | | | | |
| TOTAL TRAFFIC PROJECTS | 480,000 | 451,591 | 397,014 | 564,807 | 574,186 | 585,726 | 418,933 | 571,811 | 434,866 | 593,102 |

MISCELLANEOUS IMPROVEMENT PROJECTS:

| | | | | | | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Survey for Citywide GIS Database | 52,000 | | | | | | | | | |
| Contingency | 95,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Equipment Leases | 57,582 | | | | | | | | | |
| General Office Help | 6,255 | | | | | | | | | |
| Emergency Generator Power Supply | 7,594 | | | | | | | | | |
| Oxford Lumber Company purchase | | 321,968 | | | | | | | | |
| Replacement Cement Silo | 75,000 | | | | | | | | | |
| Concrete Crushing | 75,000 | | 75,000 | 75,000 | | 75,000 | | 75,000 | | 75,000 |
| Tigertown - Resurface Parking Lot | | | | | | | | | | |
| Upgrade Alarm System | 16,365 | | | | | | | | | |
| Sikes Blvd. Bridge Recoating | | | | | | | | | | |
| Concrete Truck | | 250,000 | | | | | | | | |
| TOTAL MISC. IMPROVEMENT PROJECT | 384,796 | 671,968 | 175,000 | 175,000 | 100,000 | 175,000 | 100,000 | 175,000 | 100,000 | 175,000 |

**PUBLIC IMPROVEMENT
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES: | | | | | | | | | | | |
| LRLMC Lease Payments | 10,924,230 | 11,143,000 | 11,344,000 | 11,548,000 | 11,756,000 | 11,968,000 | 12,183,000 | 12,402,000 | 12,625,000 | 12,852,000 | 13,083,000 |
| Investment Earnings | 250,000 | 250,718 | 297,780 | 303,135 | 352,680 | 359,040 | 411,176 | 418,568 | 426,094 | 433,755 | 441,551 |
| Miscellaneous Grant Revenues: | | | | | | | | | | | |
| Beautification Grants (50%) | 292,690 | | | | | | | | | | |
| FRDAP Grants | 205,000 | 150,000 | | | | | | | | | |
| Rotary Club - Common Ground | 300,000 | | | | | | | | | | |
| Kaliedescope / Common Ground | 567,000 | | | | | | | | | | |
| PCMSTU - Common Ground | 100,000 | | | | | | | | | | |
| FDOT JPA - Fort Frasier Trail | 178,347 | | | | | | | | | | |
| FDOT JPA - Landscape 92 to Iowa (Memoria | 66,358 | | | | | | | | | | |
| FDOT JPA - Landscape Iowa to W Lk Parker | 33,435 | | | | | | | | | | |
| FDOT-LAP Landscape I-4 and Hwy 98 (100% | 736,512 | | | | | | | | | | |
| FDOT-I4 & Memorial Blvd Bridge Beautificati | 182,887 | | | | | | | | | | |
| FDOT-I4 & Kathleen Interchange Landscape | 298,164 | | | | | | | | | | |
| Miscellaneous Internal Loans: | | | | | | | | | | | |
| Coleman Bush Renovation (10 years) | 1,165,000 | | | | | | | | | | |
| USF Contribution / Loan through LEDC (7 year | 3,137,860 | 1,000,000 | 1,000,000 | | | | | | | | |
| Tigers - Feizer Hall Renovation (Paid 2016) | 1,125,000 | | | | | | | | | | |
| LPD - CAD / Reporting System Replacement (7 Years) | 1,080,000 | | | | | | | | | | |
| Transfers From: | | | | | | | | | | | |
| Transportation Fund | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 250,000 | | |
| Impact Fee Fund: | | | | | | | | | | | |
| Parks & Recreation | 1,111,723 | 575,000 | 109,532 | | | | 1,750,000 | 500,000 | | | |
| Police | 825,000 | 150,000 | 150,000 | | 50,000 | | | | | | |
| Transportation | 697 | | | | | | | | | | |
| Lake Mirror Park: | | | | | | | | | | | |
| CRA contribution to debt service | | 250,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 250,000 | | |
| Marchant Stadium Expansion Revenues: | | | | | | | | | | | |
| State of Florida - Office of Tourism | 466,668 | 466,668 | 466,668 | 466,668 | 466,668 | 466,668 | 466,668 | 466,668 | | | |
| Polk County Tourist Development Council | 192,685 | 192,685 | 192,685 | 192,685 | 192,685 | 192,685 | 192,685 | 192,685 | | | |
| Detroit Tiger - Commissions | 234,797 | 234,797 | 234,797 | 234,797 | 234,797 | 234,797 | 234,797 | 234,797 | | | |
| Detroit Tiger - Commissions-seating loan (Paid | 55,470 | 55,470 | 55,470 | 55,470 | 55,470 | 55,470 | 55,470 | 55,470 | 55,470 | | |
| Detroit Tiger - Commissions-Feizer loan (Paid 2016) | | 140,625 | 140,625 | 140,625 | 140,625 | 140,625 | 140,625 | 140,625 | 140,625 | | |
| Library Revenues: | | | | | | | | | | | |
| County Library Cooperative | 614,809 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Fire Department Revenues: | | | | | | | | | | | |
| Fire Protection Fees | 261,543 | 373,706 | 300,000 | 250,000 | 250,000 | 200,000 | 200,000 | 175,000 | 175,000 | 175,000 | 175,000 |
| Transfer from Imp. Fee Fund | 200,511 | 200,000 | 325,000 | 325,000 | 325,000 | 325,000 | 364,301 | 300,000 | 1,042,950 | 300,000 | 300,000 |
| Nextel Antenna Tower Lease | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Lakeland Vision | | 90,000 | | | | | | | | | |
| Bond Proceeds - NE Recreation Complex | | | | | | | | 9,000,000 | | | |
| Unappropriated Surplus - Used / (Generated) | 5,310,198 | (434,868) | (197,454) | 374,648 | 168,396 | (36,029) | (58,360) | (443,601) | 999,659 | 75,990 | (266,931) |
| TOTAL REVENUES | 28,966,584 | 16,247,800 | 15,099,103 | 14,721,028 | 14,672,321 | 14,586,256 | 16,620,363 | 24,122,212 | 15,944,798 | 14,066,745 | 13,962,620 |

**PUBLIC IMPROVEMENT
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| EXPENSES: | | | | | | | | | | | |
| Parks | 11,455,778 | 3,167,372 | 3,476,531 | 4,223,632 | 4,158,654 | 4,249,147 | 4,319,147 | 3,007,159 | 793,851 | 415,000 | 810,000 |
| FDOT Enhancement Program | 70,685 | | | | | | | | | | |
| Recreation | 2,632,062 | 951,662 | 640,662 | 760,662 | 685,662 | 798,162 | 696,862 | 10,873,152 | 2,012,215 | 1,852,215 | 1,762,215 |
| Parks & Recreation Impact Fee Projects | 1,111,723 | 575,000 | 109,532 | | | | 1,750,000 | 500,000 | | | |
| Library | 624,310 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Police Department | 1,132,750 | 1,447,211 | 1,164,421 | 968,421 | 522,621 | 334,421 | 334,421 | 334,421 | 334,421 | 242,211 | 150,000 |
| Fire Department | 1,420,872 | 1,093,635 | 1,256,585 | 1,158,460 | 1,164,185 | 1,173,685 | 1,066,586 | 1,025,000 | 4,375,000 | 675,000 | 675,000 |
| Non-Departmental | 1,875,544 | 2,117,921 | 1,340,814 | 1,378,814 | 1,791,814 | 1,555,161 | 1,828,331 | 1,700,000 | 1,704,000 | 1,718,000 | 1,143,656 |
| Contributions to Other Funds | 8,642,860 | 6,695,000 | 6,910,557 | 6,031,038 | 6,149,384 | 6,275,679 | 6,425,014 | 6,482,479 | 6,525,310 | 8,964,320 | 9,221,749 |
| TOTAL EXPENSES | 28,966,584 | 16,247,800 | 15,099,103 | 14,721,028 | 14,672,321 | 14,586,256 | 16,620,363 | 24,122,212 | 15,944,798 | 14,066,745 | 13,962,620 |
| UNAPPROPRIATED SURPLUS: | | | | | | | | | | | |
| Beginning Balance | 7,593,429 | 2,283,231 | 2,718,099 | 2,915,554 | 2,540,906 | 2,372,510 | 2,408,539 | 2,466,899 | 2,910,500 | 1,910,841 | 1,834,851 |
| Sources/(Uses) | (5,310,198) | 434,868 | 197,454 | (374,648) | (168,396) | 36,029 | 58,360 | 443,601 | (999,659) | (75,990) | 266,931 |
| Ending Balance | 2,283,231 | 2,718,099 | 2,915,554 | 2,540,906 | 2,372,510 | 2,408,539 | 2,466,899 | 2,910,500 | 1,910,841 | 1,834,851 | 2,101,782 |

EXPENSES:

PARKS:

Beautification Projects (Partial Grant & 100% City Funded):

| | | | | | | | | | | | |
|--|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Neighborhood Beautification | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Beautification Projects (50% Grants): | | | | | | | | | | | |
| Memorial Boulevard | 585,379 | | | | | | | | | | |

Beautification Projects (100% Grants):

| | | | | | | | | | | | |
|--|---------|--|--|--|--|--|--|--|--|--|--|
| I-4 and U.S. 98 North | 736,512 | | | | | | | | | | |
| Landscape 92 to Iowa (Memorial Blvd III) | 66,358 | | | | | | | | | | |
| Landscape Iowa to W Lk Parker (Memor | 33,435 | | | | | | | | | | |
| FDOT-I4 & Kathleen Interchange Landsc | 296,327 | | | | | | | | | | |
| I-4 & Memorial Bridge Beautification | 182,887 | | | | | | | | | | |

Bryant Stadium Complex:

| | | | | | | | | | | | |
|--|---------|---------|---------|--|--|--|--|--------|--|--|--|
| Henley Field Structural Inspections | 15,000 | | | | | | | | | | |
| Henley Field - Replace Net and Bullpen | | | 150,000 | | | | | | | | |
| Henley Field - Locker Room & Batting Ca | | | | | | | | 80,000 | | | |
| Bryant Stadium - Structural Repairs (Cor | 175,000 | | | | | | | | | | |
| Henley Field - Structural Repairs | | 300,000 | | | | | | | | | |

Common Ground Park:

| | | | | | | | | | | | |
|----------------------------|-----------|--|--|--|--|--|--|---------|--|--|--|
| Park Construction | 2,079,185 | | | | | | | | | | |
| Crystal Grove Park: | | | | | | | | | | | |
| Playground Replacement | | | | | | | | 120,000 | | | |

Cypress Youth Complex:

| | | | | | | | | | | | |
|---|---------|---------|--|--|--|--|--|--|--|--|--|
| Construction (\$2.3m City & \$500k Imp Fd | 378,000 | 150,000 | | | | | | | | | |
| Soccer Complex | 4,444 | | | | | | | | | | |

Dobbins Park:

| | | | | | | | | | | | |
|------------------------|--|--|--|--|--|--|--|---------|--|--|--|
| Playground Replacement | | | | | | | | 200,000 | | | |
|------------------------|--|--|--|--|--|--|--|---------|--|--|--|

**PUBLIC IMPROVEMENT
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Freedom Park: | | | | | | | | | | | |
| Park Construction | 133,000 | | | | | | | | | | |
| Horney Park: | | | | | | | | | | | |
| Playground | | | 60,000 | | | | | | | | |
| Lake Bonny Community Park: | | | | | | 180,000 | | | | | |
| Playground Replacement | | | | | | | | | | | |
| Lake Mirror Park: | | | | | | | | | | | |
| Hollis Gardens Sidewalk Lighting | | | | | | 95,000 | | | | | |
| Regency Hotel - Internal Loan Subsidy (Paid) | 145,899 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | | | |
| Lake Mirror Park - Construction | 2,644,138 | | | | | | | | | | |
| Lake Mirror Park - Debt Service (Paid 2015) | 1,000,000 | 1,000,000 | 2,000,000 | 2,250,000 | 2,250,000 | 2,500,000 | 2,500,000 | 868,012 | | | |
| Internal Loan - Motel (\$450,000 for 10 years) | 59,485 | 59,485 | 59,485 | 59,485 | 59,507 | | | | | | |
| Purchase Nally Property (\$2,500/mo. for 15 y | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Barnett Park Playground Replacement | | | | | | | | 200,000 | | | |
| Lake Mirror Loggia | 125,000 | | | | | | | | | | |
| Tent Magnolia Building for Termites | 30,000 | | | | | | | | | | |
| Replace Wood Floor in Magnolia Building | | 100,000 | | | | | | | | | |
| Lake Parker Park: | | | | | | | | | | | |
| Bathroom Renovations | | 100,000 | | | | | | | | | |
| Playground Replacement | | | | | | 180,000 | | | | | |
| Dog Park | | | | | | | 75,000 | | | | |
| Marchant Stadium: | | | | | | | | | | | |
| Expansion - Debt Service (To 2015) | 924,396 | 894,150 | 894,150 | 894,150 | 894,150 | 894,150 | 894,150 | 894,150 | | | |
| Expansion - Debt Service (To 2015) City Sha | 28,527 | 28,527 | 28,527 | 28,527 | 28,527 | 28,527 | 28,527 | 28,527 | | | |
| Seating - Int. Loan Debt Service (To 2016) | 55,470 | 55,470 | 55,470 | 55,470 | 55,470 | 55,470 | 55,470 | 55,470 | 55,470 | | |
| Marchant Stadium Structural Survey | | 5,000 | | 5,000 | | | | | | | |
| Stadium Scoreboard - Debt Service | 45,740 | 45,740 | 22,899 | | | | | | | | |
| Miami Park: | | | | | | | | | | | |
| Playground Replacement | | | | | | | 50,000 | | | | |
| Peterson Park: | | | | | | | | | | | |
| Playground Replacement | | | | | 200,000 | | | | | | |
| Sertoma Park: | | | | | | | | | | | |
| Picnic Shed Replacement | | | | 40,000 | | | | | | | |
| Park Renovation | | | | 55,000 | | | | | | | |
| Tigertown: | | | | | | | | | | | |
| Stadium Facility Improvements | 1,236,000 | 111,000 | 111,000 | 111,000 | 111,000 | 111,000 | 111,000 | 161,000 | 378,381 | | |
| Minor League Field Fencing | | 85,000 | | | | | | | | | |
| Hanger #3 Renovations | | | | | | | 100,000 | | | | |
| H.V.A.C. Retrofit | | | | | | | | | 200,000 | | |
| Repair Kitchen Floor | | 28,000 | | | | | | | | | |
| Washington Park: | | | | | | | | | | | |
| Playground Replacement | | | | | | | | | | 145,000 | |

**PUBLIC IMPROVEMENT
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Webster Park: | | | | | | | | | | |
| | | | | | | | 25,000 | | | |
| | | | | | | | | | 110,000 | |
| Westside / Southwest Complexes: | | | | | | | | | | |
| | | | | 55,000 | | | | | | |
| | | | | 125,000 | | | | | | |
| | | | | 125,000 | | | | | | |
| Woodlake Park: | | | | | | | | | | |
| | | | | | | | 100,000 | | | |
| Irrigation Projects: | | | | | | | | | | |
| | | | 50,000 | | | | | | 50,000 | |
| Sportsfield Projects: | | | | | | | | | | |
| | | | | | | | | | | |
| | | | 175,000 | | | 50,000 | | | | |
| | | | | | | 150,000 | | | | |
| Miscellaneous Parks Projects: | | | | | | | | | | |
| | 49,535 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| | 141,513 | | | | | | | | | |
| | 50,000 | | | | | | | | | |
| | 5,175 | | | | | | | | | |
| | 15,100 | | | | | | | | | |
| | 29,273 | | | | | | | | | |
| | 55,000 | | | | | | | | | |
| | 50,000 | 50,000 | | 50,000 | | 50,000 | | 50,000 | | |
| | | 50,000 | | | | | | | | |
| | | | 35,000 | | | | | | | |
| | | | | | | 50,000 | | | | |
| | | | | | | | 30,000 | | | |
| | | | | | | | 35,000 | | | 700,000 |
| TOTAL PARKS | 11,455,778 | 3,167,372 | 3,476,531 | 4,223,632 | 4,158,654 | 4,319,147 | 3,007,159 | 793,851 | 415,000 | 810,000 |
| FDOT ENHANCEMENT PROGRAM (10%): | | | | | | | | | | |
| Intermodal Connector Projects: | | | | | | | | | | |
| | 70,685 | | | | | | | | | |
| TOTAL FDOT ENHANCEMENT PROGRAM | 70,685 | | | | | | | | | |

