

**MID-TOWN CRA FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                               | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|---------------------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                                |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>General Revenue</b>                                        |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Tax Increment Revenues                                        | 9,035,080                  | 9,698,290        | 9,961,176         | 10,459,234        | 10,982,196        | 11,531,306        | 12,107,871        |                   |                   |                   |                   |
| Interest on Pooled Investments                                | 248,000                    | 255,000          | 263,000           | 271,000           | 279,000           | 287,000           | 295,000           |                   |                   |                   |                   |
| <b>Rental Income</b>                                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Property Management                                           | 167,000                    | 172,000          | 177,000           | 182,000           | 187,000           | 193,000           | 199,000           |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                                 | 8,331,626                  | 6,904,605        | 1,573,377         | 1,154,723         | 466,495           | (231,100)         | 657,831           |                   |                   |                   |                   |
| <b>Total Revenue</b>                                          | 17,781,706                 | 17,029,895       | 11,974,553        | 12,066,957        | 11,914,691        | 11,780,206        | 13,259,702        |                   |                   |                   |                   |
| <b>Expense</b>                                                |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Operating Expense</b>                                      |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Community Redevelopment Agency                                | 1,349,297                  | 1,145,000        | 1,165,000         | 1,195,000         | 1,235,000         | 1,285,000         | 1,345,000         |                   |                   |                   |                   |
| <b>Community Redevelopment Agency</b>                         |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Planning-Affordable Housing Incentive Plan                    | 30,000                     |                  |                   | 15,000            |                   |                   | 15,000            |                   |                   |                   |                   |
| Small Project Assistance                                      | 1,109,614                  | 750,000          | 750,000           | 750,000           | 500,000           | 500,000           | 500,000           |                   |                   |                   |                   |
| Property Management                                           | 461,700                    | 398,057          | 432,220           | 446,788           | 460,125           | 473,864           | 488,012           |                   |                   |                   |                   |
| Beautification Project-Lakeland Hills Blvd                    | 250,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Providence Rd - W 10th St to Griffin Rd                       | 3,481,470                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Hartsell Ave                                                  | 75,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Infrastructure Projects                                       | 500,000                    | 1,000,000        | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         |                   |                   |                   |                   |
| Landscape - Ingraham Ave                                      | 141                        | 486              | 150               | 155               | 160               | 165               | 170               |                   |                   |                   |                   |
| Arts & Entertainment                                          | 87,856                     | 50,000           | 50,000            | 50,000            | 100,000           | 100,000           | 100,000           |                   |                   |                   |                   |
| Lakeshore Aquatic Preservation                                | 15,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Florida Taxable Pension Liability Reduction Note, Series 2020 | 19,990                     | 20,227           | 20,463            | 20,698            | 20,947            | 11,952            | 61,750            |                   |                   |                   |                   |
| Northwest Neighborhood                                        | 1,218,772                  | 1,503,249        | 1,500,754         | 1,500,777         | 1,000,800         | 1,000,824         | 1,000,849         |                   |                   |                   |                   |
| Redevelop Massachusetts Ave Properties                        | 941,604                    | 1,500,000        | 1,500,000         | 1,500,000         | 1,500,000         | 1,500,000         | 1,500,000         |                   |                   |                   |                   |
| Memorial Blvd                                                 | 550,000                    | 500,000          | 500,000           | 500,000           | 1,000,000         | 1,500,000         | 2,566,268         |                   |                   |                   |                   |
| CRA Annual Report                                             | 12,946                     | 13,334           | 19,950            | 20,548            | 21,165            | 21,800            | 22,454            |                   |                   |                   |                   |
| Redevelopment Plan Update                                     | 280,550                    |                  |                   |                   | 325,000           |                   |                   |                   |                   |                   |                   |
| East Main Street Master Plan                                  | 1,656,170                  | 1,500,000        | 250,000           | 250,000           |                   |                   |                   |                   |                   |                   |                   |
| Northeast Neighborhood                                        | 673,370                    | 1,500,000        | 1,500,000         | 1,500,000         | 1,000,000         | 1,000,000         | 1,250,000         |                   |                   |                   |                   |
| Affordable Housing Partnerships                               | 2,000,000                  | 1,000,000        | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         |                   |                   |                   |                   |
| N. Scott Ave Sidewalk                                         | 267,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Neighborhood Alley Improvements                               | 95,100                     | 500,000          | 100,000           | 100,000           | 500,000           | 100,000           | 100,000           |                   |                   |                   |                   |
| <b>Code Enforcement</b>                                       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Community Policing Innovation                                 | 67,079                     | 70,433           | 73,955            | 77,653            | 81,535            | 85,612            | 88,180            |                   |                   |                   |                   |
| <b>Housing</b>                                                |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Residential Incentives                                        | 1,618,361                  | 1,500,000        | 1,500,000         | 1,500,000         | 1,500,000         | 1,500,000         | 1,500,000         |                   |                   |                   |                   |
| <b>Police</b>                                                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Community Policing Innovation                                 | 449,670                    | 472,154          | 495,761           | 520,550           | 546,577           | 573,906           | 591,123           |                   |                   |                   |                   |
| <b>Engineering</b>                                            |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Providence Rd - W 10th St to Griffin Rd                       | 7,710                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Redevelop Massachusetts Ave Properties                        | 2,500                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| East Main Street Master Plan                                  | 5,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Neighborhood Alley Improvements                               | 5,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Public Works Construction &amp; Maintenance</b>            |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Property Management                                           | 181,002                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Dream Center Sidewalks                                        | 100,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Providence Road                                               |                            | 3,494,596        |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lakehurst Street                                              | 160,926                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Parks</b>                                                  |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| MLK - Memorial to 10th St                                     | 11,289                     | 11,628           | 11,977            | 12,336            | 12,706            | 13,087            | 13,480            |                   |                   |                   |                   |
| Landscape - US 98 - Memorial to 10th St                       | 20,967                     | 21,596           | 22,244            | 22,911            | 23,599            | 24,307            | 25,036            |                   |                   |                   |                   |
| Landscape - US 98 - Griffin to 10th St                        | 24,057                     | 25,026           | 26,346            | 27,136            | 27,951            | 28,790            | 29,653            |                   |                   |                   |                   |
| Landscape - Parker Street                                     | 11,289                     | 11,628           | 11,977            | 12,336            | 12,706            | 13,087            | 13,480            |                   |                   |                   |                   |
| Landscape - Ingraham Ave                                      | 13,188                     | 13,550           | 13,957            | 14,376            | 14,807            | 15,251            | 15,709            |                   |                   |                   |                   |
| Landscape - Intown Bypass Phase 1 Outparcels                  | 11,289                     | 11,628           | 11,977            | 12,336            | 12,706            | 13,087            | 13,480            |                   |                   |                   |                   |
| E. Main Street Landscaping Maintenance                        | 16,799                     | 17,303           | 17,822            | 18,357            | 18,907            | 19,474            | 20,058            |                   |                   |                   |                   |

**MID-TOWN CRA FUND  
CAPITAL IMPROVEMENT PLAN**

|                        | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Total Expenses         | 17,781,706                 | 17,029,895       | 11,974,553        | 12,066,957        | 11,914,691        | 11,780,206        | 13,259,702        |                   |                   |                   |                   |
| Unappropriated Surplus |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Beginning Balance      | 18,857,557                 | 10,525,931       | 3,621,326         | 2,047,949         | 893,226           | 426,731           | 657,831           |                   |                   |                   |                   |
| Sources / (Uses)       | (8,331,626)                | (6,904,605)      | (1,573,377)       | (1,154,723)       | (466,495)         | 231,100           | (657,831)         |                   |                   |                   |                   |
| Ending Balance         | 10,525,931                 | 3,621,326        | 2,047,949         | 893,226           | 426,731           | 657,831           |                   |                   |                   |                   |                   |

**DIXIELAND CRA FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                   | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|---------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                    |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>General Revenue</b>                            |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Tax Increment Revenues                            | 435,772                    | 511,773          | 480,439           | 504,461           | 529,684           | 556,168           | 583,976           |                   |                   |                   |                   |
| Interest on Pooled Investments                    | 60,000                     | 62,000           | 64,000            | 66,000            | 68,000            | 70,000            | 72,000            |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                     | 1,516,960                  | 188,806          | 170,564           | 46,968            | 22,185            | (3,843)           | 126,562           |                   |                   |                   |                   |
| <b>Total Revenue</b>                              | 2,012,732                  | 762,579          | 715,003           | 617,429           | 619,869           | 622,325           | 782,538           |                   |                   |                   |                   |
| <b>Expense</b>                                    |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Operating Expense</b>                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Community Redevelopment Agency                    | 104,099                    | 106,000          | 108,000           | 110,000           | 112,000           | 114,000           | 117,000           |                   |                   |                   |                   |
| <b>Unspecified</b>                                |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Redevelopment of Belmar Ave Properties            | 150,000                    | 250,000          | 250,000           | 150,000           | 150,000           | 150,000           | 150,000           |                   |                   |                   |                   |
| <b>Misc Projects</b>                              |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Small Project Assistance                          | 285,415                    | 100,000          | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |                   |                   |                   |                   |
| Landscaping Maintenance by Other City Departments | 2,540                      | 2,623            | 2,696             | 2,777             | 2,862             | 2,950             | 3,039             |                   |                   |                   |                   |
| Alley Maintenance                                 | 3,600                      | 3,600            | 3,600             | 3,600             | 3,600             | 3,600             | 3,600             |                   |                   |                   |                   |
| Arts & Entertainment                              | 50,775                     | 10,000           | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            |                   |                   |                   |                   |
| Infill Adaptive Reuse Program                     | 225,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| CRA Annual Report                                 | 2,177                      | 2,242            | 2,327             | 2,397             | 2,468             | 2,542             | 2,617             |                   |                   |                   |                   |
| Community Policing Innovation                     | 7,856                      | 8,114            | 8,380             | 8,655             | 8,939             | 9,233             | 9,274             |                   |                   |                   |                   |
| <b>Corridor Enhancement</b>                       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Alley Improvement Project                         | 199,750                    | 150,000          | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |                   |                   |                   |                   |
| Redevelopment Plan Update                         | 110,759                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| SFLA Corridor Improvements                        | 860,761                    | 125,000          | 125,000           | 125,000           | 125,000           | 125,000           | 282,008           |                   |                   |                   |                   |
| Dixieland Sign Maintenance                        | 10,000                     | 5,000            | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             |                   |                   |                   |                   |
| <b>Total Expenses</b>                             | 2,012,732                  | 762,579          | 715,003           | 617,429           | 619,869           | 622,325           | 782,538           |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                     |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                          | 2,068,202                  | 551,242          | 362,436           | 191,872           | 144,904           | 122,719           | 126,562           |                   |                   |                   |                   |
| <b>Sources / (Uses)</b>                           | (1,516,960)                | (188,806)        | (170,564)         | (46,968)          | (22,185)          | 3,843             | (126,562)         |                   |                   |                   |                   |
| <b>Ending Balance</b>                             | 551,242                    | 362,436          | 191,872           | 144,904           | 122,719           | 126,562           |                   |                   |                   |                   |                   |

