



VISION
A vibrant, innovative, culturally-inclusive, world-class community.

MISSION
A community working together to achieve an exceptional quality of life.

SOCIAL RESPONSIBILITY • LEADERSHIP • INTEGRITY • COMMITMENT TO EXCELLENCE • EMPOWERED WORKFORCE • DIVERSITY

To: Mayor & City Commission
From: Shawn Sherrouse, City Manager
Date: March 25, 2024
Subject: City Commission Strategic Planning Retreat

The City Commission will meet **March 28, 2024, at the Lakeland Electric Administration Building in Conference Rooms 1A & 1B** for their annual Strategic Planning Retreat. Topics are scheduled to be discussed as follows:

- 8:00 a.m. Welcome, Processes, Data Sources, Anticipated Outcomes, and Ground Rules
- 8:15 a.m. Guest Speaker: Bob Buckhorn
- 9:00 a.m. Vision - What is your vision?
- 9:45 a.m. Break
- 10:00 a.m. Target Area 1: Infrastructure (Water, Wastewater, Roads, Transportation)
- 11:30 a.m. Lunch
- 12:00 p.m. Target Area 2: Economic Development (Smart Growth/Community Development; Innovation District; Parks & Recreation; Affordable Housing Incentives)
- 1:15 p.m. Target Area 3: Public Safety (Fire, Police)
- 2:30 p.m. Break
- 2:45 p.m. Target Area 4: Culture (City Operations, Internal/External Communication, Partnerships)
- 4:00 p.m. Closing Remarks

If a person decides to appeal any decision made by the City Commission with respect to any matter considered at this meeting, he or she will need a record of the proceedings, and, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. In accordance with the Americans with Disabilities Act and Section 286.26, Florida Statutes, persons with disabilities needing special accommodation to participate in this proceeding, or those requiring language assistance (*free of charge*) should contact the City of Lakeland ADA Specialist, Kristin Meador, no later than 48 hours prior to the proceeding, at (863) 834-8444, Email: ADASpecialist@lakelandgov.net. **If hearing impaired**, please contact the **TDD numbers**: Local (863) 834-8333 or 1-800-955-8771 (TDD-Telecommunications Device for the Deaf) or the **Florida Relay Service** Number 1-800-955-8770 (VOICE), for assistance.