**PUBLIC IMPROVEMENT
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| RECREATION: | | | | | | | | | | | |
| Coleman Bush Building: | | | | | | | | | | | |
| Building Renovation (\$1,765,000 total project) | 1,365,000 | | | | | | | | | | |
| Debt Service - Paid off in 2014 | | 236,917 | 236,917 | 236,917 | 236,917 | 236,917 | 236,917 | | | | |
| Kelly Recreation Complex: | | | | | | | | | | | |
| Kelly Rec - A/C & Expansion (City share of \$ | 649,838 | | | | | | | | | | |
| Kelly Rec - Replace Weight Room Equipment | 40,000 | | 10,000 | | | | | | | | |
| Gandy/Kelly Rec Painting & Repair | | | 60,000 | | | | | | | | |
| Kelly Rec - Tennis Courts Relighting | | | | 120,000 | | | | | | | |
| Gandy Pool Gas Heater Replacement | | | | | 40,000 | | | | | | |
| Gandy & Simpson / Lane Lines | | | | | | 42,000 | | | | | |
| Gandy & Simpson Pools - Shade Awnings | | | | | | 30,000 | | | | | |
| Kelly Rec - Playground | | | | | | 85,000 | | | | | |
| Kelly Rec - Fence Tennis Courts | | | | | | 35,000 | | | | | |
| Gandy - Air / Heat Installed in Locker Rooms | | | | | | | 52,000 | | | 90,000 | |
| Gandy Pool Deck Repair and Upgrade | | | | | | | | | | | |
| Lake Mirror Center: | | | | | | | | | | | |
| Update Theater Lighting | 47,000 | | | | | | | | | | |
| Replace Theater Ceiling/Asbestos Removal | | 200,000 | | | | | | | | | |
| Theater Seat Replacement | | | | 160,000 | | | | | | | |
| Sound System Improvements | | | | | | 26,000 | | | | | |
| Furniture Replacement | | | | | | 99,500 | | | | | |
| Northeast Recreation Complex: | | | | | | | | | | | |
| Construction (9 million City + 1.5 million Impa | 30,000 | | | | | | | 9,000,000 | | | |
| Debt Service - NE Rec Complex (7 years) | | | | | | | | 1,612,215 | 1,612,215 | 1,612,215 | 1,612,215 |
| Debt Service - Rec Complex Property | 143,745 | 143,745 | 143,745 | 143,745 | 143,745 | 143,745 | 143,745 | 35,937 | | | |
| Simpson Park: | | | | | | | | | | | |
| Pool Deck Repair | 90,000 | | | | | | | | | | |
| Replace Weight Room Equipment | 40,000 | | | | | | | | | | |
| Land Acquisition | 35,000 | | | | | | | | | | |
| Bathroom Renovation | | 65,000 | | | | | | | | | |
| Roof Replacement | | 150,000 | | | | | | | | | |
| Playground Replacement | | | 90,000 | | | | | | | | |
| Gas Heater/Pool Blankets | | | | | 165,000 | | | | | | |
| Steel Outer Perimeter Fence | | | | | | | 80,000 | | | | |
| Simpson Park Pool Resurfacing | | | | | | | | | 175,000 | | |
| Veterans Park: | | | | | | | | | | | |
| Overlying Tennis Courts with 1" asphalt | 56,000 | 56,000 | | | | | | 75,000 | 75,000 | | |
| Miscellaneous Recreation Projects: | | | | | | | | | | | |
| Renovate Buildings and Playgrounds | 135,479 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Pool & Vacuum Pump, Valve Replacements | | | | | | | 34,200 | | | | |
| TOTAL RECREATION | 2,632,062 | 951,662 | 640,662 | 760,662 | 685,662 | 798,162 | 696,862 | 10,873,152 | 2,012,215 | 1,852,215 | 1,762,215 |

**PUBLIC IMPROVEMENT
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|

P&R IMPACT FEE PROJECTS:

| | | | | | | | | | | |
|--|------------------|----------------|----------------|--|--|------------------|----------------|--|--|--|
| District 1: | | | | | | | | | | |
| Freedom Park | | | | | | | | | | |
| Impact Fee Study | 200,000 | | | | | | | | | |
| | 2,640 | | | | | | | | | |
| Coleman Bush expansion | | | | | | | | | | |
| | 400,000 | | | | | | | | | |
| NE Rec Complex | | | | | | 1,000,000 | | | | |
| | | | | | | | 500,000 | | | |
| District 2: | | | | | | | | | | |
| Common Ground | | | | | | | | | | |
| | 65,110 | | | | | | | | | |
| Capital & DS - Kelly Rec A/C & Expansion (lim | | 125,000 | | | | | | | | |
| | 579,558 | 109,532 | | | | | | | | |
| Cypress Youth Complex | | 250,000 | | | | 750,000 | | | | |
| | | | | | | | | | | |
| District 3: | | | | | | | | | | |
| Fort Fraser Trail (\$100,000 Impact Fees & \$5 | | | | | | | | | | |
| | 64,415 | | | | | | | | | |
| TOTAL P&R IMPACT FEE PROJECTS | 1,111,723 | 575,000 | 109,532 | | | 1,750,000 | 500,000 | | | |

LIBRARY:

| | | | | | | | | | | |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Co-op Funded Projects: | | | | | | | | | | |
| Future Expansion Reserve | 442,756 | 165,000 | 175,000 | 182,000 | 160,000 | 150,000 | 150,000 | 160,000 | 200,000 | 200,000 |
| Library Furniture | 25,000 | | 25,000 | | | | | | | |
| Exterior lighting and signage - (Main) | 49,150 | | | | | | | | | |
| Internet Instruction Lab | 12,000 | | | | | | | | | |
| Lobby Restroom Renovation (Main) | 16,903 | | | | | | | | | |
| Carpet (Branch) | 42,000 | | | | | | | | | |
| Phone System Upgrade - Libraries | 27,000 | | | | | | | | | |
| Computer Equipment Upgrade | | 35,000 | | | 40,000 | | | 40,000 | | |
| Technical Services Furniture - Main Library | | | | 18,000 | | | | | | |
| Carpet (Main) | | | | | | 50,000 | | | | |
| Meeting Room Renovation (Branch) | | | | | | | 100,000 | | | |
| City Funded Projects: | | | | | | | | | | |
| e-Library | 9,501 | | | | | | | | | |
| TOTAL LIBRARY | 624,310 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |

**PUBLIC IMPROVEMENT
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| POLICE DEPARTMENT: | | | | | | | | | | |
| 115,750 | 75,000 | 75,000 | 75,000 | 150,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| 200,000 | | | | | | | | | | |
| | 100,000 | 100,000 | 100,000 | 100,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| 650,000 | | | | | | | | | | |
| 40,000 | | | | | | | | | | |
| 10,000 | | | | | | | | | | |
| 67,000 | | | | | | | | | | |
| 50,000 | | | | | | | | | | |
| | | 80,000 | 84,000 | 88,200 | | | | | | |
| | | 500,000 | | | | | | | | |
| | | 225,000 | 225,000 | | | | | | | |
| | | | 300,000 | | | | | | | |
| | 1,180,000 | | | | | | | | | |
| | 92,211 | 184,421 | 184,421 | 184,421 | 184,421 | 184,421 | 184,421 | 184,421 | 92,211 | |
| 1,132,750 | 1,447,211 | 1,164,421 | 968,421 | 522,621 | 334,421 | 334,421 | 334,421 | 334,421 | 242,211 | 150,000 |
| TOTAL POLICE | | | | | | | | | | |
| FIRE DEPARTMENT: | | | | | | | | | | |
| 289,260 | 293,635 | 301,585 | 308,460 | 314,185 | 323,685 | 327,285 | | | | |
| 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 89,301 | | | | |
| 511 | | | | | | | | | | |
| 931,101 | 600,000 | 650,000 | 650,000 | 650,000 | 650,000 | 650,000 | 675,000 | 675,000 | 675,000 | 675,000 |
| | | 70,000 | | | | | | | | |
| | | 35,000 | | | | | | | | |
| | | | | | | | 350,000 | 3,500,000 | | |
| | | | | | | | | 200,000 | | |
| 1,420,872 | 1,093,635 | 1,256,585 | 1,158,460 | 1,164,185 | 1,173,685 | 1,066,586 | 1,025,000 | 4,375,000 | 675,000 | 675,000 |
| TOTAL FIRE | | | | | | | | | | |

**PUBLIC IMPROVEMENT
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| NON-DEPARTMENTAL: | | | | | | | | | | |
| Neighborhood Projects: | | | | | | | | | | |
| | 24,899 | 30,000 | 40,000 | 40,000 | 50,000 | 50,000 | 60,000 | 100,000 | 100,000 | 100,000 |
| Neighborhood Preservation | | 30,000 | 40,000 | 40,000 | 40,000 | 45,000 | 45,000 | 65,000 | 65,000 | 65,000 |
| Neighborhood Matching Grants Program | 36,091 | 35,000 | 40,000 | 60,000 | 60,000 | 70,000 | 70,000 | | | |
| Historic Street Lighting - Cumberland Neighbhd | 80,000 | 50,000 | 50,000 | | | | | | | |
| Information Technologies: | | | | | | | | | | |
| D/S for Sunshine St. Loan - Radio Replaceme | 174,104 | 174,106 | | | | | | | | |
| Upgrade/Purchase of Radio Towers (D/S) | 264,653 | 264,653 | 264,653 | 264,653 | | | | | | |
| City Hall: | | | | | | | | | | |
| City Hall Fresh Air & A/C Chillers | | 200,000 | | | | | | | | |
| City Hall Digital Controls | | 200,000 | | | | | | | | |
| Fire Panel Replacement | | 100,000 | | | | | | | | |
| All Other General Fund Buildings: | | | | | | | | | | |
| Air Quality Investigations | 1,160 | | | | | | | | | |
| Roof Replacements | 100,000 | 105,000 | 110,000 | 116,000 | 122,000 | 128,000 | 134,000 | 141,000 | 148,000 | 155,000 |
| Air Conditioner Replacements | 50,000 | 55,000 | 60,000 | 65,000 | 70,000 | 75,000 | 80,000 | 85,000 | 90,000 | 95,000 |
| Carpet Replacements | 35,000 | 37,000 | 39,000 | 41,000 | 43,000 | 45,000 | 47,000 | 49,000 | 51,000 | 53,000 |
| Recoating / Sealing | 73,595 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Security System Controls (General Fund facil | 75,000 | | | | | | | | | |
| Security Audit of Downtown City Buildings | 15,000 | | | | | | | | | |
| Miscellaneous Non-Departmental Projects: | | | | | | | | | | |
| ADA Compliance | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Land Acquisition - (Debt Service for 10 years) | 152,161 | 152,161 | 152,161 | 152,161 | 152,161 | 152,331 | | | | |
| Contingency | 100,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Wireless Laptops - Code Enf. & Bldg Insp. | 2,175 | | | | | | | | | |
| Facilities Maintenance Renovation - Fire Tear | 42,000 | | | | | | | | | |
| Oxford Lumber Property Renovation | 42,800 | | | | | | | | | |
| Demolition of City Buildings | 9,962 | | | | | | | | | |
| Federal Building Exterior Renovation | 131,367 | | | | | | | | | |
| Florida Sheetmetal Demolition | 60,000 | | | | | | | | | |
| Land Acq. & Gas Station Demo-Corner of Lak | 250,000 | | | | | | | | | |
| Task Authorization (Consultant Service-Impact F | 697 | | | | | | | | | |
| Lakeland Vision | 90,000 | 90,000 | | | | | | | | |
| Upgrade City Elevators | 39,880 | 25,000 | | | | | | | | |
| Debt Service - USF Contribution/Loan - LEDC (10 years) | | 350,000 | 350,000 | 350,000 | 750,000 | 750,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| TOTAL NON DEPARTMENTAL | 1,875,544 | 2,117,921 | 1,340,814 | 1,378,814 | 1,791,814 | 1,555,161 | 1,700,000 | 1,704,000 | 1,718,000 | 1,143,656 |

**PUBLIC IMPROVEMENT
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| CONTRIBUTIONS TO OTHER FUNDS: | | | | | | | | | | | |
| General Fund | 3,000,000 | 3,090,000 | 3,182,700 | 3,278,181 | 3,376,526 | 3,477,822 | 3,582,157 | 3,689,622 | 3,800,310 | 3,914,320 | 4,031,749 |
| Fire Station #7 - (6 Personnel per shift) | | | | | | | | | | 2,300,000 | 2,415,000 |
| Dividend assistance | 650,000 | 1,950,000 | 1,975,000 | 2,000,000 | 2,025,000 | 2,050,000 | 2,075,000 | 2,100,000 | 2,125,000 | 2,150,000 | 2,175,000 |
| Information Technologies Fund: | | | | | | | | | | | |
| LPD Laptops & Servers | 125,000 | | | | | | | | | | |
| VOIP - General Fund Share of Phone Switch Replacement | | | 92,857 | 92,857 | 92,857 | 92,857 | 92,857 | 92,857 | | | |
| Lakeland Center Fund: | | | | | | | | | | | |
| Capital Transfer | 700,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| Operating Transfer | 513,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 |
| Cleveland Heights Golf Course | 350,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | | | | |
| Oak Hill Fund | 100,000 | 30,000 | 35,000 | 35,000 | 30,000 | 30,000 | 50,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Transportation Fund (PIF share of N. Florida Ave) | 67,000 | | | | | | | | | | |
| USF Contribution / Loan through LEDC | 3,137,860 | 1,000,000 | 1,000,000 | | | | | | | | |
| TOTAL CONTRIBUTIONS TO OTHER FUNDS | 8,642,860 | 6,695,000 | 6,910,557 | 6,031,038 | 6,149,384 | 6,275,679 | 6,425,014 | 6,482,479 | 6,525,310 | 8,964,320 | 9,221,749 |
| TOTAL EXPENSES | 28,966,584 | 16,247,800 | 15,099,103 | 14,721,028 | 14,672,321 | 14,586,256 | 16,620,363 | 24,122,212 | 15,944,798 | 14,066,745 | 13,962,620 |