**DOWNTOWN CRA FUND  
CAPITAL IMPROVEMENT PLAN**

|                                          | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                           |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>General Revenue</b>                   |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Tax Increment Revenues                   | 4,557,739                  | 4,707,478        | 5,024,907         | 5,276,153         | 5,539,960         | 5,816,958         | 6,107,806         | 6,413,196         | 6,733,856         | 7,070,549         | 7,424,077         |
| Interest on Pooled Investments           | 180,000                    | 185,000          | 191,000           | 197,000           | 203,000           | 209,000           | 212,000           | 215,000           | 218,000           | 221,000           | 224,000           |
| <b>Unappropriated Surplus</b>            | 6,853,415                  | 785,044          | 682,178           | 436,941           | 203,339           | 854,756           | 157,885           | (139,595)         | 49,745            | 113,052           | 366,686           |
| <b>Total Revenue</b>                     | <b>11,591,154</b>          | <b>5,677,522</b> | <b>5,898,085</b>  | <b>5,910,094</b>  | <b>5,946,299</b>  | <b>6,880,714</b>  | <b>6,477,691</b>  | <b>6,488,601</b>  | <b>7,001,601</b>  | <b>7,404,601</b>  | <b>8,014,763</b>  |
| <b>Expense</b>                           |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Operating Expense</b>                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Community Redevelopment Agency           | 275,040                    | 235,000          | 244,000           | 252,000           | 263,000           | 271,000           | 279,000           | 287,000           | 300,000           | 313,000           | 325,000           |
| <b>Unspecified</b>                       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Wire Master Plan                    | 342,000                    | 1,500,000        | 1,500,000         | 1,500,000         | 1,500,000         |                   |                   |                   |                   |                   |                   |
| <b>Neighborhood Projects</b>             |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Small Project Assistance                 | 972,470                    | 250,000          | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           |
| Downtown Infrastructure                  | 325,000                    | 250,000          | 250,000           | 250,000           | 250,000           | 750,000           | 750,000           | 750,000           | 1,000,000         | 1,250,000         | 1,250,000         |
| Catalyst Development                     | 887,183                    | 500,000          | 500,000           | 500,000           | 500,000           | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,140,000         | 1,518,720         |
| Affordable Housing                       | 1,000,000                  | 500,000          | 750,000           | 750,000           | 750,000           | 1,000,000         | 1,500,000         | 1,500,000         | 1,500,000         | 1,500,000         | 1,500,000         |
| <b>Misc Projects</b>                     |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Property Management                      | 6,029                      | 6,100            | 6,176             | 6,211             | 6,247             | 6,285             | 6,324             | 6,324             | 6,324             | 6,324             | 6,324             |
| Arts & Entertainment                     | 21,018                     | 10,000           | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            |
| Tax Increment Financing Agreements (TIF) | 1,568,052                  | 1,300,000        | 1,000,000         | 1,000,000         | 1,000,000         | 1,500,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         |
| CRA Annual Report                        | 7,946                      | 8,289            | 9,369             | 9,766             | 10,180            | 10,613            | 11,066            | 11,417            | 11,417            | 11,417            | 11,417            |
| Redevelopment Plan Update                | 148,150                    |                  |                   |                   |                   | 175,000           |                   |                   |                   |                   |                   |
| Community Policing Innovation            | 64,889                     | 68,133           | 71,540            | 75,117            | 78,872            | 82,816            | 85,301            | 87,860            | 87,860            | 87,860            | 87,860            |
| Oak Street Development                   | 1,836,000                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Peachtree Flats Development              | 775,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Corridor Enhancement</b>              |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Downtown Streetscape                     | 850,000                    | 250,000          | 500,000           | 500,000           | 500,000           | 750,000           | 750,000           | 750,000           | 1,000,000         | 1,000,000         | 1,219,442         |
| SFLA Corridor Improvements               | 1,733,799                  | 575,000          | 575,000           | 575,000           | 575,000           | 575,000           | 575,000           | 575,000           | 575,000           | 575,000           | 575,000           |
| Downtown Corridor Enhancements           | 778,578                    | 225,000          | 232,000           | 232,000           | 253,000           | 500,000           | 261,000           | 261,000           | 261,000           | 261,000           | 261,000           |
| <b>Total Expenses</b>                    | <b>11,591,154</b>          | <b>5,677,522</b> | <b>5,898,085</b>  | <b>5,910,094</b>  | <b>5,946,299</b>  | <b>6,880,714</b>  | <b>6,477,691</b>  | <b>6,488,601</b>  | <b>7,001,601</b>  | <b>7,404,601</b>  | <b>8,014,763</b>  |
| <b>Unappropriated Surplus</b>            |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                 | 10,363,446                 | 3,510,031        | 2,724,987         | 2,042,809         | 1,605,868         | 1,402,529         | 547,773           | 389,888           | 529,483           | 479,738           | 366,686           |
| <b>Sources / (Uses)</b>                  | (6,853,415)                | (785,044)        | (682,178)         | (436,941)         | (203,339)         | (854,756)         | (157,885)         | 139,595           | (49,745)          | (113,052)         | (366,686)         |
| <b>Ending Balance</b>                    | 3,510,031                  | 2,724,987        | 2,042,809         | 1,605,868         | 1,402,529         | 547,773           | 389,888           | 529,483           | 479,738           | 366,686           |                   |

**TRANSPORTATION FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                     | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|-----------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                      |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>General Revenue</b>                              |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 8th Cent Motor Fuel Tax                             | 1,006,000                  | 1,026,000        | 1,047,000         | 1,068,000         | 1,089,000         | 1,111,000         | 1,133,000         | 1,156,000         | 1,179,000         | 1,203,000         | 1,227,000         |
| Local Option Gas Tax - 6 Cents                      | 3,373,000                  | 3,440,000        | 3,509,000         | 3,579,000         | 3,651,000         | 3,724,000         | 3,798,000         | 3,874,000         | 3,951,000         | 4,030,000         | 4,111,000         |
| 9th Cent Gas Tax                                    | 649,000                    | 662,000          | 675,000           | 689,000           | 703,000           | 717,000           | 731,000           | 746,000           | 761,000           | 776,000           | 792,000           |
| Local Option Gas Tax - 5 Cents                      | 2,098,000                  | 2,140,000        | 2,183,000         | 2,227,000         | 2,272,000         | 2,317,000         | 2,363,000         | 2,410,000         | 2,458,000         | 2,507,000         | 2,557,000         |
| Special Assessment - Streets                        | 5,000                      | 5,000            | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             |
| Interest on Pooled Investments                      | 153,000                    | 156,060          | 159,181           | 162,365           | 165,612           | 168,924           | 172,302           | 175,748           | 179,263           | 183,000           | 186,660           |
| <b>Federal Grants</b>                               |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT-Chase Street Trail                             | 1,385,000                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Safe Streets and Roads SS4A Grant                   | 292,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Hartsell Ave                                        | 850,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Glendale St                                         | 960,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Fairbanks St. (W. Bella Vista to SR 539)            |                            | 499,556          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Ingraham Avenue Trail (FLW Way to US 98)            |                            |                  |                   | 3,533,994         |                   |                   |                   |                   |                   |                   |                   |
| <b>State Grants</b>                                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT-Hwy Lighting & Traffic Signal Maint. Ageements | 823,737                    | 867,580          | 857,016           | 874,156           | 891,639           | 909,472           | 927,661           | 946,214           | 965,138           | 984,000           | 1,004,000         |
| FDOT-Tenoroc Trail - Segment 1                      | 636,789                    |                  | 2,000,000         |                   |                   |                   |                   |                   |                   |                   |                   |
| Providence Rd - W 10th St to Griffin Rd             |                            | 4,075,645        |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lakeland TMC Operations Fund City Wide              | 165,000                    | 250,000          | 250,000           | 250,000           | 250,000           | 250,000           |                   |                   |                   |                   |                   |
| Lakeshore Drive Trail                               |                            |                  |                   |                   | 960,759           |                   |                   |                   |                   |                   |                   |
| <b>Local Grants</b>                                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| AARP Grant - Kennedy Blvd Safety Improvements       | 15,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Contributions &amp; Donations</b>                |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sidewalk Contingency - Developer Contributions      | 7,118                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>All Other Misc Revenue</b>                       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Transit Stop Improvements                           | 7,178                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Lawsuit Settlement Proceeds</b>                  |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Five Points Roundabout                              | 140,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Transfer from General Fund</b>                   |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Resurfacing & Sealing                               | 1,000,000                  | 1,000,000        | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         |
| <b>Transfer from Internal Loan Fund</b>             |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Glendale St                                         |                            | 826,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Providence Rd - W 10th St to Griffin Rd             |                            | 6,205,000        |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Transfer from Parking System</b>                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| ADA Compliance                                      | 25,000                     | 25,000           | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |
| <b>Transfer from CRA</b>                            |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Providence Rd - W 10th St to Griffin Rd             |                            | 3,494,596        |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lakehurst Street                                    | 160,926                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Transfer from Impact Fees</b>                    |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Waring Road Corridor Improvements                   | 1,174,881                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Winston Park Boulevard Connector at Laurel Heights  | 347,581                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Chase St Trail Ph2 (Veterans to Bonnet Springs)     | 25,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| South Wabash Ave Extension                          | 3,000,000                  | 1,000,000        |                   | 1,000,000         |                   | 500,000           |                   |                   |                   |                   |                   |
| Chase St Trail Ph 2 (Veterans to Bonnet Springs)    |                            | 200,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Parkview Place Sidewalk                             |                            | 50,000           | 400,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| Sidewalks for Collector Streets                     |                            |                  | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           |
| Providence Road                                     |                            | 500,000          | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 200,000           |                   |                   |
| Lakeland Park Center Drive West Connector           | 141,294                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Fairbanks St. (W. Bella Vista to SR 539)            | 250,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                       | 4,114,068                  | 217,518          | 3,767,333         | (1,530,083)       | 228,297           | 194,049           | 416,165           | (663,102)         | (133,744)         | (935,855)         | (2,200,163)       |
| <b>Total Revenue</b>                                | 22,804,572                 | 26,639,955       | 16,677,530        | 13,683,432        | 12,041,307        | 11,721,445        | 11,371,128        | 10,474,860        | 10,889,657        | 10,077,145        | 9,007,497         |
| <b>Expense</b>                                      |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Unspecified</b>                                  |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Rose St (Main St to Ingraham Ave)                   | 10,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Sidewalk Projects</b>                            |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT-Chase Street Trail                             | 1,611,769                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |

**TRANSPORTATION FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                                         | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|-------------------------------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Hartsell Ave                                                            | 865,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sidewalk Repair & Replacement                                           | 1,455,768                  | 1,200,000        | 1,200,000         | 1,200,000         | 1,200,000         | 1,200,000         | 1,300,000         | 1,300,000         | 1,300,000         | 1,300,000         | 1,300,000         |
| Glendale St                                                             | 1,516,905                  | 1,018,083        | 192,083           | 192,083           | 192,083           | 192,083           |                   |                   |                   |                   |                   |
| Sidewalk Contingency - Developer Contributions                          | 28,369                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Intersection Video Detectors                                            | 51,762                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| S. Edgewood Drive (Taft St to US 98S)                                   | 34,513                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Beacon Road Sidewalk                                                    | 235,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sylvester Road Phase II                                                 | 339,258                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Hartsell Ave                                                            | 25,100                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| E. Bay St                                                               | 190,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| S. Webster Ave                                                          | 225,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Chatfield Street (Cleveland Heights Blvd to Buckingham Ave)             | 49,027                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| CIP Project Development                                                 |                            | 25,000           | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |
| Chase St Trail Ph 2 (Veterans to Bonnet Springs)                        |                            | 200,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lakeshore Drive Trail                                                   |                            |                  | 106,000           |                   | 975,759           |                   |                   |                   |                   |                   |                   |
| North Lake Avenue Sidewalk                                              |                            | 125,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Mall Hill Rd (CR35A to Grand Bay)                                       |                            |                  | 27,000            |                   |                   |                   |                   |                   |                   |                   |                   |
| Parkview Place Sidewalk                                                 |                            | 50,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Brunnell Parkway Sidewalk                                               |                            | 35,000           | 300,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| Sidewalks for Collector Streets                                         |                            |                  |                   | 50,000            | 50,000            | 50,000            | 550,000           | 550,000           | 550,000           | 550,000           | 550,000           |
| Lakehurst Street                                                        | 66,061                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Fairbanks St. (W. Bella Vista to SR 539)                                |                            | 559,556          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Ingraham Avenue Trail (FLW Way to US 98)                                | 191,902                    |                  |                   | 3,563,994         |                   |                   |                   |                   |                   |                   |                   |
| Dixieland Pedestrian Infrastructure Improvement                         | 410,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Street Resurf &amp; Sealing</b>                                      |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Pavement Management Information System                                  | 120,000                    |                  |                   | 120,000           |                   |                   | 130,000           |                   |                   | 135,000           |                   |
| Resurfacing & Sealing                                                   | 4,557,302                  | 4,625,555        | 4,694,152         | 4,695,995         | 5,747,930         | 5,749,962         | 5,752,095         | 5,754,335         | 5,756,687         | 5,756,687         | 5,759,156         |
| Street Resurfacing & Sealing Project - Pavement Markings                | 128,960                    | 165,000          | 165,000           | 165,000           | 165,000           | 165,000           | 165,000           | 165,000           | 165,000           | 165,000           | 165,000           |
| Pavement Marking Inventory & Assessment                                 | 175,000                    | 125,000          | 175,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           |
| Griffin Road                                                            |                            |                  |                   |                   | 520,000           |                   |                   |                   |                   |                   |                   |
| Resurfacing Lakeland Highlands Road from the Polk Parkway to Edgewood D |                            |                  |                   |                   |                   |                   | 735,000           |                   |                   |                   |                   |
| Old Road 37                                                             |                            |                  |                   |                   |                   |                   |                   |                   | 275,000           |                   |                   |
| W. Edgewood Drive                                                       |                            |                  |                   |                   | 560,000           |                   |                   |                   |                   |                   |                   |
| Resurfacing University Boulevard from SR 33 to east of Polk Parkway     |                            |                  | 4,600,000         |                   |                   |                   |                   |                   |                   |                   |                   |
| Resurfacing Sleepy Hill Road from Kathleen Road to US 98 North          |                            | 1,024,000        |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Resurfacing of East Edgwood Drive from New Jersey to 98 South           |                            |                  |                   |                   |                   | 900,000           |                   |                   |                   |                   |                   |
| <b>Street Improvements</b>                                              |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Alley Improvement Project                                               | 113,652                    | 80,000           | 80,000            | 80,000            | 80,000            | 80,000            | 80,000            | 80,000            | 80,000            | 80,000            | 80,000            |
| Providence Rd - W 10th St to Griffin Rd                                 |                            | 13,775,241       |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| N. Socrum Loop Traffic Signals                                          | 273,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| South Wabash Ave Extension                                              | 1,873,065                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Five Points Roundabout                                                  | 1,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Oakbridge Blvd Bridge Replacement                                       |                            | 450,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Carpenters Way/US 98 Intersection                                       | 2,300                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sleepy Hill Road Safety Improvements                                    | 68,132                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Trans Impact Fee-Dist 1</b>                                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Parkview Place Sidewalk                                                 |                            |                  | 400,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| Sidewalks for Collector Streets                                         |                            |                  | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           |
| Providence Road                                                         |                            | 500,000          | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 200,000           |                   |                   |
| Lakeland Park Center Drive West Connector                               | 141,294                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Fairbanks St. (W. Bella Vista to SR 539)                                | 250,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Trans Impact Fee-Dist 2</b>                                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Waring Road Corridor Improvements                                       | 1,174,881                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Winston Park Boulevard Connector at Laurel Heights                      | 347,581                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Chase St Trail Ph2 (Veterans to Bonnet Springs)                         | 25,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| South Wabash Ave Extension                                              | 3,000,000                  | 1,000,000        |                   | 1,000,000         |                   | 500,000           |                   |                   |                   |                   |                   |
| <b>Traffic Projects</b>                                                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Safe Streets and Roads SS4A Grant                                       | 365,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |

**TRANSPORTATION FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                   | Adjusted<br>2026<br>Budget | 2027<br>Proposed  | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|---------------------------------------------------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Pedestrian Safety Awareness Campaign              | 5,137                      | 15,000            | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             |
| ITS Maintenance                                   | 20,930                     | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |
| Traffic Operations Projects                       | 32,587                     | 20,000            | 20,000            | 20,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            |
| Traffic Calming Projects                          | 115,409                    | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 70,000            | 70,000            | 70,000            | 70,000            | 70,000            |
| LED Traffic Signal Retrofit                       | 38,126                     | 30,000            | 39,000            | 40,000            | 41,000            | 42,000            | 42,000            | 42,000            | 42,000            |                   |                   |
| Barricades/Traffic Cones                          | 3,000                      |                   | 3,000             | 3,000             |                   |                   |                   |                   |                   |                   |                   |
| TMC Service Maintenance Agreement (SMA)           | 34,070                     | 30,000            | 30,000            | 30,000            |                   |                   |                   |                   |                   |                   |                   |
| Rectangular Rapid Flashing Beacons                | 15,000                     | 35,000            | 15,000            | 15,000            |                   |                   |                   |                   |                   |                   |                   |
| Traffic Signal SR 33 @ Lake Crago Drive           | 10,076                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Traffic Project - Traffic Studies & Analysis      | 17,000                     | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            |
| Lakeland TMC Operations Fund City Wide            | 522,000                    | 595,000           | 625,000           | 656,250           | 689,062           | 723,515           | 759,691           | 797,675           | 837,560           | 879,438           |                   |
| Overhead Street Sign Replacement                  | 30,000                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Emergency Vehicle Priority Study                  | 40,000                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Traffic Control Cabinets                          | 25,000                     |                   | 25,000            | 25,000            |                   |                   |                   |                   |                   |                   |                   |
| Removal of Downtown Signal Structures             | 40,000                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| School Zone Flasher Upgrades                      |                            | 10,000            |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Overhead Street Sign Replacement                  |                            | 20,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            |                   |
| Traffic Safety Software                           |                            | 50,000            |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Upgrade Intersection Network Switches             |                            |                   |                   | 125,000           |                   |                   |                   |                   |                   |                   |                   |
| UPS Battery Maintenance                           | 17,637                     | 18,000            | 18,000            | 18,000            | 18,000            | 18,000            | 18,000            | 18,000            | 18,000            | 18,000            |                   |
| Intersection Video Detectors                      | 15,363                     | 25,000            | 15,000            | 15,000            | 15,000            | 15,000            | 15,000            | 15,000            | 15,000            | 15,000            |                   |
| Traffic Safety Software                           | 67,000                     | 50,000            |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Misc Improvements</b>                          |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT-Tenoroc Trail - Segment 1                    | 854,965                    |                   | 2,000,000         |                   |                   |                   |                   |                   |                   |                   |                   |
| AARP Grant - Kennedy Blvd Safety Improvements     | 15,000                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Concrete Crushing                                 | 75,000                     |                   | 75,000            |                   | 75,000            |                   | 75,000            |                   | 75,000            |                   |                   |
| Utility Locates                                   | 20,000                     | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            |
| Capital Contingency                               | 118,000                    | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| CSX Railroad Crossing Maintenance                 | 41,500                     | 41,500            | 41,500            | 41,500            | 41,500            | 41,500            | 41,500            | 41,500            | 41,500            | 41,500            | 41,500            |
| Right of Way Mowing                               | 78,941                     | 79,000            | 80,000            | 81,000            | 82,000            | 83,000            | 84,000            | 85,000            | 85,000            | 85,000            | 85,000            |
| Oakbridge Bridge Inspection & Evaluation Services | 28,000                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| APWA Accreditation                                | 10,000                     |                   | 20,000            |                   | 10,000            |                   | 20,000            |                   |                   |                   |                   |
| GIS Staff                                         | 111,295                    | 113,520           | 115,795           | 118,110           | 120,473           | 122,885           | 125,342           | 127,850           | 130,410           | 133,020           | 138,341           |
| City Streetlights                                 | 40,000                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Contrib to Other Funds</b>                     |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Orange St Garage-Structural Repairs               | 4,000                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Structural Inspection                             |                            | 17,000            |                   |                   | 20,000            |                   |                   | 20,000            |                   |                   |                   |
| Resurfacing of Parking Lots                       | 35,000                     |                   |                   |                   |                   |                   | 60,000            | 60,000            |                   |                   |                   |
| Orange St Garage - Exterior Coating               | 1,730                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Gate Replacement                                  | 26,000                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Main St. Parking Garage - Ext. Coating            | 117,280                    |                   | 350,000           |                   |                   | 400,000           |                   |                   | 400,000           |                   |                   |
| Pressure Wash                                     | 12,500                     | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            |
| NuPark                                            | 40,000                     | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            |
| Pay Stations                                      | 75,000                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Accommodations for Programs and Services</b>   |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| ADA Compliance                                    | 40,000                     | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            |
| <b>Misc Projects</b>                              |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Replace Overhead Doors                            | 8,247                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Survey Equipment                                  | 40,000                     | 65,000            | 1,000             | 1,000             | 1,000             | 1,000             | 1,000             | 1,000             | 1,000             | 1,000             | 1,000             |
| School Speed Zone Modern Replacement              |                            |                   | 37,500            |                   |                   |                   |                   |                   |                   |                   |                   |
| R/W Tracking System                               |                            | 15,000            |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sign Plotter Replacement                          |                            | 34,000            |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Removal of Downtown Signal Structures             |                            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            |                   |                   |                   |                   |                   |
| ESRI GIS Utility Network Upgrade                  |                            | 37,000            |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Non-Capital Equipment                             |                            | 5,000             |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Transit Stop Improvements                         | 7,178                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Equipment                                 | 35,000                     | 10,000            |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Total Expenses</b>                             | <b>22,804,572</b>          | <b>26,639,955</b> | <b>16,677,530</b> | <b>13,683,432</b> | <b>12,041,307</b> | <b>11,721,445</b> | <b>11,371,128</b> | <b>10,474,860</b> | <b>10,889,657</b> | <b>10,077,145</b> | <b>9,007,497</b>  |