**DOWNTOWN COMMUNITY REDEVELOPMENT AREA
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES: | | | | | | | | | | | |
| Tax Increment Revenues | 1,603,863 | 1,636,000 | 1,669,000 | 1,702,000 | 1,736,000 | 1,771,000 | 1,806,000 | 1,842,000 | 1,879,000 | 1,917,000 | 1,955,000 |
| Investment Income | 40,000 | 23,790 | 12,168 | 13,134 | 12,620 | 638 | 745 | 1,356 | 1,094 | 7,755 | 25,217 |
| Unappropriated Surplus | 672,007 | 387,380 | 77,250 | 12,850 | 299,543 | (2,657) | (15,277) | 6,544 | (166,536) | (436,530) | (465,604) |
| TOTAL REVENUES | 2,315,870 | 2,047,170 | 1,758,419 | 1,727,984 | 2,048,163 | 1,768,981 | 1,791,468 | 1,849,899 | 1,713,558 | 1,488,226 | 1,514,613 |
| EXPENSES: | | | | | | | | | | | |
| Streetscape: | | | | | | | | | | | |
| Lemon Street Pedestrian Connector | 4,202 | | | | | | | | | | |
| Cleaning | 21,500 | 22,000 | 22,500 | 23,000 | 23,500 | 24,000 | 24,500 | 25,000 | 25,500 | 26,000 | 26,500 |
| Mass Ave Streetscape - Cedar St to RR Trac | 1,063 | | | | | | | | | | |
| Pilot Bank - S. Florida Avenue | 125,000 | | | | | | | | | | |
| Streetscape Projects | | | | | | | | 100,000 | 100,000 | 100,000 | 100,000 |
| Debt Service : | | | | | | | | | | | |
| Downtown Streetscape Loan (Paid 2015) | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 60,250 | | | |
| Lake Mirror Park (Paid 2015) | | 250,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 250,000 | | |
| Miscellaneous Projects: | | | | | | | | | | | |
| Container Gardens - New | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Container Garden - Maintenance | 93,659 | 79,568 | 81,955 | 84,413 | 86,946 | 89,554 | 92,241 | 95,008 | 97,858 | 100,794 | 103,818 |
| Debt Service - Residential Redevelopment (2 | 756,730 | 837,471 | 680,000 | 680,000 | 680,000 | 680,000 | 680,000 | 680,000 | 680,000 | 680,000 | 680,000 |
| Residential Redevelopment - Land Acquisitio | 280,743 | | | | | | | | | | |
| Massachusetts Ave Brick Crosswalks | 106,233 | | | | | | | | | | |
| Downtown Plan Updates / Brochures | 50,000 | | | | | | | | | | |
| Downtown Signage | 84,132 | 200,000 | | | | | | | | | |
| Lake Wire - Design | | | | | 300,000 | | | | | | |
| Mowing | 12,000 | 12,000 | 12,360 | 12,731 | 13,113 | 13,506 | 13,911 | 14,329 | 14,758 | 15,201 | 15,657 |
| Operating: | | | | | | | | | | | |
| Contribution to LDDA | 199,503 | 203,493 | 207,563 | 211,714 | 215,948 | 220,267 | 224,672 | 229,165 | 233,748 | 238,423 | 243,191 |
| Tax Increment Refunds | 160,725 | 168,761 | 177,199 | 186,059 | 195,362 | 205,130 | 215,387 | 226,156 | 237,464 | 249,337 | 261,804 |
| Debt Service for Signage Loan | 211,532 | | | | | | | | | | |
| Additional Personnel | 53,000 | 38,257 | 41,000 | 44,000 | 47,000 | 50,000 | 54,000 | 58,000 | 62,000 | 66,000 | 71,000 |
| Professional Services | 73,848 | 50,000 | 50,000 | 6,367 | 6,495 | 6,624 | 6,757 | 6,892 | 7,030 | 7,171 | 7,243 |
| Annual Audit/Reporting Requirements | 6,000 | 6,120 | 6,242 | 6,367 | 6,495 | 6,624 | 6,757 | 6,892 | 7,030 | 7,171 | 7,243 |
| City Services | | 3,500 | 3,600 | 3,700 | 3,800 | 3,900 | 4,000 | 4,100 | 4,200 | 4,300 | 4,400 |
| TOTAL EXPENSES | 2,315,870 | 2,047,170 | 1,758,419 | 1,727,984 | 2,048,163 | 1,768,981 | 1,791,468 | 1,849,899 | 1,713,558 | 1,488,226 | 1,514,613 |
| UNAPPROPRIATED SURPLUS: | | | | | | | | | | | |
| Beginning Balance | 1,464,991 | 792,984 | 405,604 | 328,354 | 315,504 | 15,961 | 18,618 | 33,895 | 27,351 | 193,887 | 630,416 |
| Sources/(Uses) | (672,007) | (387,380) | (77,250) | (12,850) | (299,543) | 2,657 | 15,277 | (6,544) | 166,536 | 436,530 | 465,604 |
| Ending Balance | 792,984 | 405,604 | 328,354 | 315,504 | 15,961 | 18,618 | 33,895 | 27,351 | 193,887 | 630,416 | 1,096,021 |

**MID-TOWN COMMUNITY REDEVELOPMENT AREA
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES: | | | | | | | | | | | |
| Tax Increment | 3,684,937 | 3,600,000 | 3,672,000 | 3,745,000 | 3,820,000 | 3,896,000 | 3,974,000 | 4,053,000 | 4,134,000 | 4,217,000 | 4,301,000 |
| Interest Income | 100,000 | 41,000 | 11,000 | 15,000 | 29,000 | 46,000 | 35,000 | 60,000 | 59,000 | 60,000 | 61,000 |
| Transfers: | | | | | | | | | | | |
| Transportation Fund (Hope VI Debt Service) | 70,000 | 70,000 | 70,000 | 70,000 | | | | | | | |
| Residential Redevelopment - Rental Income | 108,000 | | | | | | | | | | |
| Unappropriated Surplus | 881,345 | 511,666 | 926,500 | (110,500) | (358,500) | (303,500) | 253,500 | (575,500) | 21,500 | (34,500) | (14,498) |
| TOTAL REVENUES | 4,844,282 | 4,222,666 | 4,679,500 | 3,719,500 | 3,490,500 | 3,638,500 | 4,262,500 | 3,537,500 | 4,214,500 | 4,242,500 | 4,347,502 |
| EXPENSES: | | | | | | | | | | | |
| Hope VI - Debt Service | 20,788 | | | | | | | | | | |
| Landscape / Pedestrian Enhancements: | | | | | | | | | | | |
| 10th St. - Providence Rd. to N. Fla. Ave | | | 150,000 | 150,000 | | | | | | | |
| Providence Rd. - 10th St. to Alameda Dr. | | | | | 150,000 | 150,000 | | | | | |
| Massachusetts Improvements - In Town Bypass | | | 100,000 | 500,000 | | | | | | | |
| Parker Street 3-lane conversion | 800,000 | | | | | | | | | | |
| Other Pedestrian Enhancements (Sidewalks & Landscaping Maint by Other City Department | | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Model Blocks: | 29,000 | 64,407 | 40,000 | 43,000 | 46,000 | 50,000 | 54,000 | 58,000 | 63,000 | 68,000 | 73,000 |
| N. Lake Wire - land acquisition | | | 750,000 | 500,000 | | | | | | | |
| Northwest - land acquisition | | | | | 750,000 | 500,000 | | | | | |
| Parker St. - land acquisition | 1,312,938 | 500,000 | | | | | 1,250,000 | 500,000 | | | |
| Webster Park South - land acquisition | | | | | | | 100,000 | 100,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Other Model Blocks | 88,949 | 50,000 | 50,000 | 50,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Residential Buffers: | | | | | | | | | | | |
| Lakeshore interface w/ Lakeland Hills Blvd. | 100,000 | | | | | | | | | | |
| N. Lake Wire interface w/ N. Fla. Ave. | | 100,000 | 30,000 | | | | | | | | |
| Kathleen Rd. - Memorial to I-4 | | | 100,000 | 50,000 | | | | | | | |
| Other Residential Buffering | | | | | | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |

**MID-TOWN COMMUNITY REDEVELOPMENT AREA
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Corridor Enhancements: | | | | | | | | | | | |
| US 98 / N. Fla. Ave. - Memorial to Griffin Road | | 300,000 | | | | | | | | | |
| Other Corridor Enhancements TEAM BRICK | 100,000 | 109,000 | 111,000 | 113,000 | 115,000 | 117,000 | 119,000 | 121,000 | 123,000 | 125,000 | 128,000 |
| Crossroads Motor Lodge Demolition | 300,000 | | | | | | | | | | |
| MLK - Myrtle to Memorial (FDOT 50/50 Grant | 64,250 | | | | | | | | | | |
| Miscellaneous: | | | | | | | | | | | |
| Operating Expenses | 234,312 | 291,759 | 306,000 | 321,000 | 337,000 | 354,000 | 372,000 | 391,000 | 411,000 | 432,000 | 454,000 |
| Small Project Assistance | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Owner-Occupant Acquisition and Relocation F | 604,000 | 200,000 | 200,000 | | | | | | | | |
| Commercial Property Acquisition/Project | | 1,000,000 | 500,000 | 500,000 | 500,000 | 750,000 | 750,000 | 750,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Transfer to General Fund / Actual Staff | 133,744 | | | | | | | | | | |
| Metro Lakeland Community Housing Strategy | 450,000 | 500,000 | 500,000 | 500,000 | 500,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 |
| Residential Redevelopment Debt Service | 32,018 | | | | | | | | | | |
| Residential Redevelopment | 54,515 | | | | | | | | | | |
| Residential Redevelopment Property Mgmt | 200,202 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Infill Downpayment Assistance | 269,566 | 250,000 | 250,000 | 250,000 | 250,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Infill Construction Incentive | | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Lakeshore Drive Sidewalk (Memorial to Parke | | 15,000 | | | | | | | | | |
| Parkview Place Sidewalk (Lakeland Hills to W | | 50,000 | | | | | | | | | |
| Lake Parker Stormwater BMPs-Parker Street | | 50,000 | 450,000 | | | | | | | | |
| Ingraham Avenue Enhancements | | | 400,000 | | | | | | | | |
| Impact Fee Reimbursement for Affordable HO | | 42,500 | 42,500 | 42,500 | 42,500 | 42,500 | 42,500 | 42,500 | 42,500 | 42,500 | 42,500 |
| TOTAL EXPENSES | 4,844,282 | 4,222,666 | 4,679,500 | 3,719,500 | 3,490,500 | 3,638,500 | 4,262,500 | 3,537,500 | 4,214,500 | 4,242,500 | 4,347,502 |
| UNAPPROPRIATED SURPLUS: | | | | | | | | | | | |
| Beginning Balance | 2,607,415 | 1,726,070 | 1,214,404 | 287,904 | 398,404 | 756,904 | 1,060,404 | 806,904 | 1,382,404 | 1,360,904 | 1,395,404 |
| Sources / (Uses) | (881,345) | (511,666) | (926,500) | 110,500 | 358,500 | 303,500 | (253,500) | 575,500 | (21,500) | 34,500 | 14,498 |
| Ending Balance | 1,726,070 | 1,214,404 | 287,904 | 398,404 | 756,904 | 1,060,404 | 806,904 | 1,382,404 | 1,360,904 | 1,395,404 | 1,409,902 |

**DIXIELAND COMMUNITY REDEVELOPMENT AREA
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|

REVENUES:

| | | | | | | | | | | |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Tax Increment | 300,736 | 313,000 | 319,000 | 325,000 | 332,000 | 339,000 | 346,000 | 353,000 | 360,000 | 367,000 |
| Internal Loan - Corridor Beautification | 100,000 | | | | | | | | | |
| Interest Income | 25,000 | 2,700 | 2,800 | 3,100 | 5,000 | 6,000 | 7,000 | 9,000 | 11,000 | 14,000 |
| Unappropriated Surplus | 315,716 | (21,979) | (2,279) | (7,669) | (15,669) | (22,769) | (29,859) | (32,859) | (55,170) | (64,160) |
| TOTAL REVENUES | 741,452 | 293,721 | 319,521 | 320,431 | 321,331 | 322,231 | 323,141 | 329,141 | 315,830 | 316,840 |

EXPENSES:

Facade Improvement Program:

| | | | | | | | | | | |
|---|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Small Project Assistance - Façade Impr. | 114,500 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| Design Assistance | 54,050 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Parking and Access Program | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |

Corridor Improvements:

| | | | | | | | | | | |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Engineering and Architectural Design | 45,000 | | | | | | | | | |
| Debt Service - Corridor Imp. (Pays off in 2016) | 64,400 | 14,311 | 14,311 | 14,311 | 14,311 | 14,311 | 14,311 | 14,311 | 14,311 | 14,311 |
| Medians and Gateway Features - Constructio | 15,000 | 200,000 | | | | | | | | |
| Alley Improvements | 189,972 | 75,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| SR 37 Stormwater Improvements | 145,000 | | | | | | | | | |

Miscellaneous:

| | | | | | | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Maintenance | | 7,500 | 7,700 | 7,900 | 8,100 | 8,300 | 8,500 | 8,700 | 8,900 | 9,100 |
| Operating Expenses / Professional Services | 32,030 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 20,000 | 20,000 |
| Meeting Supplies | 500 | 510 | 510 | 520 | 520 | 520 | 530 | 530 | 530 | 540 |
| Anticipated Personnel | | 8,700 | 9,100 | 9,600 | 10,100 | 10,600 | 11,100 | 11,700 | 12,300 | 12,900 |
| Enhancements | 19,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Publications and Promotions | 12,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| City Services | | 7,500 | 7,900 | 8,100 | 8,300 | 8,500 | 8,700 | 8,900 | 9,100 | 9,300 |
| TOTAL EXPENSES | 741,452 | 293,721 | 319,521 | 320,431 | 321,331 | 322,231 | 323,141 | 329,141 | 315,830 | 316,840 |

UNAPPROPRIATED SURPLUS:

| | | | | | | | | | | |
|-------------------|-----------|-----------|--------|--------|--------|---------|---------|---------|---------|---------|
| Beginning Balance | 539,560 | 223,844 | 48,423 | 72,681 | 80,350 | 96,019 | 118,788 | 148,647 | 181,506 | 236,676 |
| Sources / (Uses) | (315,716) | (175,421) | 21,979 | 7,669 | 15,669 | 22,769 | 29,859 | 32,859 | 55,170 | 64,160 |
| Ending Balance | 223,844 | 48,423 | 72,681 | 80,350 | 96,019 | 118,788 | 148,647 | 181,506 | 236,676 | 300,836 |

**PARKING
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES: | | | | | | | | | | |
| Transfer from Transportation Fund: | | | | | | | | | | |
| Orange Street Garage | 270,000 | 130,000 | | | | | 306,000 | | | |
| Main Street Garage | 160,000 | | | | | | 204,000 | | | |
| Pay by Space machines | 16,400 | | | | | | | | | |
| Munn Park - Parking Lot Resurfacing | 13,500 | | | | | | | | | |
| Gate Replacement | 20,000 | | | | | | | | | |
| Debt service - Verizon property purchase | 88,933 | 88,933 | 88,933 | 88,933 | 44,752 | | | | | |
| Miscellaneous Projects | 9,547 | | | | | | | | | |
| Sale of Old Fire Station Parking Lot | | | 750,000 | | | | | | | |
| TOTAL REVENUES | 578,380 | 218,933 | 838,933 | 88,933 | 44,752 | | 510,000 | | | |
| EXPENSES: | | | | | | | | | | |
| Orange Street Garage: | | | | | | | | | | |
| Deck Coating | 270,000 | | | | | | 306,000 | | | |
| Exterior Coating | | 130,000 | | | | | | | | |
| Main Street Garage: | | | | | | | | | | |
| Exterior Coating | | | | | | | 204,000 | | | |
| Deck Coating | 160,000 | | | | | | | | | |
| Gate Replacement | 20,000 | | | | | | | | | |
| Parking Lots: | | | | | | | | | | |
| Pay By Space Machines | 16,400 | | | | | | | | | |
| Munn Park Parking Lot Resurfacing | 13,500 | | | | | | | | | |
| Undesignated Projects: | | | | | | | | | | |
| Undesignated project | 9,547 | | | | | | | | | |
| Verizon Property: | | | | | | | | | | |
| Debt service - Verizon property purchase | 88,933 | 88,933 | 88,933 | 88,933 | 44,752 | | | | | |
| TOTAL EXPENSES | 578,380 | 218,933 | 88,933 | 88,933 | 44,752 | | 510,000 | | | |
| UNAPPROPRIATED SURPLUS | | | | | | | | | | |
| | | | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 |

**THE LAKELAND CENTER
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES: | | | | | | | | | | | |
| Capital Transfer from PIF | 700,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| Contributions from Publix - Arena Improvement | 50,000 | 50,000 | | | | | | | | | |
| Unappropriated Surplus (Used)/Generated | (50,000) | 50,000 | | | (32,500) | (80,500) | (96,500) | 3,000 | 68,000 | 138,500 | |
| TOTAL REVENUES | 700,000 | 450,000 | 350,000 | 350,000 | 317,500 | 269,500 | 253,500 | 353,000 | 418,000 | 488,500 | 350,000 |
| EXPENSES: | | | | | | | | | | | |
| Electric Powered Golf Carts | 10,000 | | | | | | | 15,000 | | | |
| Replacement Tables & Fixtures | | | 27,500 | | 17,500 | 17,500 | 17,500 | 18,000 | 18,000 | | |
| Electronic Gate Operator for Parking Lots | 20,000 | | | | | | | | | | |
| Exhibit Hall and Sikes Hall wall coverings | 50,000 | | | | | | | | | | |
| Replace Forklifts | 27,000 | | | | | 27,000 | | | | | |
| Upgrade CCTV System | 65,000 | | | | | | | | | | |
| Riser Replacement (Meeting Room Risers) | 28,000 | | | | | | | | | | |
| Commercial Washer/Dryer Replacement | 15,000 | | | | | | 16,000 | | | | |
| PO&M Equipment Storage Unit | 40,000 | | | | | | | | | | |
| Resurfacing of all parking lots | 350,000 | 335,000 | | | | | | | | | |
| Repainting of facility exterior | 75,000 | 75,000 | 75,000 | | | | | | 250,000 | 138,500 | |
| AV Equipment Upgrades and/or Purchases | 20,000 | | 20,000 | | | | 20,000 | | | | |
| Ticket Master system replacement | | 40,000 | | | | | | | | | |
| Application Server Replacement | | | 20,000 | | | | | 20,000 | | | |
| Roof Replacements | | | 255,000 | 272,500 | 300,000 | 150,000 | | | | | |
| Headset Intercom System | | | | 30,000 | | | | | | | |
| Administration Office Space | | | | | | 75,000 | | | | | |
| Carpet Replacement | | | | | | | 200,000 | 200,000 | | | |
| Lakeland Center Carpet replacement | | | | | | | | 100,000 | 150,000 | 350,000 | 350,000 |
| TOTAL EXPENSES | 700,000 | 450,000 | 350,000 | 350,000 | 317,500 | 269,500 | 253,500 | 353,000 | 418,000 | 488,500 | 350,000 |
| Capital Surplus | 50,000 | | | | 32,500 | 113,000 | 209,500 | 206,500 | 138,500 | | |

**LAKELAND LINDER REGIONAL AIRPORT
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 223,721 | | | | | | | | | | |
| 616,092 | 80,000 | 400,000 | 357,000 | 1,000,000 | | | | | | |
| 1,728,424 | 609,371 | 416,871 | 648,441 | 756,551 | 503,951 | 496,615 | 484,101 | 481,631 | 479,207 | 364,738 |
| 2,568,237 | 689,371 | 816,871 | 1,005,441 | 1,756,551 | 503,951 | 496,615 | 484,101 | 481,631 | 479,207 | 364,738 |

REVENUES:

| | | | | | | | | | | |
|---|------------------|----------------|----------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|
| FAA Grants | 223,721 | | | | | | | | | |
| FDOT Grants | 616,092 | 80,000 | 400,000 | 357,000 | 1,000,000 | | | | | |
| Unappropriated Surplus Used / (Generated) | 1,728,424 | 609,371 | 416,871 | 648,441 | 756,551 | 503,951 | 496,615 | 481,631 | 479,207 | 364,738 |
| TOTAL CAPITAL REVENUES | 2,568,237 | 689,371 | 816,871 | 1,005,441 | 1,756,551 | 503,951 | 496,615 | 481,631 | 479,207 | 364,738 |

EXPENSES:

| | | | | | | | | | | |
|--|---------|---------|---------|-----------|---------|---------|---------|---------|---------|--------|
| Install Perimeter Fencing & Gates | 29,052 | | | | | | | | | |
| ARFF Truck | 11,601 | | | | | | | | | |
| FAA Airpark Project - Phase 1 | 35,000 | | | | | | | | | |
| Radio System Expansion - Transfer to IT | 4,778 | 4,778 | 4,778 | 4,778 | 4,778 | | | | | |
| Drainage Maintenance-Ditches | 25,000 | 25,000 | 25,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Ditch Spraying | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| FDOT-2004 Hurricane - Contractual Svcs. | 2,550 | | | | | | | | | |
| Airfield Security and Access Control | 19,415 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Renovate Tower Bldg for ARFF & Firefighters | 2,500 | | | | | | | | | |
| Construct ATC Facility Site Study | 40,000 | | | | | | | | | |
| Door/Gates Access Control System - Phase 2 | 68,135 | | 156,250 | | | | | | | |
| Door/Gates Access Control System - Phase 3 | | | 110,000 | | | | | | | |
| Equipment | 26,476 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Rehab South Apron | | 250,000 | | 1,250,000 | | | | | | |
| Safety & Compliance Training-Contractual Svc | 1,000 | | | | | | | | | |
| Environmental Mitigation-Contractual Svcs. | 3,600 | | | | | | | | | |
| Advertising / Promotions | 110,000 | 75,000 | 75,000 | 75,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Airport Maintenance-Sun 'N Fun | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Airfield Pavement Maintenance | 178,994 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Misc. Maintenance Projects | 34,504 | 38,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| Maint. - Top Gun | 1,000 | | | | | | | | | |
| Runway Markings Maintenance | 15,000 | 30,000 | 20,000 | 20,600 | 21,218 | 21,855 | 23,185 | 23,881 | 24,597 | 25,335 |
| Reglaze & Recaulk Windows & Doors - 3200 F | 75,000 | | | | | | | | | |
| Reforestation - Runway 9 Approach | 30,000 | | | | | | | | | |
| Building Repairs - Everett | 48,000 | | | | | | | | | |
| Airport Entrance Sign | 15,000 | | | | | | | | | |
| Runway 5: | | | | | | | | | | |
| Rehab Runway 5/23 | 248,579 | | | | | | | | | |
| Paint Runway 5/23 & 9/27 | 30,012 | | | | | | | | | |
| Property Acquisition: | | | | | | | | | | |
| Land Acquisition West of Airport | 652,111 | | | | | | | | | |
| Terminal: | | | | | | | | | | |
| Terminal Construction | 152,093 | 148,093 | 144,093 | 140,093 | 136,093 | 128,093 | 124,093 | 120,093 | 116,093 | |

**LAKELAND LINDER REGIONAL AIRPORT
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Hangar: | | | | | | | | | | | |
| T-Painting/Repair | 19,239 | | | | | | | | | | |
| Maintenance Program | 300 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Door Repairs | 23,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Tower: | | | | | | | | | | | |
| Tower Repairs | 1,500 | | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Airside: | | | | | | | | | | | |
| LAC Fire Sprinkler Upgrade | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | | | | |
| LAC Fire System Maintenance | 32,000 | 32,000 | 24,000 | 24,720 | 25,462 | 26,225 | 27,012 | 27,823 | 28,657 | 29,517 | 30,402 |
| Buildout Contingency | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Roof over for LAC R&D building | 8,000 | | | | | | | | | | |
| Repair of Fixtures | 14,000 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 |
| Maint. Piedmont Hawthorne Facility | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Maint. Tony's Airside Restaurant | 11,000 | 5,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Maint. Europa Facility | 2,500 | 2,000 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| Maint. Renaissance Facility | 1,250 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Maint. Air Service Facility | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| Maint. AET LLC Facility | 1,850 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Maint. Air Logic Solutions Facility | 1,000 | | | | | | | | | | |
| Airside Warehouse conversion to office space | 57,175 | | | | | | | | | | |
| Capital Costs - Airpark Land Sale: | | | | | | | | | | | |
| LAC Fire Suppression System Pump | 90,000 | | | | | | | | | | |
| Install Electric Submeters | 25,000 | 25,000 | 25,000 | 25,000 | | | | | | | |
| KEISER College Tenant Buildout Payback | 75,000 | | | | | | | | | | |
| Terminal Ramp expansion | 200,000 | | | | | | | | | | |
| Acquire Airfield Sweeper Truck | | | | 180,000 | | | | | | | |
| FDOT Install Taxiway Lighting - South Section | | 100,000 | | | | | | | | | |
| Eastwood Development | 44,523 | | | | | | | | | | |
| TOTAL CAPITAL EXPENSES | 2,568,237 | 689,371 | 816,871 | 1,005,441 | 1,756,551 | 503,951 | 496,615 | 484,101 | 481,631 | 479,207 | 364,738 |
| UNAPPROPRIATED SURPLUS: | | | | | | | | | | | |
| Beginning Balance | 3,571,286 | 1,543,975 | 820,288 | 498,911 | 188,185 | 8,017 | 90,727 | 173,546 | 314,763 | 685,529 | 1,587,264 |
| Sources / (Uses) - Capital | (1,728,424) | (609,371) | (416,871) | (648,441) | (756,551) | (503,951) | (496,615) | (484,101) | (481,631) | (479,207) | (364,738) |
| Sources / (Uses) - Operating | (298,887) | (114,316) | 95,494 | 337,715 | 576,382 | 586,661 | 579,434 | 625,318 | 852,397 | 1,380,943 | 1,301,358 |
| Ending Balance - Capital | 2,229,978 | 2,229,978 | 2,229,978 | 2,229,978 | 2,229,978 | 2,229,978 | 2,229,978 | 2,229,978 | 2,229,978 | 2,229,978 | 2,229,978 |
| Ending Balance - Operating | (686,003) | (1,409,690) | (1,731,067) | (2,041,793) | (2,221,961) | (2,139,251) | (2,056,432) | (1,915,215) | (1,544,449) | (642,714) | 293,906 |
| Ending Balance - TOTAL | 1,543,975 | 820,288 | 498,911 | 188,185 | 8,017 | 90,727 | 173,546 | 314,763 | 685,529 | 1,587,264 | 2,523,884 |

**SOLID WASTE MANAGEMENT FUND
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES: | | | | | | | | | | | |
| TOTAL REVENUES | | | | | | | | | | | |
| EXPENSES: | | | | | | | | | | | |
| Recyclable Materials Processing Facility | 25,185 | 12,706 | | | | | | | | | |
| Radio System Expansion-Public Safety | 16,173 | 16,173 | 16,173 | 16,173 | 16,173 | | | | | | |
| Solid Waste rear-packing trucks | 54,581 | 40,965 | | | | | | | | | |
| Solid Waste rear-packing trucks - 07 | 60,039 | 60,039 | | | | | | | | | |
| Replace Overhead Door | 3,900 | | | | | | | | | | |
| Wash Bay Repairs and Truck Wash System | 300,000 | | | | | | | | | | |
| Replace Main A/C Unit for Solid Waste Bldg | 6,000 | | | | | | | | | | |
| Route Smart Software | 75,000 | | | | | | | | | | |
| TOTAL EXPENSES | 540,878 | 129,883 | 16,173 | 16,173 | 16,173 | | | | | | |

**STORMWATER
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES: | | | | | | | | | | | |
| Stormwater Utility Revenues-Commercial | 1,526,850 | 2,050,860 | 2,071,000 | 2,092,000 | 2,113,000 | 2,134,000 | 2,155,000 | 2,177,000 | 2,199,000 | 2,221,000 | 2,243,000 |
| Stormwater Utility Revenues-Residential | 1,720,350 | 2,311,540 | 2,335,000 | 2,358,000 | 2,382,000 | 2,406,000 | 2,430,000 | 2,454,000 | 2,479,000 | 2,504,000 | 2,529,000 |
| Stormwater Fees-Interfund | 68,396 | 96,417 | 97,381 | 98,355 | 99,339 | 100,332 | 101,335 | 102,349 | 103,372 | 104,406 | 105,450 |
| SWFWMD Grants: | | | | | | | | | | | |
| Lk. Hollingsworth Westside | 175,766 | 55,000 | | | | | | | | | |
| Lk. Parker - SW Basin BMPs | 788,110 | 55,000 | | | | | | | | | |
| Lk. Gibson SW Basin Design | 626,794 | 55,000 | | | | | | | | | |
| SOF/DEM Grants: | | | | | | | | | | | |
| N Lakeland Drainage Basin A | 629,000 | | | | | | | | | | |
| N Lakeland Drainage Basin B | 56,233 | | | | | | | | | | |
| N Lakeland Drainage Basin C | 926,630 | | | | | | | | | | |
| N Lakeland Drainage Basin D | 20,266 | | | | | | | | | | |
| FDEP Grants: | | | | | | | | | | | |
| Urban Restoration Initiative | 258,618 | | | | | | | | | | |
| Investments & Earnings | 120,000 | 143,313 | 150,782 | 153,348 | 158,654 | 166,442 | 167,293 | 171,036 | 175,041 | 175,822 | 178,482 |
| Unappropriated Surplus | 2,892,923 | (205,340) | (41,529) | (131,880) | (214,595) | 16,626 | (78,757) | (86,527) | 20,990 | (41,672) | 1,429 |
| TOTAL REVENUES | 9,809,936 | 4,561,790 | 4,612,634 | 4,569,823 | 4,538,397 | 4,823,399 | 4,774,871 | 4,817,857 | 4,977,403 | 4,963,555 | 5,057,362 |
| EXPENSES: | | | | | | | | | | | |
| Stormwater Projects | 6,060,014 | 3,506,790 | 3,227,634 | 2,929,823 | 2,728,397 | 3,278,399 | 3,279,871 | 3,832,857 | 3,992,403 | 3,953,555 | 3,987,362 |
| Drainage Projects | 3,434,231 | 775,000 | 1,105,000 | 1,335,000 | 1,505,000 | 1,235,000 | 1,185,000 | 675,000 | 675,000 | 675,000 | 735,000 |
| Lakes and Environmental Projects | 315,691 | 280,000 | 280,000 | 305,000 | 305,000 | 310,000 | 310,000 | 310,000 | 310,000 | 335,000 | 335,000 |
| TOTAL EXPENSES | 9,809,936 | 4,561,790 | 4,612,634 | 4,569,823 | 4,538,397 | 4,823,399 | 4,774,871 | 4,817,857 | 4,977,403 | 4,963,555 | 5,057,362 |
| UNAPPROPRIATED SURPLUS: | | | | | | | | | | | |
| Beginning Balance | 3,307,637 | 414,714 | 620,054 | 661,584 | 793,463 | 1,008,058 | 991,433 | 1,070,190 | 1,156,716 | 1,135,727 | 1,177,399 |
| Sources / (Uses) | (2,892,923) | 205,340 | 41,529 | 131,880 | 214,595 | (16,626) | 78,757 | 86,527 | (20,990) | 41,672 | (1,429) |
| Ending Balance | 414,714 | 620,054 | 661,584 | 793,463 | 1,008,058 | 991,433 | 1,070,190 | 1,156,716 | 1,135,727 | 1,177,399 | 1,175,970 |

**STORMWATER
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|------------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| STORMWATER PROJECTS | | | | | | | | | | |
| Lake Bonny: | | | | | | | | | | |
| | | | 150,000 | | | | | | | |
| | | | | 250,000 | | | 950,000 | 750,000 | 750,000 | 425,000 |
| Lake Gibson: | | | | | | | | | | |
| | 554,024 | 500,000 | 750,000 | | | | | | | |
| | | | | | | 250,000 | | | | |
| | 1,253,587 | 600,000 | 650,000 | | | | | | | |
| | 8,618 | | | | | | | | | |
| Lake Hollingsworth: | | | | | | | | | | |
| | 863,035 | 250,000 | | | | | | | | |
| | 95,545 | | | | | | | | | |
| HunterBeulahWire Watershed: | | | | | | | | | | |
| | | | 900,000 | 900,000 | 900,000 | 850,000 | | | | |
| Lake Morton: | | | | | | | | | | |
| | 9,689 | | | | | | | | | |
| Lake Parker: | | | | | | | | | | |
| | 1,689,734 | 500,000 | | | | | | | | |
| | 435,569 | | | | | | | | | |
| | | | | | 900,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,500,000 |
| | 453,187 | | | | | | | | | |
| Lake John: | | | | | | | | | | |
| | 4,593 | | | | | | | | | |
| Miscellaneous: | | | | | | | | | | |
| | 497,842 | 1,494,790 | 1,539,634 | 1,633,397 | 1,682,399 | 1,732,871 | 1,784,857 | 1,838,403 | 1,893,555 | 1,950,362 |
| | 86,000 | 87,000 | 88,000 | 95,000 | 96,000 | 97,000 | 98,000 | 104,000 | 110,000 | 112,000 |
| | | | | | 250,000 | | | | | |
| | 49,372 | 75,000 | 200,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | |
| | 59,219 | | | | | | | 100,000 | | |
| | | | | | | | | | | |
| | 6,060,014 | 3,506,790 | 3,227,634 | 2,728,397 | 3,278,399 | 3,279,871 | 3,832,857 | 3,992,403 | 3,953,555 | 3,987,362 |
| TOTAL STORMWATER PROJECTS | | | | | | | | | | |