**TRANSPORTATION FUND  
CAPITAL IMPROVEMENT PLAN**

|                        | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Unappropriated Surplus |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Beginning Balance      | 9,593,358                  | 5,479,290        | 5,261,772         | 1,494,439         | 3,024,522         | 2,796,225         | 2,602,176         | 2,186,011         | 2,849,113         | 2,982,857         | 3,918,712         |
| Sources / (Uses)       | (4,114,068)                | (217,518)        | (3,767,333)       | 1,530,083         | (228,297)         | (194,049)         | (416,165)         | 663,102           | 133,744           | 935,855           | 2,200,163         |
| Ending Balance         | 5,479,290                  | 5,261,772        | 1,494,439         | 3,024,522         | 2,796,225         | 2,602,176         | 2,186,011         | 2,849,113         | 2,982,857         | 3,918,712         | 6,118,875         |

**PUBLIC IMPROVEMNET FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                                         | Adjusted<br>2026<br>Budget | 2027<br>Proposed  | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|-------------------------------------------------------------------------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                                          |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>General Revenue</b>                                                  |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Fire Protection, Outside City Limits                                    | 125,000                    | 125,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Interest on Pooled Investments                                          | 264,500                    | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           |
| Heritage Plaza Parking Garage                                           | 5,623                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Transfer from Public Improvement Endowment Fund                         | 32,373,128                 | 13,004,139        | 11,238,953        | 10,771,167        | 11,943,056        | 12,164,003        | 12,389,037        | 12,618,234        | 12,851,671        | 13,089,427        | 13,331,581        |
| <b>Federal Grants</b>                                                   |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Mirror Promenade Geotechnical Study                                | 79,827                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Construct Fire Station #8                                               | 984,000                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>State Grants</b>                                                     |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Construct Fire Station #8                                               | 900,000                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Decontamination Washers                                                 | 34,575                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Seven Wetlands Park                                                     | 252,474                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| State of Florida Office of Tourism - Joker Marchant Stadium Renovations | 1,000,000                  | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         |
| Peterson Park-Concession/Restroom Renovation                            | 200,000                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Local Grants</b>                                                     |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Joker Marchant Stadium Renovations                                      | 1,033,801                  | 1,006,282         | 1,007,404         | 1,006,148         | 1,005,896         | 1,005,860         | 1,005,974         | 1,006,055         | 1,007,094         | 1,006,978         | 1,006,857         |
| <b>County-Wide Library Revenues</b>                                     |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| County-Wide Library Cooperative                                         | 837,285                    | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           |
| <b>Contributions &amp; Donations</b>                                    |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Renovate Building & Playgrounds                                         | 29,600                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Joker Marchant Stadium Renovations                                      | 300,000                    | 266,667           | 266,667           | 266,667           | 266,667           | 266,667           |                   |                   |                   |                   |                   |
| <b>Refund of Prior Year Expenses</b>                                    |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| E-Rate - Billed Entity Applicant Reimbursement (BEAR)                   |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Reimbursements / Loss Recovery</b>                                   |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Neighborhood Beautification                                             | 2,790                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Future Expansion Reserve                                                | 6,638                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Miscellaneous                                                           | 7,657                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Transfer from General Fund</b>                                       |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Improvement Revenue and Refunding Bonds, Series 2025C           | 2,204,514                  | 2,162,672         | 2,242,017         | 2,201,209         | 2,202,189         | 2,200,077         | 2,204,761         | 2,200,764         | 2,202,607         | 2,204,679         | 2,202,067         |
| <b>Transfer from Trust Funds</b>                                        |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Oak Hill Cemetery Expansion                                             | 835,000                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Transfer from Impact Fees</b>                                        |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Fire Department</b>                                                  |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Construct Fire Station                                                  | 532,190                    | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| Resurface Asphalt Road Way                                              | 106,000                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Training Center                                                         | 351,721                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Police Department</b>                                                |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Station Renovation (Impact Fees)                                        |                            |                   |                   |                   | 150,000           |                   |                   |                   |                   |                   |                   |
| Refurbish Training Facility                                             | 1,958,433                  | 327,926           |                   |                   |                   |                   | 750,000           | 250,000           |                   |                   |                   |
| Comm Center Expansion                                                   | 786,963                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Parks &amp; Recreation</b>                                           |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Crago Park-                                                        | 1,300,000                  |                   |                   |                   | 500,000           |                   |                   |                   | 500,000           |                   |                   |
| English Creek Park                                                      | 1,873,094                  |                   | 1,000,000         |                   | 600,000           |                   | 600,000           |                   | 600,000           |                   |                   |
| Peterson Park-Concession/Restroom Renovation                            | 264,521                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                                           | 71,265                     | 982,411           | 109,103           | 119,721           | (408,593)         | 241,438           | (105,534)         | (127,360)         | (334,954)         | 46,094            | (248,686)         |
| <b>Total Revenue</b>                                                    | <b>48,720,599</b>          | <b>19,375,097</b> | <b>17,364,144</b> | <b>15,864,912</b> | <b>17,759,215</b> | <b>17,378,045</b> | <b>18,344,238</b> | <b>17,447,693</b> | <b>18,326,418</b> | <b>17,847,178</b> | <b>17,791,819</b> |

|                                        |         |        |        |        |         |        |        |         |        |        |        |
|----------------------------------------|---------|--------|--------|--------|---------|--------|--------|---------|--------|--------|--------|
| <b>Expense</b>                         |         |        |        |        |         |        |        |         |        |        |        |
| <b>Parks:</b>                          |         |        |        |        |         |        |        |         |        |        |        |
| <b>Beautif Proj (Grant &amp; City)</b> |         |        |        |        |         |        |        |         |        |        |        |
| Neighborhood Beautification            | 67,420  | 50,000 | 50,000 | 50,000 | 50,000  | 50,000 | 50,000 | 50,000  | 50,000 | 50,000 | 50,000 |
| <b>Publix Charities Park</b>           |         |        |        |        |         |        |        |         |        |        |        |
| Playground Equipment Replacement       |         |        |        |        |         |        |        | 260,000 |        |        |        |
| <b>John McGee Park</b>                 |         |        |        |        |         |        |        |         |        |        |        |
| Parking Lot Expansion                  | 300,000 |        |        |        |         |        |        |         |        |        |        |
| <b>Dobbins Park</b>                    |         |        |        |        |         |        |        |         |        |        |        |
| Playground Equipment Replacement       |         |        |        |        | 250,000 |        |        |         |        |        |        |
| <b>Horney Park</b>                     |         |        |        |        |         |        |        |         |        |        |        |

**PUBLIC IMPROVEMNET FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                               | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|---------------------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Playground Equipment Replacement                              |                            |                  |                   |                   |                   |                   | 100,000           |                   |                   |                   |                   |
| <b>Jackson Park</b>                                           |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Playground Equipment Replacement                              |                            |                  |                   |                   |                   |                   | 100,000           |                   |                   |                   |                   |
| <b>Lake Mirror</b>                                            |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Mirror Promenade Geotechnical Study                      | 79,827                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Barnett Family Park</b>                                    |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Park Repairs                                                  |                            | 750,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Barnett Park Repairs                                          | 3,500                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sunflower Preschool Playground Park                           |                            |                  | 200,000           |                   |                   | 250,000           |                   |                   |                   |                   |                   |
| <b>Lake Parker Park</b>                                       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Playground Equipment Replacement                              |                            |                  |                   |                   | 250,000           |                   |                   |                   |                   |                   |                   |
| <b>Marchant Stadium</b>                                       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lighting                                                      |                            | 800,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Future Expansion Reserve                                      |                            | 290,320          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Joker Marchant Stadium Renovations                            | 2,744,800                  | 2,744,800        | 2,745,550         | 2,741,800         | 2,743,550         | 2,845,300         | 2,741,800         | 2,746,488         | 2,742,800         | 2,744,800         | 2,412,800         |
| Tigertown Player Development Building                         | 3,131,292                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Marchant Stadium - Field Replacement                          |                            |                  |                   |                   |                   | 275,000           |                   |                   |                   |                   |                   |
| <b>Tigertown</b>                                              |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Improvement Revenue and Refunding Bonds, Series 2025C | 2,204,514                  | 2,162,672        | 2,242,017         | 2,201,209         | 2,202,189         | 2,200,077         | 2,204,761         | 2,200,764         | 2,202,607         | 2,204,679         | 2,202,067         |
| Tigertown Infield and Wall Improvements                       | 138,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Parks Storage Building at Tigertown                           | 448,400                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Miami Park</b>                                             |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Playground Equipment Replacement                              |                            |                  | 100,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>North Lake Wire Park</b>                                   |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Playground Equipment Replacement                              |                            |                  | 120,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Parker Street Park</b>                                     |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Playground Equipment Replacement                              |                            |                  | 100,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Peterson Park</b>                                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Playground Equipment Replacement                              |                            |                  |                   |                   |                   |                   | 200,000           |                   |                   |                   |                   |
| Fan Seating-ADA Upgrade                                       | 85,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Peterson Park-Concession/Restroom Renovation                  | 200,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Sertoma Park</b>                                           |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sertoma Park Renovation                                       |                            |                  |                   |                   |                   | 65,000            |                   |                   |                   |                   |                   |
| <b>Washington Park</b>                                        |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Playground Equipment Replacement                              |                            | 180,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>West/SW Compelxes</b>                                      |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Playground Equipment Replacement                              |                            |                  |                   |                   |                   | 250,000           | 125,000           |                   |                   |                   |                   |
| Southwest Complex-Clubhouse Remodel                           | 113,190                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Westside Complex-Concession Stand Rehab                       | 213,690                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Woodlake Park</b>                                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Playground Equipment Replacement                              |                            |                  |                   |                   |                   |                   |                   | 162,500           |                   |                   |                   |
| <b>Irrigation Projects</b>                                    |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Centralized Irrigation System                                 |                            | 50,000           |                   |                   |                   |                   |                   | 50,000            |                   |                   |                   |
| <b>Sportsfield Projects</b>                                   |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| City Sportsfield Lighting                                     | 30,000                     | 30,000           | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            |
| <b>Handley Park</b>                                           |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Playground Equipment Replacement                              |                            | 100,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>7th Street Park</b>                                        |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Playground Equipment Replacement                              |                            |                  |                   |                   |                   |                   |                   | 100,000           |                   |                   |                   |
| <b>Misc Parks Projects</b>                                    |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Holiday Decorations                                           | 12,500                     | 12,500           | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,501            |
| Consultant Services                                           | 88,026                     | 30,000           | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            |
| Pavement Management System - Re-pave Park Paths               | 29,718                     | 30,461           | 31,222            | 32,003            | 32,803            | 33,623            | 34,464            | 35,325            | 36,208            | 37,114            | 38,041            |
| Stump Grinding & Removal                                      |                            | 10,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Munn Park Renovation                                          | 177,405                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Parks Maintenance Projects                                    | 108,061                    | 110,000          | 112,000           | 114,000           | 116,000           | 118,000           | 120,000           | 122,000           | 124,000           | 126,000           | 128,000           |
| Seven Wetlands Park                                           | 332,478                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Repair and Maintenance of Park Boardwalks and Walkways        | 81,949                     | 25,000           | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |
| Lake Mirror Promenade Renovation                              | 3,666                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |

**PUBLIC IMPROVEMNET FUND  
CAPITAL IMPROVEMENT PLAN**

|                                              | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|----------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>TOTAL PARKS</b>                           | 10,593,436                 | 7,375,753        | 5,798,289         | 5,236,512         | 5,742,042         | 6,184,500         | 5,773,525         | 5,824,577         | 5,253,115         | 5,260,093         | 4,928,409         |
| <b>Recreation:</b>                           |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Kelly Recreation Complex</b>              |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Kelly Rec - Replace Weight Rm Equipment      |                            |                  |                   |                   |                   | 50,000            |                   |                   |                   |                   |                   |
| Annual Pool Contingency                      | 8,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Gandy Pool Operations</b>                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Simpson & Gandy Pool Repair & Improvements   | 12,804                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Annual Pool Contingency                      |                            | 8,000            | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             |
| <b>Lake Crago Park</b>                       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Crago Park-                             | 32,983                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Simpson Park Rec Center</b>               |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Simpson Park - Replace Weight Rm Equipment   |                            |                  |                   |                   |                   | 50,000            |                   |                   |                   |                   |                   |
| Playground Equipment Replacement             |                            |                  | 125,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Simpson Pool Operations</b>               |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Annual Pool Contingency                      | 8,000                      | 8,000            | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             |
| <b>Misc Recreation Projects</b>              |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Renovate Building & Playgrounds              | 440,431                    | 445,000          | 449,000           | 453,000           | 458,000           | 463,000           | 468,000           | 473,000           | 478,000           | 483,000           | 488,000           |
| Public Art                                   | 4,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>TOTAL RECREATION</b>                      | 506,218                    | 461,000          | 590,000           | 469,000           | 474,000           | 579,000           | 484,000           | 489,000           | 494,000           | 499,000           | 504,000           |
| <b>P&amp;R Impact Fee Projects:</b>          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>P&amp;R Impact Fee-Dist 1</b>             |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Crago Park-                             | 1,300,000                  |                  |                   |                   | 500,000           |                   |                   |                   | 500,000           |                   |                   |
| <b>P&amp;R Impact Fee-Dist 2</b>             |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| English Creek Park                           | 1,873,094                  |                  | 1,000,000         |                   | 600,000           |                   | 600,000           |                   | 600,000           |                   |                   |
| Peterson Park-Concession/Restroom Renovation | 264,521                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>TOTAL P&amp;R IMPACT FEE PROJECTS</b>     | 3,437,615                  | -                | 1,000,000         | -                 | 1,100,000         | -                 | 600,000           | -                 | 1,100,000         | -                 | -                 |
| <b>Library:</b>                              |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Co-op Funded Projects</b>                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Future Expansion Reserve                     | 700,622                    | 105,000          | 75,000            | 160,000           | 90,000            | 45,000            | 75,000            |                   | 145,000           | 85,000            | 85,000            |
| Library - Carpet Replacement                 | 273,371                    | 75,000           |                   |                   |                   |                   |                   | 60,000            |                   | 25,000            | 25,000            |
| Office Renovation                            |                            |                  |                   |                   |                   |                   |                   | 20,000            |                   |                   |                   |
| Fixtures & Equipment                         | 550,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Computer Equipment Upgrade                   | 137,870                    |                  | 30,000            |                   | 10,000            |                   | 40,000            | 20,000            |                   | 10,000            | 10,000            |
| Ceiling & Lighting Replacement (Main)        | 20,714                     |                  | 30,000            |                   |                   |                   | 20,000            |                   |                   |                   |                   |
| Signage                                      | 100,000                    |                  |                   |                   |                   |                   |                   |                   | 20,000            |                   |                   |
| Lobby Restroom Renovation                    | 284,139                    |                  |                   |                   |                   | 75,000            |                   |                   |                   |                   |                   |
| Closed Circuit Camera System Upgrade         | 47,864                     |                  |                   |                   | 10,000            |                   |                   |                   |                   | 10,000            | 10,000            |
| Restroom Renovation                          | 40,008                     |                  |                   | 20,000            |                   |                   |                   |                   |                   |                   |                   |
| Library Furniture (Co-op Funded)             | 250,872                    |                  |                   |                   | 50,000            |                   | 20,000            |                   |                   | 20,000            | 20,000            |
| Sound System Upgrade - Meeting Room          | 6,099                      |                  | 15,000            |                   |                   |                   |                   | 5,000             |                   |                   |                   |
| Meeting Room Renovation                      | 65,000                     |                  |                   |                   |                   |                   |                   | 50,000            |                   |                   |                   |
| Design New Entry                             | 56,770                     |                  |                   |                   |                   | 10,000            |                   |                   | 10,000            |                   |                   |
| RFID Project                                 | 15,333                     |                  |                   |                   | 20,000            |                   |                   |                   |                   |                   |                   |
| Learning Commons/Coffee Shop Project         | 1,599                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Interior Finishes/Improvements               | 281,486                    |                  | 30,000            |                   |                   | 50,000            | 20,000            | 20,000            |                   | 20,000            | 20,000            |
| LHCC Exhibits and Displays                   | 304,578                    | 20,000           | 20,000            | 20,000            | 20,000            | 20,000            | 25,000            | 25,000            | 25,000            | 30,000            | 30,000            |
| E Library Relocation                         | 2,264                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>City Funded Projects</b>                  |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| A/C Ductwork Maintenance                     | 51,073                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>TOTAL LIBRARY</b>                         | 3,189,662                  | 200,000          | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           |
| <b>Oak Hill Cemetery</b>                     |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Oak Hill Cemetery Expansion                  | 832,342                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Resurface Roadways                           | 12,015                     |                  | 27,500            |                   |                   | 30,250            |                   |                   | 33,275            |                   |                   |
| Oakhill Routine Maintenance                  | 45,800                     | 48,100           | 50,500            | 53,000            | 55,700            | 56,700            | 57,700            | 58,700            | 59,700            | 60,700            | 61,800            |
| 48 Niche Columbarium                         | 683                        | 50,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   |

**PUBLIC IMPROVEMNET FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                 | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|-------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Oak Hill Expansion VII                          | 16,736                     |                  |                   |                   | 50,000            | 50,000            | 50,000            |                   |                   |                   |                   |
| Maintenance Shed                                | 9,323                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>TOTAL OAK HILL CEMETERY</b>                  | <b>916,899</b>             | <b>98,100</b>    | <b>78,000</b>     | <b>53,000</b>     | <b>105,700</b>    | <b>136,950</b>    | <b>107,700</b>    | <b>58,700</b>     | <b>92,975</b>     | <b>60,700</b>     | <b>61,800</b>     |
| <b>Cleveland Heights Golf Course</b>            |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Greens & Tees Replacement                       | 178,089                    | 100,000          | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| <b>TOTAL CLEVELAND HEIGHTS GOLF COURSE</b>      | <b>178,089</b>             | <b>100,000</b>   | <b>100,000</b>    | <b>100,000</b>    | <b>100,000</b>    | <b>100,000</b>    | <b>100,000</b>    | <b>100,000</b>    | <b>100,000</b>    | <b>100,000</b>    | <b>100,000</b>    |
| <b>Police Department</b>                        |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Training Center Safety Improvements             |                            | 15,000           |                   | 60,000            |                   |                   |                   |                   |                   |                   |                   |
| Station Renovation (Impact Fees)                |                            |                  |                   |                   | 150,000           |                   |                   |                   |                   |                   |                   |
| Ballistic Vest Replacements                     | 50,000                     |                  |                   |                   |                   | 60,000            |                   |                   |                   |                   |                   |
| Ballistic Helmet Replacement                    |                            |                  |                   |                   |                   |                   | 155,389           |                   |                   |                   |                   |
| Renovate Tower Building                         |                            |                  |                   |                   |                   |                   | 750,000           | 250,000           |                   |                   |                   |
| UPS Replacement                                 | 26,500                     |                  |                   |                   | 28,500            |                   |                   |                   |                   |                   |                   |
| LPD - CAD Reporting System                      | 61,583                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Refurbish Training Facility (Impact Fees)       | 1,958,433                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Comm Center Expansion (Impact Fees)             | 786,963                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Comm Center Expansion                           | 400,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| SWAT Handgun Replacement                        |                            |                  |                   |                   |                   | 35,000            |                   |                   |                   |                   | 40,000            |
| <b>TOTAL POLICE DEPARTMENT</b>                  | <b>3,283,479</b>           | <b>15,000</b>    | <b>-</b>          | <b>60,000</b>     | <b>178,500</b>    | <b>95,000</b>     | <b>905,389</b>    | <b>250,000</b>    | <b>-</b>          | <b>-</b>          | <b>40,000</b>     |
| <b>Fire Department</b>                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Construct Fire Station                          |                            | 100,000          | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| Resurface Asphalt Road Way                      | 106,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Fixtures & Equipment                            | 60,000                     | 30,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Thermal Imaging Camera                          | 8,015                      |                  | 6,000             |                   | 13,000            | 7,000             | 14,000            | 29,000            |                   | 8,000             |                   |
| Commercial Washer and Dryer Replacement         |                            |                  | 21,000            | 3,000             |                   |                   |                   | 25,000            | 4,000             |                   |                   |
| Refurbish Training Facility                     | 351,721                    | 327,926          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Fire Vehicle Purchases                          | 3,512,952                  | 2,000,000        | 2,000,000         | 2,100,000         | 2,100,000         | 2,100,000         | 2,100,000         | 2,100,000         | 2,100,000         | 2,200,000         | 2,200,000         |
| Portable Generators                             |                            | 6,000            |                   | 13,000            | 7,000             | 21,000            |                   | 7,000             |                   | 23,000            |                   |
| Extrication Tools                               | 81,230                     | 43,000           | 45,000            | 46,000            | 95,000            |                   |                   | 52,000            | 106,000           | 55,000            |                   |
| <b>Fire Station #8</b>                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Construct Fire Station (Impact Fees)            | 2,883,919                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Construct Fire Station                          | 532,190                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>TOTAL FIRE DEPARTMENT</b>                    | <b>7,536,027</b>           | <b>2,506,926</b> | <b>2,172,000</b>  | <b>2,262,000</b>  | <b>2,315,000</b>  | <b>2,228,000</b>  | <b>2,214,000</b>  | <b>2,313,000</b>  | <b>2,310,000</b>  | <b>2,386,000</b>  | <b>2,300,000</b>  |
| <b>Non-Departmental:</b>                        |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Neighborhood Projects</b>                    |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Neighborhood Preservation                       | 100,000                    | 100,000          | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| Neighborhood Matching Grants Program            | 65,000                     | 65,000           | 65,000            | 65,000            | 65,000            | 65,000            | 65,000            | 65,000            | 65,000            | 65,000            | 65,000            |
| Neighborhood Signage                            | 2,400                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Resurvey Historic District Phase I              | 12,213                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>All Other Gen Fund Bldgs</b>                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Paint & Seal                                    | 1,608,039                  | 1,632,160        | 1,656,642         | 1,681,492         | 1,706,714         | 1,732,315         | 1,758,299         | 1,784,674         | 1,811,444         | 1,838,616         | 1,866,195         |
| City Buildings - Roof Replacements              | 667,874                    | 686,241          | 705,112           | 724,503           | 744,427           | 764,898           | 785,933           | 807,546           | 829,754           | 852,572           | 876,018           |
| Air Conditioner Replacements                    | 414,493                    | 420,710          | 427,021           | 433,426           | 439,928           | 446,527           | 453,225           | 460,023           | 466,923           | 473,927           | 481,036           |
| Carpet Replacements                             | 344,120                    | 347,120          | 350,120           | 353,120           | 356,120           | 359,120           | 362,120           | 365,120           | 368,120           | 371,120           | 374,120           |
| Ice Machine Replacements                        | 11,400                     | 11,550           | 11,700            | 11,850            | 12,000            | 12,150            | 12,300            | 12,450            | 12,600            | 12,750            | 12,900            |
| Fire Panel Replacements                         | 113,172                    | 114,870          | 116,593           | 118,342           | 120,117           | 121,918           | 123,747           | 125,603           | 127,487           | 129,400           | 131,341           |
| RP Funding Center Roof Replacement              | 1,150,000                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Misc Non-Dept Projects</b>                   |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Chamber of Commerce                             | 115,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Contingency                             | 309,700                    | 200,000          | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           |
| Commission Chamber Camera Replacement           |                            |                  |                   |                   |                   |                   | 60,000            |                   |                   |                   |                   |
| Morehead Memorial                               | 15,300                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Trak-It Software Replacement                    | 268,797                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Citywide Space Study                            | 60,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Accommodations for Programs and Services</b> |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |

**PUBLIC IMPROVEMNET FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                               | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|---------------------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Accommodations for Programs and Services                      | 466,000                    | 124,000          | 127,000           | 130,000           | 133,000           | 136,000           | 139,000           | 142,000           | 145,000           | 148,000           | 151,000           |
| <b>Parking</b>                                                |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Miscellaneous Maintenance Projects                            | 99,034                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>TOTAL NON-DEPARTMENTAL</b>                                 | 5,822,542                  | 3,701,651        | 3,759,188         | 3,817,733         | 3,877,306         | 3,937,928         | 4,059,624         | 4,062,416         | 4,126,328         | 4,191,385         | 4,257,610         |
| <b>Contributions to Other Funds</b>                           |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>General Fund:</b>                                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Operating Contribution                                        | 4,700,000                  | 3,750,000        | 2,500,000         | 2,500,000         | 2,500,000         | 2,500,000         | 2,500,000         | 2,500,000         | 2,750,000         | 3,250,000         | 3,500,000         |
| Cleveland Heights Administration                              | 500,000                    | 500,000          | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           |
| Detroit Tigers Naming Rights (revenue pass-through)           | 50,000                     | 100,000          | 100,000           | 100,000           | 100,000           | 100,000           |                   |                   |                   |                   |                   |
| Detroit Tigers / City Joint Stadium Reserve Contribution      | 250,000                    | 166,667          | 166,667           | 166,667           | 166,667           | 166,667           |                   |                   |                   |                   |                   |
| <b>RP Funding Center:</b>                                     |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Debt Service - Capital Improvement Revenue Note, Series 2017A | 2,464,830                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lakeland Center Capital Contingency                           | 400,000                    | 400,000          | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           |
| <b>Parking Fund</b>                                           |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Heritage Plaza Parking Garage                                 | 2,591,802                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Interest Revenue Backstop/LT Capital                          | -                          |                  |                   |                   |                   | 250,000           | 500,000           | 750,000           | 1,000,000         | 1,000,000         | 1,000,000         |
| Solid Waste Transfer Station                                  | 2,300,000                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>TOTAL CONTRIBUTIONS TO OTHER FUNDS</b>                     | 13,256,632                 | 4,916,667        | 3,666,667         | 3,666,667         | 3,666,667         | 3,916,667         | 3,900,000         | 4,150,000         | 4,650,000         | 5,150,000         | 5,400,000         |
| <b>Total Expenses</b>                                         | 48,720,599                 | 19,375,097       | 17,364,144        | 15,864,912        | 17,759,215        | 17,378,045        | 18,344,238        | 17,447,693        | 18,326,418        | 17,847,178        | 17,791,819        |
| <b>Unappropriated Surplus</b>                                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                                      | 2,679,136                  | 2,607,871        | 1,625,460         | 1,516,357         | 1,396,636         | 1,805,229         | 1,563,791         | 1,669,325         | 1,796,685         | 2,131,639         | 2,085,545         |
| <b>Sources / (Uses)</b>                                       | (71,265)                   | (982,411)        | (109,103)         | (119,721)         | 408,593           | (241,438)         | 105,534           | 127,360           | 334,954           | (46,094)          | 248,686           |
| <b>Ending Balance</b>                                         | 2,607,871                  | 1,625,460        | 1,516,357         | 1,396,636         | 1,805,229         | 1,563,791         | 1,669,325         | 1,796,685         | 2,131,639         | 2,085,545         | 2,334,231         |

**RP FUNDING CENTER CAPITAL FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                 | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|-------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                  |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Local Grants</b>                             |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Improvement Revenue Note, Series 2017A  | 534,414                    | 534,053          | 533,683           | 533,304           | 532,917           | 532,520           | 532,113           |                   |                   |                   |                   |
| <b>Transfer from Public Improvement Fund</b>    |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Improvement Revenue Note, Series 2017A  | 2,464,830                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lakeland Center Capital Contingency             | 400,000                    | 400,000          | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           |
| <b>Unappropriated Surplus</b>                   | (1,438,276)                | 645,913          | 617,329           | 616,892           | 616,443           | 615,983           | 615,514           |                   |                   |                   |                   |
| <b>Total Revenue</b>                            | 1,960,968                  | 1,579,966        | 1,551,012         | 1,550,196         | 1,549,360         | 1,548,503         | 1,547,627         | 400,000           | 400,000           | 400,000           | 400,000           |
| <b>Expense</b>                                  |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Unspecified</b>                              |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Emergency HVAC Repair                           | 119,250                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Wood Floor Refinishing                          |                            | 35,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Improvement Revenue Note, Series 2017A  | 1,180,766                  | 1,179,966        | 1,151,012         | 1,150,196         | 1,149,360         | 1,148,503         | 1,147,627         |                   |                   |                   |                   |
| Portable Chairs                                 |                            |                  |                   |                   |                   | 220,000           |                   |                   |                   |                   |                   |
| Lakeland Center Capital Contingency             |                            | 50,000           | 50,000            | 50,000            | 50,000            | 50,000            | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           |
| Replace and Repair Line Set                     |                            | 10,000           | 225,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| General Replacements                            | 188,371                    | 105,000          | 49,000            | 70,000            | 260,000           | 60,000            |                   |                   |                   |                   |                   |
| RP Funding Center Roof Replacement              | 350,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Building & Parking Security Upgrades            | 10,000                     | 10,000           | 10,000            | 20,000            | 10,000            | 10,000            |                   |                   |                   |                   |                   |
| Roof Repair                                     | 10,000                     | 10,000           | 10,000            | 10,000            | 10,000            | 10,000            |                   |                   |                   |                   |                   |
| AV Equipment Upgrades                           | 9,581                      | 105,000          | 56,000            |                   | 70,000            | 50,000            |                   |                   |                   |                   |                   |
| Replacement/Repairs/Upgrades - Lighting Systems | 93,000                     | 75,000           |                   | 250,000           |                   |                   |                   |                   |                   |                   |                   |
| <b>Total Expenses</b>                           | 1,960,968                  | 1,579,966        | 1,551,012         | 1,550,196         | 1,549,360         | 1,548,503         | 1,547,627         | 400,000           | 400,000           | 400,000           | 400,000           |
| <b>Unappropriated Surplus</b>                   |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                        | 3,859,511                  | 5,297,787        | 4,651,874         | 4,034,545         | 3,417,653         | 2,801,210         | 2,185,227         | 1,569,713         | 1,569,713         | 1,569,713         | 1,569,713         |
| <b>Sources / (Uses)</b>                         | 1,438,276                  | (645,913)        | (617,329)         | (616,892)         | (616,443)         | (615,983)         | (615,514)         |                   |                   |                   |                   |
| <b>Ending Balance</b>                           | 5,297,787                  | 4,651,874        | 4,034,545         | 3,417,653         | 2,801,210         | 2,185,227         | 1,569,713         | 1,569,713         | 1,569,713         | 1,569,713         | 1,569,713         |