**STORMWATER
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| DRAINAGE PROJECTS: | | | | | | | | | | | |
| Storm Sewer Inventory | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| TV & Cleaning Storm Drainage | 205,401 | 125,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 175,000 | 175,000 | 175,000 | 200,000 |
| Maint & Retrofit of Drainage Facilities | 412,582 | 275,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 325,000 | 325,000 | 325,000 | 350,000 |
| Drainage Study: | | | | | | | | | | | |
| Pinewood Avenue | 12,039 | 220,000 | | | | | | | | | |
| Lakeside Hills Estate Underdrain | 25,961 | | | | | | | | | | |
| Shore Acre Subdivision (Fern Road) | 5,042 | | | 520,000 | | | 420,000 | | | | |
| Campbor Drive Area Drainage Impr | 8,492 | | | | | | | | | | |
| Street Sweeping Disposal | 105,000 | 125,000 | 125,000 | 125,000 | 135,000 | 135,000 | 135,000 | 145,000 | 145,000 | 145,000 | 155,000 |
| N Lake Parker Ave Drainage Imp | 55,723 | | | | | | | | | | |
| SOF/DEM N Lakeland Drainage Basin A | 726,836 | | | | | | | | | | |
| SOF/DEM N Lakeland Drainage Basin B | 63,703 | | | | | | | | | | |
| SOF/DEM N Lakeland Drainage Basin C | 1,210,493 | | | | | | | | | | |
| SOF/DEM N Lakeland Drainage Basin D | 22,959 | | | | | | | | | | |
| Curran St Stormwater Retrofit | | | | 25,000 | 160,000 | | | | | | |
| Morgan Avenue Outfall Pipe | 450,000 | | | | | | | | | | |
| Mass Ave. & Plum St. Stormsewer Retro | 100,000 | | 500,000 | | | | | | | | |
| Wayman St. Ditch Repairs | | | | 50,000 | 500,000 | | | | | | |
| Deter Pit Retrofit | | | | 30,000 | 200,000 | | | | | | |
| Allamanda Street and Horney Park Pump Ret | | | | 40,000 | | 230,000 | | | | | |
| Ruby Street in Lake Hunter Terrace | | | | 15,000 | | 40,000 | | | | | |
| East Highland Dr./Nunnwood Lane | | | | 50,000 | | 250,000 | | | | | |
| Lake John - Sommerset Weir Retrofit | | | | | 30,000 | | 150,000 | | | | |
| Charnes Drive | | | | | | 100,000 | | | | | |
| TOTAL DRAINAGE PROJECTS | 3,434,231 | 775,000 | 1,105,000 | 1,335,000 | 1,505,000 | 1,235,000 | 1,185,000 | 675,000 | 675,000 | 675,000 | 735,000 |
| LAKES AND ENVIRONMENTAL PROJECTS: | | | | | | | | | | | |
| Contribution to LEAD | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Lake Improvement Projects | 260,691 | 225,000 | 225,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 275,000 | 275,000 |
| Public Education Programs | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| TOTAL LAKES AND ENV. PROJECTS | 315,691 | 280,000 | 280,000 | 305,000 | 305,000 | 310,000 | 310,000 | 310,000 | 310,000 | 335,000 | 335,000 |
| TOTAL EXPENSES | 9,809,936 | 4,561,790 | 4,612,634 | 4,569,823 | 4,538,397 | 4,823,399 | 4,774,871 | 4,817,857 | 4,977,403 | 4,963,555 | 5,057,362 |

**OAK HILL CEMETERY FUND
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---------------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 4,424 | 3,073 | 2,633 | 1,932 | 1,425 | 2,695 | 422 | 1,422 | 667 | 1,678 |
| Interest Income | | 3,001 | 35,000 | 30,000 | 30,000 | 50,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Transfer from Public Improvement Fund | | 8,199 | 15,567 | 11,268 | (28,225) | 50,505 | (22,222) | 16,778 | (22,467) | (23,478) |
| Unappropriated Surplus | | 46,200 | 53,200 | 43,200 | 3,200 | 103,200 | 3,200 | 43,200 | 3,200 | 3,200 |
| TOTAL REVENUES | | | | | | | | | | |

REVENUES:

| | | | | | | | | | | |
|------------------------------|---------|--------|--------|--------|-------|---------|-------|--------|-------|-------|
| Routine Maintenance | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 |
| Oak Hill Expansion Phase II | 25,000 | | | | | | | | | |
| Oak Hill Expansion Phase III | | 40,000 | | | | | | | | |
| Oak Hill Expansion Phase IV | | 25,000 | | | | | | | | |
| Oak Hill Expansion Phase V | | | 50,000 | | | | | | | |
| Oak Hill Irrigation Upgrade | | | | | | 100,000 | | | | |
| Resurface Roadways | 110,000 | | | 40,000 | | | | 40,000 | | |
| 48 Niche Collumbarium | | 18,000 | | | | | | | | |
| TOTAL EXPENSES | 138,200 | 43,200 | 53,200 | 43,200 | 3,200 | 103,200 | 3,200 | 43,200 | 3,200 | 3,200 |

EXPENSES:

| | | | | | | | | | | |
|--------------------------------|----------|----------|----------|----------|--------|----------|--------|----------|--------|--------|
| UNAPPROPRIATED SURPLUS: | | | | | | | | | | |
| Beginning Balance | 110,603 | 76,827 | 58,501 | 42,934 | 31,666 | 59,891 | 9,386 | 31,609 | 14,831 | 37,298 |
| Sources / (Uses) | (33,776) | (10,127) | (15,567) | (11,268) | 28,225 | (50,505) | 22,222 | (16,778) | 22,467 | 23,478 |
| Ending Balance | 76,827 | 66,700 | 42,934 | 31,666 | 59,891 | 9,386 | 31,609 | 14,831 | 37,298 | 60,777 |

**WASTEWATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES: | | | | | | | | | | |
| Impact Fee Collections | 1,362,736 | 2,300,000 | 2,300,000 | 2,300,000 | 2,300,000 | 2,300,000 | 2,300,000 | 2,300,000 | 1,545,000 | 1,545,000 |
| SRL Debt Service - Impact Fees | 111,498 | | | | | | | | | |
| Transfer from Operations-R&R | 2,539,240 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 |
| Contributions from Developers - R&R | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| Property Assessments - Alleys | 26,500 | 26,500 | 26,500 | 26,500 | 26,500 | 26,500 | 26,500 | 26,500 | 26,500 | 26,500 |
| Property Assessments - Orangewood | 155,473 | 16,782 | 16,782 | 16,782 | 16,782 | 16,782 | 16,782 | 16,782 | 16,782 | 16,782 |
| Interest Earnings-R&R | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 |
| Interest Earnings-Impact Fees | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Proceeds from East-West Connector Project | | | | | | | | | | |
| Grant Proceeds-Skyview Utilities | 1,500,000 | | | | | | | | | |
| Proceeds from Issuance of LT Debt | 47,503,972 | | | 15,000,000 | 30,000 | | | 25,250,000 | | |
| Unappropriated Surplus | 5,759,800 | 3,214,127 | 1,303 | 836,303 | 111,303 | 131,454 | 276,454 | 296,454 | 283,718 | (46,282) |
| TOTAL REVENUES | 59,139,219 | 7,629,385 | 5,524,585 | 21,359,585 | 5,664,585 | 5,654,736 | 5,799,736 | 31,069,736 | 5,052,000 | 4,722,000 |
| EXPENSES: | | | | | | | | | | |
| COLLECTION SYSTEM: | | | | | | | | | | |
| Sewer Maintenance: 284 | | | | | | | | | | |
| Renewal & Replacement | | | | | | | | | | |
| Contractor Installed Liners | 500,000 | | | | | | | | | |
| Contractor Cleaning & Televising | 200,000 | | | | | | | | | |
| City Installed Short Liners | 100,000 | | | | | | | | | |
| City Performed Point Repairs | 50,000 | | | | | | | | | |
| Rehabilitation Program | 50,000 | 850,000 | 950,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Other Construction Projects | | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 150,000 | 250,000 | 250,000 | 250,000 |
| Other Replacement Projects | | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 150,000 | 250,000 | 250,000 | 250,000 |
| Telemetry System Upgrades | 431,060 | 50,000 | 25,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Collection System Monitoring | 45,000 | | 45,000 | | | | | | | |

**WASTEWATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Relocation Projects: | | | | | | | | | | |
| | 30,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Undesignated Utility Relocations | | | | | | | | | | |
| Utility Relocates US 92 - Airport Rd. to Intown Bypass | | 75,000 | | | | | | | | |
| US 98S - CR 540 to SR 540 Utility Relocations | | 100,000 | | | | | | | | |
| Utility Relocation - West Pipkin, Medulla to Harden. | | 20,000 | | | | | | | | |
| Southwest Force Main Replacement | 400,000 | | | | | | | | | |
| Relocation Edgewood - Fla Ave to Harden Blvd | 80,000 | | | | | | | | | |
| Utility Relocation - US 98 S. Clubhouse to Winter Lake | | | 200,000 | | | | | | | |
| Utility Relocation - SR 563 Parkway to Pipkin | | | 50,000 | | | | | | | |
| Utility Relocation - Business 92 Airport Rd to Intown Bypass | | | 50,000 | 100,000 | | | | | | |
| Utility Relocation - Knights Station Road | | | | 10,000 | | | | | | |
| Candyce Ave. Sewer Replacement | 147,576 | | | | | | | | | |
| Intown Bypass Utility Accommodation | 236,294 | | | | | | | | | |
| Pipe Lay Down Area | 58,000 | | | | | | | | | |
| CR 540A Utility Relocation | 34,406 | | | | | | | | | |
| Wastewater New Line Connections | 19,164 | | | | | | | | | |
| Orangewood Collection System Acceptance | 128,691 | | | | | | | | | |
| Inflow Reduction | 2,596 | | | | | | | | | |
| Highlands Monitoring Station | 8,985 | | | | | | | | | |
| Lake Hollingsworth Monitoring System | 12,985 | | | | | | | | | |
| Memorial Blvd./Wabash Avenue to CSX | 30,000 | | | | | | | | | |
| MLK and Tenth Street Utility Relocation | 50,000 | | | | | | | | | |
| Lake Parker Ave. Traffic Signals | 45,000 | | | | | | | | | |
| Sewer Maintenance R&R continued: | | | | | | | | | | |
| Beacon Rd @ Lincoln Ave Intersection Imp. | 751 | | | | | | | | | |
| Lakeside Hills Estates Sewer System | 10,000 | | | | | | | | | |
| Edgewood Extension Sewer System | 18,000 | | | | | | | | | |
| Utility Relocation Lakeland Highlands Road Polk Pky to 540 | | 400,000 | | | | | | | | |
| Utility Relocation Project Harden CRA | | 20,000 | | | | | | | | |

**WASTEWATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Impact Fees | | | | | | | | | | | |
| Northeast Service Area Expansion | 17,954 | | | | | | | | | | |
| Undesignated Capacity Expansion | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| WW Line Oversizing Projects - Developers | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Lone Palm at Dille Street - Oversizing | 9,000 | | | | | | | | | | |
| Morgan Creek Phase 2 - Oversizing | 21,000 | | | | | | | | | | |
| Sub-total | 2,456,462 | 1,580,000 | 2,005,000 | 1,660,000 | 1,890,000 | 1,600,000 | 1,490,000 | 1,650,000 | 1,850,000 | 1,850,000 | 1,850,000 |
| Pump Stations: 283 | | | | | | | | | | | |
| Renewal & Replacement | | | | | | | | | | | |
| Generator Storage Shed | | | | | 50,000 | | | | | | |
| Oak Street Pump Station Flow Meter | 13,000 | | | | | | | | | | |
| American Cyanamid Emer. Standby Gen. Insta | 45,000 | | | | | | | 50,000 | | | |
| NE Pump Station Airconditioner Replacement | 5,000 | | | | | | | | | | |
| Providence Road PS Pump Replacement | | | 20,000 | | | | | | | | |
| Northside Pump Station Upgrade. | | | | 200,000 | | | | | | | |
| Interstate Lanes PS Pumps & Panel Upgrade | 40,000 | | | | | | | | | | |
| Wedgewood PS Pumps & Panel Replacement | 40,000 | | | | | | | | | | |
| Crystal Grove Pumps & Panel Replacement | 30,126 | | | | | | | | | | |
| Airside Master Pump & Panel Replacement | 30,263 | | | | 55,000 | | | | | | |
| Grasslands Generator | | | | | 45,000 | | | | | | |
| Generator at Great Oaks Pump Station | | | | | | | | | | | |
| Spring Oaks Pump Station Pump and Panel Replacement | | | | | | | 30,000 | | | | |
| Bridgfield Pump Station Pumps and Panel Replacement | | | | | | | 30,000 | | | | |
| Stone Water Pump Station Pumps and Panel Replacement | | | | | | | 30,000 | | | | |
| Willow Brook Pump Station Pumps and Panel Replacement | | | | | | | 45,000 | | | | |
| Highland Fairways Generator | | | | | | | 45,000 | | | | |
| Carillon Lakes Generator | | | | | | | | 40,000 | | | |
| Lakeland Harbor Pumps and Panel Replacement | | | | | | | | 40,000 | | | |
| Woodlake Cove Pump Station Pumps and Panel Replacement | | | | | | | | 40,000 | | | |
| Honey Tree III Pump and Panel Replacement | | | | | | | | 40,000 | | | |
| West Lakeland Pump Station Pump and Panel Replacement | | | | | | | | 40,000 | | | |
| Crystal Grove Pump Station Generator | | | | | | | | 50,000 | | | |

**WASTEWATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | | | | | | | 30,000 | | |
| | | | | | | | | 40,000 | | |
| | | | | | | | | 40,000 | | |
| | | | | | | | | 40,000 | | |
| | | | | | | | | 40,000 | | |
| | | | 275,000 | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | 15,000 | | | | | | | |
| | | | | | | | | | | |
| | | | 225 | | | | | | | |
| | | | 8,091 | | | | | | | |
| | | | 26,139 | | | | | | | |
| | | | 29,639 | | | | | | | |
| | | | 23,915 | | | | | | | |
| | | | 9,064 | | | | | | | |
| | | | 22,215 | | | | | | | |
| | | | 225 | | | | | | | |
| | | | 29,932 | | | | | | | |
| | | | (350) | | | | | | | |
| | | | 29,000 | | | | | | | |
| | | | 1,996 | | | | | | | |
| | | | 200,000 | | | | | | | |
| | | | 50,330 | | | | | | | |
| | | | 31,819 | | | | | | 50,000 | |
| | | | | | | | | | 50,000 | |
| | | | | | | | | | 50,000 | |
| | | | | | | | | | 35,000 | |
| | | | | | | | | | 35,000 | |
| | | | | | | | | | 50,000 | |
| | | | | | | | | | 35,000 | |
| | | | | | | | | | 1,000,000 | |
| | | | | | | 500,000 | 500,000 | | | |

**WASTEWATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | | | | 60,000 | | | | | |
| Repair and Repave Service Roads | | | | | | | | | | |
| Retaining Wall Construction and Landscape | 13,869 | | | | | | | | | |
| Upgrade of Intermediate PS Controls | 174,287 | | | | | | | | | |
| Laboratory Nutrient Analyzer Replacement | 5,605 | | | | | | | | | |
| Glendale WWTP - Odor Control Enhancement | 15,010 | | | | | 65,000 | | | | |
| Glendale WWTP - Debris Removal | | | | | | 165,000 | | | | |
| Glendale WWTP - Replace Primary Scrubber Recirculation S | | | | | | | 150,000 | | | |
| Glendale Spare Blower | | | | | | | | | | |
| Glendale Flow Equalization Tank | | | | | 500,000 | | | | | |
| Glendale Grit System Replacement | 35,000 | | | | | | | | | |
| Glendale Sludge System Modification | 75,000 | | | | | | | | | |
| Glendale TurboGenix Generator | 150,000 | | | | | | | | | |
| Glendale WWTP - Repair Walker Clarifiers and | 5,220 | | | | | | | | | |
| Glendale Inlet Channel Repair | 128,000 | | | | | | | | | |
| Glendale Debris Removal From Process Tanks | 45,000 | | | | | | | | | |
| Glendale Operator Assistance Program Phase II | | | | 25,000 | | | | | | |
| Glendale Replacement of Submersible Pumps | | | | 250,000 | | | | | | |
| Glendale WWTP - Repair/Replace Effluent Force Main Valve | 55,000 | | | | | | | | | |
| Glendale WWTP - Replacement of Wetlands Pump Station Pa | 150,000 | | | | | | | | | |
| Northside: 282 | | | | | | | | | | |
| Renewal & Replacement | | | | | | | | | | |
| Northside CAR | 50,000 | | | | | | | | | |
| Northside Bypass Pump Station Rehab | | | | | | 175,000 | | | | |
| Northside Climber Screen Repairs | | | | | | | 250,000 | | | |
| Second CROM Tank | 155,299 | | | | | | | | | |
| Northside WWTP - Repair Eimco Clarifiers | | | | | | | | | | |
| Northside Controls | 75,000 | | | | | | | | | |
| Rehab. Of Pretreatment Structure | 72,190 | | | | | | | | | |
| Northside WWTP Effluent Pumps Refurbishment | | | | | | | | | | |
| Northside Supplemental Odor Control | 37,000 | | | | | | | | | |
| Northside WWTP Debris Removal from Proces | 28,000 | | | | | | | | | |
| Northside Operator Assistance Program Phase II | | | | 25,000 | | | | | | |

**WASTEWATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|----------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| ENGINEERING 286 | | | | | | | | | | |
| Renewal & Replacement | | | | | | | | | | |
| 125,000 | | | | | | | | | | |
| 216 | | | | | | | | | | |
| 91,448 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 5,000 | 10,000 | | | | | | | | | |
| 5,000 | 10,000 | | | | | | | | | |
| 218 | | | | | | | | | | |
| 1,600 | | | | | | | | | | |
| 5,880 | | | | | | | | | | |
| 5,000 | | | | | | | | | | |
| 5,000 | 10,000 | | | | | | | | | |
| 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| | 20,000 | | | | | | | | | |
| | 10,000 | 20,000 | 10,000 | | | | | | | |
| | 1,000 | 2,000 | | | | | | | | |
| Impact Fees | | | | | | | | | | |
| 5,290 | | | | | | | | | | |
| 8,582 | | | | | | | | | | |
| 5,253 | | | | | | | | | | |
| 8,409 | | | | | | | | | | |
| 15,851 | | | | | | | | | | |
| 7,582 | | | | | | | | | | |
| 300,000 | 350,000 | 350,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| | 25,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| | 3,000,000 | | | | | | | | | |
| 615,329 | 3,556,000 | 512,000 | 550,000 | 540,000 | 540,000 | 540,000 | 540,000 | 540,000 | 540,000 | 840,000 |
| Sub-total | | | | | | | | | | |

**WASTEWATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| STATE REVOLVING LOAN | | | | | | | | | | |
| | 1,500,000 | | | | | | | | | |
| Skyview Utilities - FDEP Grant | 1,500,000 | | | | | | | | | |
| Revolving Loan Administration | 1,626,326 | | | | | | | | | |
| Skyview Utility System City Acceptance | 2,021,249 | | | | | | | | | |
| Eng. Oaks Accommodations (Eng Oaks I) | 94,468 | | | | | | | | | |
| SW-Pump & Airpark Upgrade (Eng Oaks II) | 8,808,151 | | | | | | | | | |
| SW-Upgrade Existing Pump Stat. (Eng Oaks II) | 12,150,265 | | | | | | | | | |
| Class A Sludge Stabilization | 1,440,193 | | | | | | | | | |
| Westside Area Roughing Plant | 18,196,507 | | | | | | | | | |
| Northside WWTP-FDEP Chlorine Contact Cha | 106,813 | | | | | | | | | |
| Additional Treatment Capacity at Northside | | | | 15,000,000 | | | | | | |
| Additional Treatment Capacity at Glendale-Engineering | | | | | 30,000 | | | 250,000 | | |
| Glendale Capacity Increase | | | | | | | | 25,000,000 | | |
| US 98 South Growth Area Capacity Expansion | 3,000,000 | | | | | | | | | |
| Engineering | | | | | | | | | | |
| FDEP West Lkind Wasteload Reduction Facility | 30,000 | | | | | | | | | |
| FDEP Glendale Class A Sludge Stabilization | 10,000 | | | | | | | | | |
| SW Area-Booster Pump & Airpark Upgrade[E.C | 7,500 | | | | | | | | | |
| SW Area-Upgrade Existing Pump Stations [E.C | 12,500 | | | | | | | | | |
| Sub-total | 49,003,972 | | | 15,000,000 | 30,000 | | | 25,250,000 | | |
| MISCELLANEOUS: | | | | | | | | | | |
| Impact Fees | | | | | | | | | | |
| Wastewater Building Expansion | | 250,000 | | | | | | | | |
| Wastewater Impact Fee Study | 25,000 | | | | | | | 30,000 | | |
| SRL Debt Service - Impact Fees | | 730,000 | 730,000 | 945,000 | 945,000 | 945,000 | 945,000 | 945,000 | 945,000 | 945,000 |
| Debt Service-Impact Fees | 1,164,234 | 1,052,736 | 1,052,736 | 1,052,736 | 1,052,736 | 1,052,736 | 1,052,736 | 1,052,736 | 1,052,736 | 1,052,736 |
| Skyview Utility System | 22,183 | | | | | | | | | |

**WASTEWATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Renewal & Replacement | | | | | | | | | | |
| Contingency | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Equipment | 216,960 | 157,300 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Transfer to Fleet Management Fund | 186,000 | | | | | | | | | |
| Radio Replacement - repayment of FY 2000 pl | 19,849 | 19,849 | 19,849 | 19,849 | 19,849 | | | | | |
| Maximo Phase II Implementation | 25,594 | | | | | | | | | |
| Alternative Collection/Disposal Study | 1,530 | | | | | | | | | |
| Security Enhancements | 31,300 | 80,000 | | | | | | | | |
| Annual Report | 12,120 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| MAXIMO Upgrades City Wide | 45,000 | 22,500 | | | | | | | | |
| Reuse Utility Preliminary Engineering | 68,938 | | | | | | | | | |
| Wireless Work Order System Interface | 25,000 | | | | | | | | | |
| Local Limits Headworks Study | 70,000 | | | | 80,000 | | | | | 80,000 |
| Video Conversion Catalog | 40,000 | | | | | | | | | |
| CWA5149 Sixth Floor Furnishings | 5,825 | | | | | | | | | |
| CWE5183 LibertyNet Archives Implementation | 3,000 | 15,000 | | | | | | | | |
| US98 Capacity Study | 150,000 | | | | | | | | | |
| Sanitary Sewer Inventory Conversion | 105,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Microfiche Archives Conversion | | 33,000 | | | | | | | | |
| Sub-total | 2,156,533 | 1,753,385 | 2,464,585 | 2,214,585 | 2,509,585 | 2,409,736 | 2,409,736 | 2,439,736 | 1,357,000 | 1,437,000 |
| TOTAL EXPENSES | 59,139,219 | 7,629,385 | 5,761,585 | 21,359,585 | 5,664,585 | 5,654,736 | 5,799,736 | 31,069,736 | 5,052,000 | 4,722,000 |
| ENDING CASH BALANCES: | | | | | | | | | | |
| CAPITAL IMPROVEMENTS ACCOUNT | | | | | | | | | | |
| IMPACT FEES | 6,078,616 | 3,118,616 | 3,075,880 | 3,013,144 | 1,935,408 | 1,379,936 | 1,102,200 | 794,464 | 814,464 | 834,464 |
| RENEWAL AND REPLACEMENT | 1,855,425 | 1,601,298 | 1,405,731 | 1,467,164 | 1,708,597 | 2,021,312 | 2,022,594 | 2,033,876 | 1,730,158 | 2,056,440 |
| BOND FUND | | | | | | | | | | |
| TOTAL CASH BALANCES | 7,934,041 | 4,719,914 | 4,481,611 | 4,480,308 | 3,644,005 | 3,401,248 | 3,124,794 | 2,828,340 | 2,544,622 | 2,890,904 |

**WATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUES: | | | | | | | | | | | |
| Impact Fee Collections | 1,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,250,000 | 2,250,000 | 2,250,000 | 2,250,000 | 2,250,000 | 2,250,000 |
| Transfer from Operations-R&R | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 |
| Interest Earnings-Impact Fees | 298,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Interest Earnings-Renewal and Replacement | 272,000 | 272,000 | 272,000 | 272,000 | 272,000 | 272,000 | 272,000 | 272,000 | 272,000 | 272,000 | 272,000 |
| Refund of Prior Year Expenditures (Impact Fee) | 1,186,598 | | | | | | | | | | |
| Unappropriated Surplus | 7,147,152 | 957,000 | 602,332 | 1,653,610 | (359,650) | (2,616,135) | (2,588,435) | (2,371,842) | (2,466,935) | (2,409,990) | (2,290,315) |
| TOTAL REVENUES | 13,203,750 | 6,779,000 | 6,424,332 | 7,475,610 | 5,462,350 | 3,455,865 | 3,483,565 | 3,700,158 | 3,605,065 | 3,662,010 | 3,781,685 |
| IMPACT FEES | | | | | | | | | | | |
| IMPACT FEE PROJECTS | | | | | | | | | | | |
| PRODUCTION: | | | | | | | | | | | |
| New Production Wells | | | 500,000 | 500,000 | | | | | | | |
| Permit Renewal | 226,526 | | | | | | | | | | |
| LWD9550 Northeast Water Treatment Plant | 119,352 | | | | | | | | | | |
| Northeast Plant Upgrade (C.W. Combee WTP) | | | | | | 100,000 | | | | | |
| Northeast Water Treatment Plant Expansion | | | 800,000 | 2,225,000 | 2,025,000 | | | | | | |
| Sub-total | 345,878 | | 1,300,000 | 2,725,000 | 2,025,000 | | | 100,000 | | | |

RENEWAL AND REPLACEMENT FUND PROJECTS

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| PRODUCTION: | | | | | | | | | | | |
| Tools & Equipment | 32,000 | 32,000 | 34,000 | 34,000 | 36,000 | 36,000 | 38,000 | 38,000 | 40,000 | 40,000 | 40,000 |
| PICS Capital Equipment | 4,000 | 4,000 | 4,000 | 5,000 | 5,000 | 6,000 | 6,000 | 8,000 | 8,000 | 8,000 | 10,000 |
| Equipment Replacement | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| NW Plant Auxiliary System Upgrades | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Chlorine Building Improvements | 300,000 | | | | | | | | | | |
| PICS System Replacement | 150,000 | | 700,000 | 600,000 | | | | | | | |
| Security Enhancements | 92,552 | | | | | | | | | | |
| Overhaul / Rehab HS Pumps & Backwash/Tr | 120,000 | 210,000 | 60,000 | | | | | | | | |
| Diesel Containment Structures | 906,210 | | | | | | | | | | |
| CWP5512 Combee HSP - VFD Conversion | 11,762 | | | | | | | | | | |
| CWP5513 Williams WTP MCC Upgrade | 66,345 | | | | | | | | | | |
| Northeast Monitor Well Equipment | 27,996 | | | | | | | | | | |
| Combee WTP Lighting Improvements | 40,000 | | | | | | | | | | |
| Water Plant Parking Improvement | 30,000 | | | | | | | | | | |
| Painting of Structures Williams WTP | 40,000 | | | | | 40,000 | | | | | |
| NE Monitoring Well Equipment Replacement | 40,000 | | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Williams Wet Lab Replacement | 25,000 | | | | | | | | | | |
| Chlorine Response Equipment Replacement | 15,000 | 15,000 | 15,000 | 15,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Combee Access | 15,000 | | | | | | | | | | |
| Williams Access | 35,000 | | | | | | | | | | |

**WATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|---|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Williams Security Cameras | 80,000 | | 200,000 | | | | | | | | |
| Williams Filter Rehabilitation | 250,000 | 750,000 | | | | | | | | | |
| Transfer to Fleet - Additional Vehicle | | 36,000 | | | | | | | | | |
| Systems Reporting Development Project | 60,000 | | | | | | | | | | |
| Combee NE Well Pumps VFD | 300,000 | | | | | | | | | | |
| CWP5529 Diesel Spill Remedial Action Plan | 178,206 | 250,000 | | | | | | | | | |
| Williams Liquid Chlorine Conversion | 200,000 | | | | | | | | | | |
| Combee Chlorine Scrubber Rehabilitation | | 25,000 | | | 50,000 | | | 50,000 | | | 50,000 |
| Abandonment of Unused Wells | | | | | | | 25,000 | | | | |
| CWP5530 Well Meter Rehab | | | | | | | | | | | |
| Sub-total | 3,209,071 | 1,512,000 | 1,243,000 | 884,000 | 341,000 | 332,000 | 329,000 | 356,000 | 308,000 | 308,000 | 360,000 |

IMPACT FEE PROJECTS

TRANSMISSION AND DISTRIBUTION:

| | | | | | | | | | | | |
|---|-----------|-----------|-----------|---------|---------|---------|---------|---------|---------|---------|---------|
| SR 563 (Harden Blvd) - N/S Route - 36" Relocate | | 626,000 | | | | | | | | | |
| Polk County Road Improvements | 140,000 | 170,000 | 170,000 | 170,000 | 170,000 | 170,000 | 170,000 | 170,000 | 180,000 | 180,000 | 184,000 |
| Medulla Road Extension | 282,680 | | | | | | | | | | |
| In Town Bypass - Phase II | 78,598 | | | | | | | | | | |
| Lakeland Highlands Rd Widening - Parkway | 403,680 | | | | | | | | | | |
| Bartow Tie | | | | 340,000 | | | | | | | |
| Hamilton Road Loop - Ph 1 | 180,000 | | | | | | | | | | |
| Hamilton Road Loop - Ph 2 | 225,000 | | | | | | | | | | |
| Williams Tie South - 20" | | | | 450,000 | | | | | | | |
| US 98 - Highland City Widen - SR 540 to CR 540A | | | 90,000 | | | | | | | | |
| Lake Gibson Trans Loop - 16" Phase 1 | | 260,000 | | | | | | | | | |
| Lake Gibson Trans Loop - 16" Phase 2 | 260,000 | | | | | | | | | | |
| Lake Gibson Trans Loop - 16" Phase 3 | | 292,000 | | | | | | | | | |
| Sleepy Hill Rd Widen (Circuit City to Kathleen) | | | 270,000 | | | | | | | | |
| County Line Rd - SW Loop (Gateway to W. Pipkin) | | 608,000 | | | | | | | | | |
| (Old) Medulla Rd Ext. (Hamilton to County Line) | | | 135,000 | | | | | | | | |
| Drane Field Rd Ext (Hamilton to County Line) | | | 135,000 | | | | | | | | |
| Williams DRI Completion | 2,216 | | | | | | | | | | |
| 540A Widening-US 98S to Lkid Highlands | 208,228 | | | | | | | | | | |
| SR563 (MLK Blvd)-2nd St to US 98 | 27,000 | | | | | | | | | | |
| S. Florida - Harden Connector (Edgewood Ex | 200,000 | | | | | | | | | | |
| Harden Blvd CRA (Parkway thru Pipkin) | 390,000 | | | | | | | | | | |
| W. Pipkin Widening (Medulla to Harden) | | 300,000 | 300,000 | | | | | | | | |
| Subdivision and Development | | 65,000 | | | | | | | | | |
| Sub-total | 2,397,402 | 2,321,000 | 1,100,000 | 960,000 | 170,000 | 170,000 | 170,000 | 170,000 | 180,000 | 180,000 | 184,000 |

**WATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | | | | | | | | | |
| TRANSMISSION AND DISTRIBUTION: | | | | | | | | | | |
| Subdivision & Commercial Development | 64,900 | 65,000 | 65,000 | 66,300 | 66,300 | 66,300 | 67,600 | 67,600 | 67,600 | 69,000 |
| New Service Connections | 59,460 | 44,175 | 45,060 | 45,960 | 46,880 | 47,820 | 48,780 | 49,760 | 50,755 | 51,770 |
| Minor Extensions & Improvements | 130,180 | 197,965 | 205,965 | 210,090 | 214,300 | 218,600 | 222,975 | 227,435 | 232,000 | 236,640 |
| Distribution Facilities Replacement | 36,515 | 44,385 | 46,180 | 47,100 | 48,040 | 49,000 | 50,000 | 51,000 | 52,000 | 53,040 |
| New Water Meters | 130,000 | 32,600 | 138,000 | 140,800 | 143,600 | 145,500 | 148,400 | 151,400 | 157,500 | 160,650 |
| Meter Relocation/Improvement | 10,500 | 10,900 | 11,100 | 11,300 | 11,525 | 11,755 | 12,000 | 12,230 | 12,475 | 12,725 |
| Tools & Equipment | 16,890 | 17,230 | 17,925 | 18,280 | 18,645 | 19,020 | 19,400 | 19,800 | 20,200 | 20,600 |
| Asbestos Pipe Removal | 30,250 | 30,855 | 32,100 | 32,740 | 33,395 | 34,060 | 34,750 | 35,450 | 36,200 | 36,925 |
| Hydrant Installation-New Annexation | 27,960 | 38,720 | 40,285 | 41,090 | 41,910 | 42,750 | 43,605 | 44,480 | 45,700 | 46,600 |
| City Project Support | 30,000 | 30,600 | 31,840 | 32,475 | 33,125 | 33,800 | 34,500 | 35,200 | 35,900 | 36,600 |
| Polk County Project Support | 35,275 | 35,980 | 37,435 | 38,185 | 38,950 | 39,730 | 40,525 | 41,335 | 42,160 | 43,000 |
| State/FDOT Project Support | 60,000 | 61,200 | 63,675 | 65,000 | 66,250 | 67,600 | 68,960 | 70,350 | 71,750 | 73,185 |
| City Parks & Rec Support | 56,310 | 57,435 | 59,755 | 60,950 | 62,170 | 63,420 | 64,700 | 66,000 | 67,320 | 68,670 |
| GIS Water Data Collection | 107,041 | 109,180 | 111,365 | 113,595 | 115,865 | 118,180 | 122,950 | 125,400 | 127,900 | 130,460 |
| Asbestos Pipe Abatement-Contractors | 33,785 | 34,000 | 35,375 | 36,080 | 36,800 | 37,540 | 38,290 | 39,060 | 39,840 | 40,630 |
| Traffic Control Support | 90,410 | 85,000 | 85,000 | 85,000 | 90,000 | 90,000 | 90,000 | 90,000 | 95,000 | 95,000 |
| Central Controlled Irrigation | 32,475 | 11,260 | 11,490 | 11,715 | 12,190 | 12,435 | 12,690 | 12,940 | 13,200 | 13,465 |
| Long Term Project Support | 80,185 | 83,790 | 191,215 | 195,040 | 198,940 | 202,920 | 206,980 | 211,100 | 215,325 | 219,600 |
| Water Meter Replacement | 120,000 | 32,000 | 137,330 | 140,080 | 142,880 | 145,740 | 148,650 | 151,625 | 154,660 | 157,750 |
| Backflow Prevention | 61,940 | 63,180 | 65,730 | 67,045 | 68,385 | 69,755 | 71,150 | 72,575 | 74,025 | 75,500 |
| Wireless Data System | 18,120 | | | | | | | | | |
| Other Distribution Projects | 220,815 | 176,647 | 234,330 | 239,020 | 243,800 | 248,680 | 253,653 | 258,725 | 263,900 | 269,175 |
| Tennessee Rd - Lebanon to Old Tampa Rd F | 153,000 | | | | | | | | | |
| Cochran St - Wabash to Chestnut Fire Improv | 4,576 | | | | | | | | | |
| N. Virginia/W. 8th/N. New York Fire Improv | 58,000 | | | | | | | | | |
| N. Davis Ave - Memorial to 7th St Fire Imprv | 108,000 | | | | | | | | | |
| Woodward/Eddy/Buckingham Fire Imprv | 52,000 | | | | | | | | | |
| Nottingham/John Arthur Way AC Replace | 62,934 | | | | | | | | | |
| Reynolds Rd AC Replace-Trans Upgrade | 207,000 | | | | | | | | | |
| Replacement of Hand Held Radios | 22,077 | 8,650 | 11,500 | 11,500 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 | 6,200 |
| Water Master Plan Projects | 40,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Skyview Utility System | 400,000 | | | | | | | | | |
| Reynolds Rd & Maine Ave Intersection Impro | 51,922 | | | | | | | | | |
| Morgan Combee Rd. WL ext. | 20,000 | | | | | | | | | |
| A-Z Park Road Utility Relocation | 119,012 | | | | | | | | | |
| Beacon Road to Lincoln Ave. WL Relocation | 82,666 | | | | | | | | | |
| Main St/Lake Mirror Promenade | 2,599 | | | | | | | | | |
| Wabash - Fairbanks Connector Phase I | 143,713 | | | | | | | | | |
| Euclid Ave - Lk Hollingsworth Dr to Lk Horney | 62,000 | | | | | | | | | |
| Easton Terr/Almar/Berkley/Denton Fire Improv | 58,000 | | | | | | | | | |
| Hillsboro St/S Hilltop Ave Fire Improvement | 74,000 | | | | | | | | | |
| W Parker St - Wabash to Chestnut System In | 63,000 | | | | | | | | | |
| Fire Imps. E. Magnolia St. - Fairway to Meridi | 36,560 | | | | | | | | | |

**WATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 977,601 | | | | | | | | | | |
| 25,000 | | | | | | | | | | |
| 33,000 | | | | | | | | | | |
| 64,017 | | | | | | | | | | |
| 40,000 | | | | | | | | | | |
| | 400,000 | | | | | | | | | |
| 22,000 | | | | | | | | | | |
| 20,000 | | | | | | | | | | |
| | 25,000 | | | | | | | | | |
| | 350,000 | | | | | | | | | |
| Sub-total | 907,000 | 152,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 40,000 |

**RENEWAL AND REPLACEMENT FUND PROJECTS
ENGINEERING:**

| | | | | | | | | | | |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Subdivision & Commercial Development | 250,000 | 350,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| DRT - Developer Review Commercial | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| SRT - Developer Review Subdivisions | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Minor Extensions & Improvements | 12,500 | 15,000 | 20,000 | 20,000 | 20,000 | 20,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Hydrant Installation-New Annexation | 3,500 | 3,500 | 3,500 | 5,000 | 5,000 | 5,000 | 5,500 | 5,500 | 5,500 | 5,500 |
| City Project Support | 17,699 | 25,000 | 25,000 | 30,000 | 30,000 | 30,000 | 30,000 | 35,000 | 35,000 | 35,000 |
| Polk County Project Support | 8,500 | 8,500 | 8,500 | 9,500 | 9,500 | 9,500 | 10,000 | 10,000 | 10,000 | 10,000 |
| State/FDOT Project Support | 25,000 | 30,000 | 30,000 | 35,000 | 35,000 | 35,000 | 40,000 | 40,000 | 45,000 | 45,000 |
| City Parks & Rec Support | 20,000 | 20,000 | 20,000 | 25,000 | 25,000 | 25,000 | 30,000 | 30,000 | 35,000 | 35,000 |
| Other Distribution Projects | 100,000 | 100,000 | 100,000 | 200,000 | 200,000 | 200,000 | 230,000 | 230,000 | 230,000 | 250,000 |
| Tennessee Rd. - Lebanon To Old Tampa Hwy | 6,937 | | | | | | | | | |
| N. Virginia / W. 8Th St / N.Y. Fire Imp. | 2,910 | | | | | | | | | |
| CWE 5096 Crow Water Projects Easements | 30,000 | 30,000 | 40,000 | 40,000 | 40,000 | 40,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Woodward/Eddy/Buckingham Fire Imprv | 6,000 | | | | | | | | | |
| N. Davis Ave - Memorial to 7th St Fire Imprv | 12,000 | | | | | | | | | |
| Nottingham/John Arthur Way AC Replace | 3,214 | | | | | | | | | |
| New Tampa Hwy Widen - DOT | 22,000 | | | | | | | | | |
| Water Master Plan Projects | 4,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 25,000 | 25,000 | 25,000 |
| Replacement of Hand Held Radios | 6,000 | 6,000 | 12,000 | 12,000 | | | | | | |
| Polk County Road Improvements | 16,500 | 20,000 | 20,000 | 25,000 | 25,000 | 25,000 | 30,000 | 30,000 | 35,000 | 35,000 |
| MWD1023 Skyview Utility System | 120,000 | | | | | | | | | |
| Reynolds Rd & Maine Ave Intersection Impro | 1,200 | | | | | | | | | |
| Maximo Implementation | 46,952 | | | | | | | | | |
| CWD5129 A-Z Park Road Utility Relocation | 2,741 | | | | | | | | | |
| Beacon Road to Lincoln Ave. WL Relocation | 11,620 | | | | | | | | | |
| CWE5148 Northwest Loop Phase 8 | 17,772 | | | | | | | | | |
| CWE455152 Wabash - Fairbanks Connector | 5,000 | | | | | | | | | |
| CWE5158 Hillisboro St/S Hilltop Ave Fire Imp | 3,971 | | | | | | | | | |

**WATER UTILITY
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 PROPOSED | 2010 PROJECTED | 2011 PROJECTED | 2012 PROJECTED | 2013 PROJECTED | 2014 PROJECTED | 2015 PROJECTED | 2016 PROJECTED | 2017 PROJECTED | 2018 PROJECTED |
|--|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| CWE5160 SR 563 (Harden Blvd) - N/S Route | 20,000 | | | | | | | | | | |
| CWE5161 Northside Water Maintenance Fac | 33,500 | | | | | | | | | | |
| CWE5162 W Pipkin Widening (Medulla to Ha | 19,940 | | | | | | | | | | |
| CWD5166 Park Dr & Atlanta Relocate - PW | 4,858 | | | | | | | | | | |
| CWA5149 Sixth Floor Furnishings | 16 | | | | | | | | | | |
| Containment Structures | 4,300 | | | | | | | | | | |
| Fire Imps. E. Magnolia St. - Fairway to Meridi | 4,000 | | | | | | | | | | |
| Parker Road - Lunn to Old Hwy 37 Tie | 18,000 | | | | | | | | | | |
| Reynolds Rd AC Replace - Trans Upgrade | 13,000 | | | | | | | | | | |
| Drane Field Loop to Carillon | 2,013 | | | | | | | | | | |
| (Water Admin) Dashboard Server | 6,587 | | | | | | | | | | |
| McIntosh Access Rd. Waterline Tie | 2,500 | | | | | | | | | | |
| 540A Widening | 1,171 | | | | | | | | | | |
| In-Town Bypass | 1,000 | | | | | | | | | | |
| T&D Workorder Management System | 42,676 | | | | | | | | | | |
| Maximo Upgrade Project | 33,866 | 60,313 | | | | | | | | | |
| Transfer to Fleet - Additional Vehicle | 25,000 | | | | | | | | | | |
| LibertyNet Archives Implementation | 3,000 | 15,000 | | | | | | | | | |
| Microfiche Archives Conversion | | 33,000 | | | | | | | | | |
| Water Treatability Study | | 20,000 | | | | | | | | | |
| Sub-total | 1,011,443 | 426,313 | 659,000 | 841,500 | 829,500 | 829,500 | 829,500 | 885,500 | 895,500 | 910,500 | 930,500 |
| TOTAL EXPENSES | 13,203,750 | 6,779,000 | 6,424,332 | 7,475,610 | 5,462,350 | 3,455,865 | 3,483,565 | 3,700,158 | 3,605,065 | 3,662,010 | 3,781,685 |
| ENDING CASH BALANCES: | | | | | | | | | | | |
| IMPACT FEES | 2,884,150 | 1,906,150 | 1,604,150 | 134,150 | 154,150 | 2,449,150 | 4,744,150 | 6,939,150 | 9,224,150 | 11,509,150 | 13,785,150 |
| RENEWAL AND REPLACEMENT | 2,508,593 | 2,505,593 | 2,205,261 | 2,021,651 | 2,361,301 | 2,682,436 | 2,975,871 | 3,152,713 | 3,334,648 | 3,459,638 | 3,473,953 |
| TOTAL CASH BALANCES | 6,579,341 | 5,598,341 | 4,996,009 | 3,342,399 | 3,702,049 | 6,318,184 | 8,906,619 | 11,278,461 | 13,745,396 | 16,155,386 | 18,445,701 |

**ELECTRIC UTILITY
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 BUDGET | 2010 BUDGET | 2011 BUDGET | 2012 BUDGET | 2013 BUDGET | 2014 BUDGET | 2015 BUDGET | 2016 BUDGET | 2017 BUDGET | 2018 BUDGET |
|--|----------------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| REVENUES: | | | | | | | | | | | |
| Transfer from Operating Fund | 17,548,045 | 34,139,602 | 37,135,686 | 37,507,043 | 37,882,113 | 38,260,934 | 38,643,544 | 39,029,979 | 39,420,279 | 39,814,482 | 40,212,627 |
| Capital Reserves or New Debt | 36,284,782 | | 200,000 | 12,000,000 | 12,000,000 | 31,000,000 | 10,000,000 | | | | |
| Debt Proceeds | 38,949,757 | 16,994,096 | 3,956,147 | 100,000 | | | | | | | |
| TOTAL REVENUES | 92,782,584 | 51,133,698 | 41,291,833 | 49,607,043 | 49,882,113 | 69,260,934 | 48,643,544 | 39,029,979 | 39,420,279 | 39,814,482 | 40,212,627 |
| EXPENDITURES: | | | | | | | | | | | |
| Energy Service Evaluation | 1,160,033 | | 250,000 | | | | | | | | |
| Structural Repairs in Parking Garage | 60,000 | | 35,000 | | 35,000 | | | | | | |
| NERC Compliance | 226,641 | | | | | | | | | | |
| Ops Control Center (Parker St. Renovate/Rebu | 415,967 | 1,381,468 | 1,546,000 | | | | | | | | |
| Fire System Battery Replacement | 448,240 | | | | | | | | | | |
| Call Center Technology | | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | | | |
| 230kv/69kv Transmission Lines | 6,737,612 | 4,144,203 | 2,200,000 | 4,350,000 | 700,000 | 1,415,000 | 2,780,000 | | 1,200,000 | | |
| Substations | 5,704,966 | 2,654,749 | 8,540,000 | 8,157,000 | 1,400,000 | 3,300,000 | 4,000,000 | 10,252,000 | 15,500,000 | 7,500,000 | |
| Larsen Plant Unit 7 | | | | | | | | | | | |
| Larsen Plant Unit 8 | 2,102,415 | 350,000 | 600,000 | 1,600,000 | 3,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 2,800,000 | 1,000,000 |
| MMP Administration Building | 1,001,319 | 1,000,000 | 1,000,000 | | | | | | | | |
| MMP Maintenance Building | 53 | | 3,000,000 | | | | | | | | |
| McIntosh Plant Unit 1 | 28,733 | | 2,500,000 | 1,250,000 | 1,250,000 | | | | | | |
| McIntosh Plant Unit 2 | 558,199 | 1,500,000 | 1,000,000 | 1,000,000 | 1,000,000 | 2,700,000 | | | | | 1,800,000 |
| McIntosh Plant Unit 3 | 51,115,154 | 7,158,604 | 4,737,000 | 3,157,000 | 6,407,000 | 9,034,000 | 10,849,000 | 5,205,000 | 6,500,000 | 3,877,000 | 4,192,000 |
| McIntosh Plant Unit 5 | 4,881,424 | 8,254,540 | 7,948,000 | 8,181,000 | 2,500,000 | 7,500,000 | 6,000,000 | 5,000,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| McIntosh GT | 793,783 | | 100,000 | 650,000 | | | | | | | |
| Winston | | | 100,000 | 100,000 | 100,000 | 100,000 | | | | | |
| Capitalized Purchase Power | | 9,000,000 | | | | | | | | | |
| 40 Mw Gas Turbine | | | | | | | 10,000,000 | | | | |
| AMI Meter Project | | | 200,000 | 12,000,000 | 12,000,000 | 20,000,000 | | | | | |
| Budget Credit | | (1,947,290) | | | | | | | | | |
| TOTAL LTC CAPITAL PROJECTS | 75,234,539 | 33,646,274 | 33,906,000 | 39,595,000 | 28,542,000 | 56,199,000 | 34,779,000 | 21,607,000 | 26,200,000 | 16,177,000 | 8,992,000 |
| RENEWAL & REPLACEMENT PROJECTS | 17,548,045 | 17,487,423 | 19,332,023 | 18,996,023 | 18,824,023 | 18,824,023 | 18,774,023 | 19,274,023 | 18,789,023 | 18,774,023 | 18,769,023 |
| TOTAL EXPENDITURES | 92,782,584 | 51,133,697 | 53,238,023 | 58,591,023 | 47,366,023 | 75,023,023 | 53,553,023 | 40,881,023 | 44,989,023 | 34,951,023 | 27,761,023 |
| Cash Balance | | 1 | (11,946,189) | (20,930,169) | (18,414,079) | (24,176,167) | (29,085,647) | (30,936,690) | (36,505,434) | (31,641,976) | (19,190,372) |

**ELECTRIC UTILITY
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 BUDGET | 2010 BUDGET | 2011 BUDGET | 2012 BUDGET | 2013 BUDGET | 2014 BUDGET | 2015 BUDGET | 2016 BUDGET | 2017 BUDGET | 2018 BUDGET |
|---|----------------------------|------------------|------------------|------------------|----------------|------------------|------------------|----------------|------------------|----------------|----------------|
| 230kv/69kv Transmission Lines | | | | | | | | | | | |
| LEE8230 Medulla-Glendale 69kV Line | | 683,103 | | | | 1,000,000 | 2,780,000 | | | | |
| LEE8231 Glendale-Eaton Park 69kv Line | 1,028,113 | | | | | | | | | | |
| LEE8241 Tenoroc Northwest 69kv Line Recon | 1,045,921 | | | | | | | | | | |
| LEE8242 Socrum Hemphill 69 kv Line | 95,340 | | | | | | | | | | |
| LEE8260 Draneifield Add 69kv Capacitor Bank | 47,560 | | | | | | | | | | |
| LEE8281 Hamilton to Winston 69kv line | 273,771 | | 1,000,000 | 1,500,000 | | 415,000 | | | | | |
| Interstate-Northwest 69kV Reconductor | | | | | | | | | | | |
| West-Winston 69kV Line Upgrade | | | 200,000 | 400,000 | | | | | | | |
| Hamilton Substation & T&D Line | | | | | | | | | 1,200,000 | | |
| CEE8119 Bridgewater 69kV and 12kV Lines | 515,235 | 1,000,000 | | | | | | | | | |
| CEE8120 Hamilton-Draneifield 69kV Trans & 1 | 250,630 | 112,000 | 1,000,000 | 1,500,000 | | | | | | | |
| Orangedale to Socrum 69 KV Route Study | 3,476,083 | 2,100,000 | | | | | | | | | |
| CEE8128 Orangedale to Socrum 69 and 12 kv | 4,959 | | | | | | | | | | |
| Orangedale Terminal for Socrum 69 KV Line | | 86,850 | | | | | | | | | |
| Socrum Terminal for Orangedale 69kv Line | | 162,250 | | | | | | | | | |
| Crews Lake-Grove 69kv | | | | 700,000 | 700,000 | | | | | | |
| Draneifield Terminal for Hamilton | | | | 250,000 | | | | | | | |
| Total | 6,737,612 | 4,144,203 | 2,200,000 | 4,350,000 | 700,000 | 1,415,000 | 2,780,000 | | 1,200,000 | | |
| Substations | | | | | | | | | | | |
| CEE4201 Draneifield New Circuit D344 | 172,270 | | | | | | | | | | |
| CEE8205 Draneifield New Circuit D384 | 144,979 | | | | | | | | | | |
| CEE8206 Eaton Park New Circuit R384 | 508,082 | | | | | | | | | | |
| CEE8207 Orangedale V334 Bridgewater Delay | 99,270 | | | | | | | | | | |
| CEE8208 Orangedale V334 Upgrade Existing | 182,374 | | | | | | | | | | |
| CEE8218 Extend Winston Circuit T354 Double | 434,000 | | | | | | | | | | |
| LEE8118 Highlands City T&D Connection Relocations | | | | 100,000 | | | | | | | |
| Indian Lakes Substation | | | | 5,000,000 | | | | | 7,500,000 | | |
| Galloway Substation Capacity Upgrades | | | 700,000 | 200,000 | | | | | | | |
| West Substation Upgrade | | | | | | | 1,000,000 | | | | |
| Interstate Substation - 2nd Transformer & Feeders | | | | | | | | 2,752,000 | | | |
| Southwest Substation Capacity Upgrade | | | | 700,000 | 200,000 | | | | | | |
| Northwest Substation Capacity Upgrade | | | | | 1,200,000 | 300,000 | | | | | |
| Mt. Olive Substation | | | | | | 2,000,000 | 3,000,000 | | | | |
| Medulla Substation Upgrade TX#1 | | | | | | 1,000,000 | | | | | |
| Replace U3 GSU Transformer (@ McIntosh) | | 600,000 | 2,400,000 | | | | | | | | |
| LEE8027 Capacitor Modernization Program | 344,119 | | | | | | | | | | |
| LEE8028 County Line South Substation | 20,000 | | | | | | | | | | |
| LEE8104 Sutton Sub for Hamilton Sub Delay | 80,257 | | | | | | | | | | |

**ELECTRIC UTILITY
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 BUDGET | 2010 BUDGET | 2011 BUDGET | 2012 BUDGET | 2013 BUDGET | 2014 BUDGET | 2015 BUDGET | 2016 BUDGET | 2017 BUDGET | 2018 BUDGET |
|--|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| LEE8105 West Sub for Hamilton Sub Delay | 114,009 | | | | | | | | | | |
| LEE8106 Winston-Hamilton R/W Costs | 60,000 | | | | | | | | | | |
| LEE8107 Suttton Feeders for Hamilton Sub Del | 578,141 | | | | | | | | | | |
| LEE8108 West Feeders for Hamilton Sub Dela | 129,883 | | | | | | | | | | |
| LEE8109 Bridgewater Sub Delay | 30,229 | | | | | | | | | | |
| LEE8122 I-4 T&D Lines Relocate | 5,637 | | | | | | | | | | |
| LEE8138 2014 Sub/TX & Feeders/Cap Sub | 47,976 | 1,154,749 | | | | | | | | | |
| LEE8219 Medulla Substation Capacity Upgrad | 766,000 | | | | | | | | | | |
| LEE8255 West Substation Rebuild Fire | 248,446 | | | | | | | | | | |
| LEE8262 Eaton Park Substation Rebuild | 364,779 | | | | | | | | | | |
| Bridgewater Substation, TX & Feeders | 60,000 | 900,000 | 1,800,000 | | | | | | | | |
| Glendale Substation Rebuild | 55,420 | | 1,040,000 | | | | | | | | |
| LDS8255 Glendale Substation Restoration Fire | 63,610 | | | | | | | | | | |
| Grove Substation 30 MVAR Capacity Bank | 109,145 | | | | | | | | 1,000,000 | 500,000 | |
| LEM8023 OH Highland Sub Capacity Upgrade | 40,985 | | | | | | | | | | |
| LEM8025 Hamilton Substation & T&D Feeders | 288,721 | | | | | | | | | | |
| LEM8026 RTU Replacement | 349,753 | | | | | | | | | | |
| LEM8106 Indian Lake Substation | 404,725 | | | | | | | | | | |
| Indian Lake 30 MVAR Capacity Bank | | | 1,700,000 | 112,000 | | | | | | | |
| Larsen Dist Sub Rebuild | | | | 865,000 | | | | | | | |
| Highland City Sub Capacity Upgrades | | | 900,000 | 800,000 | | | | | | | |
| Hamilton Substation & T&D Feeders | | | | | | | | 500,000 | | | |
| County Line South Substations | | | | | | | | 7,000,000 | 7,000,000 | 7,000,000 | |
| Generic Substation 2017 | | | | 380,000 | | | | | | | |
| LEE8111 I4 Widening Hwy 98 to SR 559 | 2,156 | | | | | | | | | | |
| Total | 5,704,966 | 2,654,749 | 8,540,000 | 8,157,000 | 1,400,000 | 3,300,000 | 4,000,000 | 10,252,000 | 15,500,000 | 7,500,000 | |
| Larsen Plant | | | | | | | | | | | |
| LPP U8 Condenser Air Removal System Upgrade | | 250,000 | | | | | | | | | |
| LPP U8 CT Controls Update | | | 600,000 | 200,000 | | | | | | | |
| LPP COL LTC Resources | 773,650 | | | | | | | | | | |
| LPP U8 CT Turbine Exhaust Plenum Replacement | | | | 1,000,000 | 500,000 | | | | | | |
| LPP U8 CT Turbine Shell Replacement | 250,000 | | | | 1,000,000 | | | | | | |
| LPP U8 Expansion Joint | 209,287 | | | | | | | | | | |
| LPP U8 Dampers/Expansion Joint | | 100,000 | | 400,000 | | | | | | | |
| LPP U8 Steam Turbine Inspection | 869,478 | | | | 1,500,000 | | | | | 1,800,000 | |
| LPP U8 Generation Reliability Improvement | | | 600,000 | 1,600,000 | 3,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Total | 2,102,415 | 350,000 | 600,000 | 1,600,000 | 3,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 2,800,000 | 1,000,000 |

**ELECTRIC UTILITY
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 BUDGET | 2010 BUDGET | 2011 BUDGET | 2012 BUDGET | 2013 BUDGET | 2014 BUDGET | 2015 BUDGET | 2016 BUDGET | 2017 BUDGET | 2018 BUDGET |
|--|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| McIntosh Plant | | | | | | | | | | | |
| MMP Administration Building | 1,001,319 | 1,000,000 | 1,000,000 | | | | | | | | |
| MMP Maintenance Building | 53 | | 3,000,000 | | | | | | | | |
| MMP JT U3 Air Heater Basket Replacement | | 321,600 | 150,000 | | | | 336,000 | 156,000 | | | |
| MMP JT U3 Ball Mill Shell Repl | 75,987 | | | | | | | | | | |
| MMP JT U3 CAMR Compliance | | | | 156,000 | | | | | | | |
| MMP JT U3 Circulating Water Line Coating | | | | | 600,000 | | 1,200,000 | | | | |
| MMP JT U3 Clean Air Act (CO2) | | | 60,000 | | | | | | | | |
| MMP JT U3 Clean Air Act (NOX) | | | 30,000 | | 540,000 | | | 540,000 | 30,000 | | 540,000 |
| MMP JT U3 Clean Air Act (SOX) | | | | | 1,800,000 | | 2,400,000 | | | | |
| MMP JT U3 Coal Transportation Options | 38,650 | | | | | | | | | | |
| MMP JT U3 Coal Unloading/Blending System | 1,620,080 | 2,400,000 | | | | 3,600,000 | | | | | |
| MMP JT U3 Coal Yard Heavy Equipment Replacement | | 145,307 | 146,000 | 146,000 | 146,000 | 146,000 | 343,000 | | | | |
| MMP JT U3 Coal Yard Reconstruction | | | | | | | 720,000 | | | | |
| MMP JT U3 Coal Yard System Improvements | 405,895 | | | 600,000 | 75,000 | 150,000 | | | | | |
| MMP JT U3 Controls Replacement | 483,977 | | | 150,000 | | | 1,200,000 | 1,200,000 | | | |
| MMP JT U3 Controls Replacement 03-90 | 41,313,519 | | 240,000 | | | | | | | | |
| MMP JT U3 Combustion Byproduct Marketing | 53,998 | | | | | | | | | | |
| MMP JT U3 Cooling Tower Rebuild | | | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | | 600,000 | | | |
| MMP JT U3 CEMS Analyzer Repl | 53,270 | | | | | | | | | | |
| MMP JT U3 CSI Facility Upgrade | 397,339 | | 180,000 | | | | | | | | |
| MMP JT U3 Economizer Tube Replacement | | | | | | 450,000 | 750,000 | | | | |
| MMP JT U3 Fire System Upgrade | 214,073 | | 150,000 | 150,000 | 150,000 | | | | | | |
| MMP JT U3 Hi Temp Reheater Replacement | | | | | | 960,000 | 600,000 | | | | |
| MMP JT U3 Limestone System Upgrades | 944,487 | | | | | | | | | | |
| MMP JT U3 Low Nox Burners | 1,599,437 | | | | | | | | | | |
| MMP JE U3 McIntosh Track & Trestle Rebuild | 60,000 | | | | | | | | | | |
| MMP JT U3 Painting | | | | | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | | |
| MMP JT U3 Primary Superheater | | 600,000 | 1,350,000 | | | | | | | | |
| MMP JT U3 Pulverizer Improvements | 154,863 | | | 300,000 | 218,000 | 92,000 | | | 152,000 | 549,000 | 314,000 |
| MMP JT U3 Pulverizer Improvements | 75,000 | 215,723 | | | | | | | | | |
| MMP JT U3 Rail Cars | 1,143,103 | 1,800,000 | | | | | | | | | |
| MMP JT U3 Reheat Horizontal Tube Replacement | | | | | | 600,000 | 1,350,000 | | | | |
| MMP JT U3 Reheat Vertical Upleg Tube Replacement | | 225,000 | 375,000 | | | 225,000 | 450,000 | | | | |
| MMP JT U3 Reline Process Wastewater Ponds | | | | | | | | | 1,800,000 | | |
| MMP JT U3 Scrubber Forced Oxidation | 1,476,992 | | | | | | | | | | |
| MMP JT U3 Scrubber Improvements | 194,444 | 120,000 | | | | | | | | | |
| MMP JT U3 Sootblower Wall Panel Repl | 120,000 | 300,000 | | | | | | | | | |
| MMP JT U3 Spare Pulverizer Gearbox (Inspect/Rebuild) | | 60,000 | 165,000 | 180,000 | 195,000 | 90,000 | | | | | |
| MMP JT U3 Turbine Blades | 190,040 | 300,000 | | | | | | | | | |
| MMP JT U3 Generation Reliability Improvement | | | | | | | | 1,200,000 | 3,000,000 | 3,000,000 | 3,000,000 |

**ELECTRIC UTILITY
CAPITAL IMPROVEMENT PLAN**

| | ADJUSTED 2008 BUDGET | 2009 BUDGET | 2010 BUDGET | 2011 BUDGET | 2012 BUDGET | 2013 BUDGET | 2014 BUDGET | 2015 BUDGET | 2016 BUDGET | 2017 BUDGET | 2018 BUDGET |
|---|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|------------------|
| MMP IRP Update & Unit 3 Valuation Study | 500,000 | | | | | | | | | | |
| MMP MGT HGP Inspection | | | 100,000 | 650,000 | | | | | | | |
| MMP MGT Turbine Controls | 793,783 | | | | | | | | | | |
| MMP U1 Generation Reliability Improvement | 28,733 | | 2,500,000 | 1,250,000 | 1,250,000 | | | | | | |
| MMP U2 Boiler Tube Assessment & Repair | 175,000 | | | | | | | | | | |
| MMP U2 Circulating Water Line | 215,177 | | | | | 1,200,000 | | | | | |
| MMP U2 Major Turbine Outage | | | | | | 1,500,000 | | | | | 1,800,000 |
| MMP U2 Waterwall Tube Replacement | | 1,500,000 | | | | | | | | | |
| MMP U2 Generation Reliability Improvement | 168,022 | | 1,000,000 | | 1,000,000 | | | | | | |
| MMP U5 Catalyst Replacement | | | 807,000 | | | | 1,000,000 | | | | |
| MMP U5 Corrosion Mitigation/Upgrades | 1,031,467 | | 750,000 | | | | | | | | |
| MMP U5 CT Compressor Major Repair | | | | 500,000 | | | | | | | |
| MMP U5 DCS Controls Replacement | | | 500,000 | 1,000,000 | | | | | | | |
| MMP U5 CT & HRSG Dehumidifier | 189,203 | | | | | | | | | | |
| MMP U5 HRSG Upgrades | | | | | 2,500,000 | 7,500,000 | | | | | |
| MMP U5 ST Control Valve Overhaul | 409,118 | | | | | | | | | | |
| MMP U5 ST Generator Rewind | | 4,000,000 | | | | | | | | | |
| MMP U5 ST L-0 Blades | | | 550,000 | | | | 3,000,000 | | | | |
| MMP U5 ST Major Outage | | | | 2,000,000 | | | | 5,000,000 | | | |
| MMP U5 Generation Reliability Improvement | | | | | | | 2,000,000 | | 2,000,000 | 2,000,000 | 2,000,000 |
| PCM McIntosh Facility Security Upgrade | 41,269 | | | | | | | | | | |
| U5 LTMA Assets | 3,168,400 | 4,254,540 | 5,341,000 | 4,681,000 | | | | | | | |
| Larsen to McIntosh Plant Tie | 41,967 | | | | | | | | | | |
| Winston Dual Fuel Conversion | | | | | | | | | | | |
| Winston SCR and Silencer Replacement | | | 100,000 | 100,000 | 100,000 | | | | | | |
| Allocated Payroll | | 259,350 | 267,000 | 275,000 | 283,000 | 291,000 | 300,000 | 309,000 | 318,000 | 328,000 | 338,000 |
| Allocated Payroll - Bond Projects | | 411,624 | 424,000 | | | | | | | | |
| 40 Mw Gas Turbine | | | | | | 20,000,000 | 10,000,000 | | | | |
| Capitalized Purchase Power | | 9,000,000 | | | | | | | | | |
| Total | 58,378,665 | 26,913,144 | 20,385,000 | 13,338,000 | 11,257,000 | 39,334,000 | 26,849,000 | 10,205,000 | 8,500,000 | 5,877,000 | 7,992,000 |

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