**STORMWATER FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                                        | Adjusted<br>2026<br>Budget | 2027<br>Proposed  | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|------------------------------------------------------------------------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                                         |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>General Revenue</b>                                                 |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sale Of Rental Equipment                                               | 361,000                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Stormwater Fees - Commercial/Municipal                                 | 3,880,000                  | 4,383,521         | 4,854,500         | 5,325,500         | 5,796,500         | 6,267,500         | 6,738,500         | 7,209,500         | 7,680,500         | 8,151,500         | 8,622,500         |
| Stormwater Fees - Residential                                          | 4,887,000                  | 5,231,757         | 6,247,876         | 6,853,967         | 7,460,057         | 8,066,147         | 8,672,237         | 9,278,328         | 9,884,418         | 10,490,508        | 11,096,598        |
| Stormwater Fees - Interfund                                            | 131,000                    | 122,800           | 136,000           | 149,200           | 162,400           | 175,600           | 188,800           | 202,000           | 215,200           | 228,400           | 241,600           |
| Bad Check Charges                                                      | 2,000                      | 3,000             | 3,000             | 3,000             | 3,000             | 3,000             | 3,000             | 3,000             | 3,000             | 3,000             | 3,000             |
| Citations / Fines                                                      | 10,000                     | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             |
| Interest on Pooled Investments                                         | 253,000                    | 315,000           | 315,000           | 324,000           | 334,000           | 344,000           | 354,000           | 365,000           | 376,000           | 387,000           | 399,000           |
| <b>State Grants</b>                                                    |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Bonny Outfall BY070 Stormwater Retrofit                           | 16,027                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP - Lake Bonnet Algae I-PASS                                        | 3,870,000                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP - Lake Mirror Nutrient Removal Project                            | 368,852                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP - Lake Morton Nutrient Removal Innovative Technology Demonstratio | 994,401                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| East Bay Street Stormwater Improvement Project                         | 550,000                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP ? Nutrient Extraction and Re-use Strategy Project (NEXUS)         | 2,275,300                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Local Grants</b>                                                    |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| SWFMD Lake Parker Restoration                                          | 3,468                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Special Assessments-Sewers</b>                                      |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Heatherpoint Stormwater Sewer Repair                                   | 24,000                     | 19,500            | 19,500            | 19,500            | 19,500            | 19,500            | 19,500            | 19,500            | 19,500            | 19,500            | 19,500            |
| <b>Unappropriated Surplus</b>                                          | 6,091,230                  | 1,428,757         | (251,881)         | 34,244            | 432,689           | (54,422)          | (207,942)         | 54,789            | 414,928           | (124,793)         | 43,134            |
| <b>Total Revenue</b>                                                   | <b>23,717,278</b>          | <b>11,509,335</b> | <b>11,328,995</b> | <b>12,714,411</b> | <b>14,213,146</b> | <b>14,826,325</b> | <b>15,773,095</b> | <b>17,137,117</b> | <b>18,598,546</b> | <b>19,160,115</b> | <b>20,430,332</b> |
| <b>Expense</b>                                                         |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Operating Expense</b>                                               |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lakes and Environmental                                                | 3,449,965                  | 3,312,000         | 3,443,880         | 3,581,035         | 3,723,676         | 3,872,023         | 4,026,303         | 4,186,755         | 4,353,625         | 4,324,945         | 4,482,030         |
| <b>Unspecified</b>                                                     |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP - Lake Bonnet Algae I-PASS                                        | 1,670,000                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP - Lake Bonnet I-NET                                               | 2,200,000                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Emergency Manager                                                      | 2,071                      | 2,038             | 2,165             | 2,197             | 2,230             | 2,263             | 2,297             | 2,331             | 2,366             | 2,401             | 2,437             |
| <b>Contrib to Other Funds</b>                                          |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Bonnet Drainage Improvement CBDG-MIT Grant                        | 188,571                    | 121,806           | 157,756           | 41,949            |                   |                   |                   |                   |                   |                   |                   |
| Retiree Bonus                                                          | 6,384                      | 3,192             | 918               |                   | 918               |                   | 918               |                   | 918               | 936               |                   |
| Florida Taxable Pension Liability Reduction Note, Series 2020          | 31,033                     | 31,400            | 31,766            | 32,131            | 32,519            | 18,554            | 21,888            | 16,805            |                   |                   |                   |
| Radio Replacement 2011                                                 |                            | 17,520            | 17,520            | 17,520            | 17,520            | 17,520            | 17,520            | 17,520            | 17,520            | 17,520            | 17,520            |
| <b>Lake Bonny</b>                                                      |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Bonny Outfall BY070 Stormwater Retrofit                           | 16,027                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Bonny Watershed Management Plan & Projects                        | 159,956                    | 50,000            | 100,000           | 10,000            | 10,000            | 10,000            | 150,000           | 250,000           | 50,000            | 50,000            | 50,000            |
| <b>Lake Gibson</b>                                                     |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Water Quality Improvement Project                                      | 45,927                     | 5,000             | 5,000             | 15,000            | 10,000            | 5,000             | 5,000             | 5,000             | 50,000            | 50,000            | 100,000           |
| <b>Lake Hollingsworth</b>                                              |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Hollingsworth TMDL Program                                        | 1,256,474                  | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 50,000            | 50,000            | 50,000            | 150,000           | 250,000           |
| <b>Hunter/Beulah/Wire Watershed</b>                                    |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Hunter - Watershed Management                                     | 74,907                     | 25,000            | 150,000           | 150,000           | 50,000            | 50,000            | 500,000           | 500,000           | 250,000           | 250,000           | 250,000           |
| <b>Lake Parker</b>                                                     |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP - Lake Parker Shoreline Restoration                               | 15,498                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| SWFMD Lake Parker Restoration                                          | 6,938                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Parker TMDL Project - WQ Treatment                                | 708,264                    | 50,000            | 150,000           | 100,000           | 50,000            | 10,000            | 500,000           | 500,000           | 2,500,000         | 1,500,000         | 250,000           |
| <b>Miscellaneous</b>                                                   |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Install / Maintain Pollution Control Devices                           | 102,123                    | 45,000            | 45,000            | 45,000            | 50,000            | 50,000            | 50,000            | 55,000            | 55,000            | 55,000            | 60,000            |
| Southern Landings Repairs                                              | 5,000                      | 25,000            |                   | 50,000            |                   |                   | 50,000            |                   |                   |                   |                   |
| Stormwater Management Master Plan                                      | 412,839                    |                   |                   |                   |                   |                   |                   |                   |                   |                   | 500,000           |
| Drainage Maintenance Operations                                        | 870,727                    | 1,323,823         | 1,360,560         | 1,420,480         | 1,472,396         | 1,536,389         | 1,595,542         | 1,653,661         | 1,724,505         | 1,787,782         | 1,834,990         |
| Environmental Code Enforcement Officer                                 | 69,182                     | 65,109            | 72,326            | 73,411            | 74,512            | 75,630            | 76,764            | 77,915            | 79,084            | 80,270            | 81,474            |
| Keep Lakeland Beautiful                                                | 5,000                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Highlands Hills Ditch Maint & Repairs                                  | 110,445                    | 150,000           | 50,000            | 50,000            | 1,500,000         | 1,500,000         | 500,000           | 500,000           | 500,000           | 1,500,000         | 1,500,000         |
| CLMP - 2016 Update                                                     |                            | 2,000             |                   | 300,000           |                   |                   |                   |                   |                   |                   |                   |
| Keep Lakeland Beautiful                                                |                            | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             |

**STORMWATER FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                                        | Adjusted<br>2026<br>Budget | 2027<br>Proposed  | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|------------------------------------------------------------------------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Drainage Capital Equipment                                             | 20,000                     | 321,000           | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 60,000            | 60,000            |
| <b>Crystal Lake</b>                                                    |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Crystal Lake TMDL                                                      | 440,121                    | 1,000             | 1,000             | 1,000             | 1,000             | 10,000            | 1,000             | 100,000           | 1,000             | 1,020             | 10,000            |
| <b>Lake Morton</b>                                                     |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP - Lake Morton Nutrient Removal Innovative Technology Demonstratio | 994,401                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Water Quality Improvement Project                                      | 549,867                    | 5,000             | 5,000             | 2,500             | 25,000            | 5,000             | 5,000             | 5,000             | 5,000             | 500               | 150,000           |
| <b>Lake Mirror</b>                                                     |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP - Lake Mirror Nutrient Removal Project                            | 372,462                    | 5,000             | 5,000             | 10,000            | 150,000           | 50,000            | 10,000            | 10,000            | 250,000           | 5,000             | 5,000             |
| Water Quality Improvement Project                                      | 477,238                    | 5,000             | 5,000             | 5,000             | 5,000             | 2,500             | 2,500             | 2,500             | 2,500             | 5,000             | 15,000            |
| <b>Lake Beulah</b>                                                     |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Water Quality Improvement Project                                      | 16,000                     | 1,000             |                   |                   | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 10,000            |
| <b>Drainage Projects</b>                                               |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Improvement Revenue and Refunding Bonds, Series 2025A          | 226,000                    | 228,001           | 229,501           | 230,500           | 226,001           | 226,250           | 230,001           |                   |                   |                   |                   |
| Retrofit Existing Storm Sewers                                         | 1,128,559                  | 1,500,000         | 1,650,000         | 2,000,000         | 2,000,000         | 2,250,000         | 2,750,000         | 3,000,000         | 3,000,000         | 3,500,000         | 4,000,000         |
| TV & Clean Storm Drain Structures                                      | 508,201                    | 510,106           | 533,706           | 551,957           | 570,942           | 600,692           | 621,238           | 642,612           | 679,847           | 702,566           | 726,047           |
| Lake Hollingsworth                                                     | 15,000                     | 200,000           | 250,000           | 150,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 1,000,000         |
| GIS Storm Sewer Inventory                                              | 75,000                     | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 76,500            |
| Wayman St. Ditch Repairs                                               | 329,929                    | 50,000            | 15,000            | 15,000            | 15,000            | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           |
| GIS Technician - Engineering                                           | 93,014                     | 96,735            | 100,604           | 104,628           | 108,813           | 113,165           | 117,692           | 122,400           | 127,296           | 129,842           |                   |
| Lake Bonny Drainage Project                                            | 189,978                    | 75,000            | 100,000           | 500,000           |                   | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            |
| Osceola and Ingraham                                                   | 250,000                    | 25,000            |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| San Gully                                                              | 50,000                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Street Sweeping Operations                                             | 2,261,413                  | 2,010,879         | 2,016,306         | 2,079,874         | 2,235,600         | 2,293,572         | 2,358,880         | 2,421,618         | 2,511,885         | 2,681,013         | 2,757,734         |
| Heatherpoint Stormwater Sewer Repair                                   | 20,940                     | 20,939            | 20,939            | 20,939            | 20,939            | 5,236             |                   |                   |                   |                   |                   |
| Osceola and Ingraham Drainage Improvement                              |                            | 100,000           | 50,000            |                   | 1,000             |                   |                   |                   |                   |                   |                   |
| San Gully Drainage Improvements                                        |                            | 50,000            | 100,000           | 500,000           | 500,000           | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             |
| Dixieland Drainage Improvements                                        |                            | 5,000             |                   |                   | 200,000           | 250,000           | 250,000           | 500,000           | 500,000           | 250,000           | 250,000           |
| <b>Lakes and Environmental</b>                                         |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP ? Nutrient Extraction and Re-use Strategy Project (NEXUS)         | 2,275,300                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| NPDES Permitting - Administration                                      | 44,250                     | 45,580            | 47,000            | 48,000            | 49,000            | 50,000            | 52,000            | 54,000            | 56,000            | 57,120            |                   |
| Public Education Programs                                              | 72,470                     | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 60,000            | 60,000            | 61,200            |                   |
| General Lake Improvements                                              | 642,947                    | 250,000           | 250,000           | 250,000           | 250,000           | 350,000           | 350,000           | 400,000           | 400,000           | 500,000           | 500,000           |
| Lake Hollingsworth Southside Shoreline Stab                            |                            |                   | 15,000            |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Beulah Shoreline Restoration                                      |                            | 500               |                   |                   |                   |                   | 5,000             |                   |                   |                   |                   |
| Lake Morton Shoreline Restoration                                      |                            |                   |                   | 5,000             |                   |                   | 10,000            |                   |                   |                   |                   |
| Contrib to FL Friendly Landscaping                                     | 10,000                     | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,200            |                   |
| Aquatic Plant Management Plans                                         | 1,000                      |                   |                   |                   |                   | 5,000             |                   |                   |                   |                   |                   |
| Lake Bonnet Water Quality Improvement                                  | 89,001                     | 5,000             | 50,000            | 5,000             | 5,000             | 50,000            | 5,000             | 50,000            | 5,000             | 20,000            | 500,000           |
| Capital Equipment                                                      | 50,000                     | 321,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Replace Jon Boat                                                       |                            | 200,000           | 5,000             | 5,000             | 5,000             | 5,000             | 50,000            | 5,000             | 5,000             | 100,000           | 50,000            |
| Aquatic Harvester                                                      | 391,856                    | 93,707            | 93,048            | 141,290           | 146,080           | 152,531           | 158,552           | 749,000           | 162,000           | 166,300           | 458,100           |
| <b>E Bay Street</b>                                                    |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| East Bay Street Stormwater Improvement Project                         | 715,000                    | 5,000             |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Total Expenses</b>                                                  | <b>23,717,278</b>          | <b>11,509,335</b> | <b>11,328,995</b> | <b>12,714,411</b> | <b>14,213,146</b> | <b>14,826,325</b> | <b>15,773,095</b> | <b>17,137,117</b> | <b>18,598,546</b> | <b>19,160,115</b> | <b>20,430,332</b> |
| <b>Unappropriated Surplus</b>                                          |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                                               | 8,046,735                  | 1,955,505         | 526,748           | 778,629           | 744,385           | 311,696           | 366,118           | 574,060           | 519,271           | 104,343           | 229,136           |
| <b>Sources / (Uses)</b>                                                | (6,091,230)                | (1,428,757)       | 251,881           | (34,244)          | (432,689)         | 54,422            | 207,942           | (54,789)          | (414,928)         | 124,793           | (43,134)          |
| <b>Ending Balance</b>                                                  | 1,955,505                  | 526,748           | 778,629           | 744,385           | 311,696           | 366,118           | 574,060           | 519,271           | 104,343           | 229,136           | 186,002           |

**LAKE BONNET DRAINAGE IMPROVEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                 | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|-------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                  |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Federal Grants</b>                           |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Project Implementation                          | 3,838,394                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Phase I - Feasibility Study                     | 219,317                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Phase II - Design & Engineering                 | 1,900,279                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Phase III - Construction                        | 33,665,428                 |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Transfer from Internal Loan Fund</b>         |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Bonnet Drainage Improvement CBDG-MIT Grant | 905,371                    | 905,371          | 905,371           |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Transfer from Stormwater Utilities Fund</b>  |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Bonnet Drainage Improvement CBDG-MIT Grant | 188,571                    | 121,806          | 157,756           | 52,013            |                   |                   |                   |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                   | (716,800)                  | (906,091)        | (905,371)         | 4,150,646         |                   |                   |                   |                   |                   |                   |                   |
| <b>Total Revenue</b>                            | <b>40,000,560</b>          | <b>121,086</b>   | <b>157,756</b>    | <b>4,202,659</b>  |                   |                   |                   |                   |                   |                   |                   |
| <b>Expense</b>                                  |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Lakes and Environmental</b>                  |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lake Bonnet Drainage Improvement CBDG-MIT Grant | 377,142                    | 121,086          | 157,756           | 4,202,659         |                   |                   |                   |                   |                   |                   |                   |
| Project Implementation                          | 3,838,394                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Phase I - Feasibility Study                     | 219,317                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Phase II - Design & Engineering                 | 1,900,279                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Phase III - Construction                        | 33,665,428                 |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Total Expenses</b>                           | <b>40,000,560</b>          | <b>121,086</b>   | <b>157,756</b>    | <b>4,202,659</b>  |                   |                   |                   |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                   |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                        | 1,622,384                  | 2,339,184        | 3,245,275         | 4,150,646         |                   |                   |                   |                   |                   |                   |                   |
| <b>Sources / (Uses)</b>                         | 716,800                    | 906,091          | 905,371           | (4,150,646)       |                   |                   |                   |                   |                   |                   |                   |
| <b>Ending Balance</b>                           | 2,339,184                  | 3,245,275        | 4,150,646         |                   |                   |                   |                   |                   |                   |                   |                   |

**PARKING SYSTEM FUND  
CAPITAL IMPROVEMENT PLAN**

|                                              | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|----------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                               |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Transfer from Transportation Fund</b>     |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Orange St Garage-Structural Repairs          | 4,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Structural Inspection                        |                            | 17,000           |                   |                   | 20,000            |                   |                   | 20,000            |                   |                   |                   |
| Resurfacing of Parking Lots                  | 35,000                     |                  |                   |                   |                   |                   | 60,000            | 60,000            |                   |                   |                   |
| Orange St Garage - Exterior Coating          | 1,730                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Gate Replacement                             | 26,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Main St. Parking Garage - Ext. Coating       | 117,280                    |                  | 350,000           |                   |                   | 400,000           |                   |                   | 400,000           |                   |                   |
| Pressure Wash                                | 12,500                     | 12,500           | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            |
| NuPark                                       | 40,000                     | 40,000           | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            |
| Play Stations                                | 75,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Total Revenue</b>                         | 311,510                    | 69,500           | 402,500           | 52,500            | 72,500            | 452,500           | 112,500           | 132,500           | 452,500           | 52,500            | 52,500            |
| <b>Expense</b>                               |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Parking System - Main Street Garage</b>   |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Structural Inspection                        |                            | 17,000           |                   |                   | 20,000            |                   |                   | 20,000            |                   |                   |                   |
| Gate Replacement                             | 50,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Main St. Parking Garage - Ext. Coating       | 93,280                     |                  | 350,000           |                   |                   | 400,000           |                   |                   | 400,000           |                   |                   |
| Pressure Wash                                | 12,500                     | 12,500           | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            | 12,500            |
| NuPark                                       | 40,000                     | 40,000           | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            |
| <b>Parking System - Orange Street Garage</b> |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Orange St Garage-Structural Repairs          | 4,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Orange St Garage - Exterior Coating          | 1,730                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Parking Enforcement</b>                   |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Play Stations                                | 75,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Parking Lots</b>                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Resurfacing of Parking Lots                  | 35,000                     |                  |                   |                   |                   |                   | 60,000            | 60,000            |                   |                   |                   |
| <b>Total Expenses</b>                        | 311,510                    | 69,500           | 402,500           | 52,500            | 72,500            | 452,500           | 112,500           | 132,500           | 452,500           | 52,500            | 52,500            |
| <b>Unappropriated Surplus</b>                |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                     | 46,944                     | 46,944           | 46,944            | 46,944            | 46,944            | 46,944            | 46,944            | 46,944            | 46,944            | 46,944            | 46,944            |
| <b>Sources / (Uses)</b>                      |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Ending Balance</b>                        | 46,944                     | 46,944           | 46,944            | 46,944            | 46,944            | 46,944            | 46,944            | 46,944            | 46,944            | 46,944            | 46,944            |

**LAKELAND LINDER INTERNATIONAL AIRPORT RENEWAL REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                                       | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|-----------------------------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                                        |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Federal Grants</b>                                                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| TWY A Shoulders                                                       | 6,998,103                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Terminal Area Master Plan                                             | 181,299                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT- Airport and Terminal Area Study Project                         | 191,648                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Terminal Building Project Environmental Assessment                    |                            | 332,500          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Terminal Hold Room Expansion                                          |                            | 4,892,500        |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| TWY A Holding Bays                                                    |                            | 8,187,177        |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>State Grants</b>                                                   |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| TWY A Shoulders                                                       | 496,065                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Security Enhancements & Upgrades                                      | 1                          |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Terminal Area Master Plan                                             | 10,072                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT- Airport and Terminal Area Study Project                         | 10,359                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT-Skiddometer Measurement System                                   | 69,754                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT-Pedestrian Safety Improvements to Airfield Dr and Don Emerson Dr | 597,300                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT - Airport Business Plan                                          | 177,031                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Terminal Development Program Definition Plan                          | 520,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Terminal Building Project Environmental Assessment                    | 8,750                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Design and Construct MRO Hangar - NOAA                                |                            | 3,322,086        | 4,329,633         | 3,963,848         |                   |                   |                   |                   |                   |                   |                   |
| LAL VOR Relocation                                                    |                            |                  |                   |                   | 400,000           | 2,000,000         | 2,000,000         |                   |                   |                   |                   |
| TWY A Holding Bays                                                    |                            | 215,452          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Transfer from Internal Loan Fund</b>                               |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Design and Construct MRO Hangar - NOAA                                |                            | 3,322,086        | 4,329,633         | 3,963,848         |                   |                   |                   |                   |                   |                   |                   |
| Terminal Hold Room Expansion                                          |                            | 257,500          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| TWY A Holding Bays                                                    |                            | 215,452          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Transfer from Lakeland Airport</b>                                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Improvement Revenue and Refunding Bonds, Series 2025A         | 518,750                    | 519,000          | 518,750           | 518,000           | 521,750           | 519,750           | 517,250           | 519,250           | 520,500           | 521,000           | 520,750           |
| Capital Improvement Revenue and Refunding Bonds, Series 2025B         | 1,049,188                  | 1,049,438        | 1,048,688         | 1,046,938         | 1,049,188         | 1,045,188         | 1,045,188         | 1,043,938         | 1,046,438         | 1,047,438         | 1,046,938         |
| FDOT-Airport Fuel Farm                                                |                            | 12,182           | 12,183            | 12,183            | 12,195            |                   |                   |                   |                   |                   |                   |
| TWY A Shoulders                                                       | 496,065                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Terminal Area Master Plan                                             | 10,072                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT- Airport and Terminal Area Study Project                         | 10,359                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT-Skiddometer Measurement System                                   | 17,438                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT - Airport Business Plan                                          | 177,031                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Terminal Building Project Environmental Assessment                    | 8,750                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Miscellaneous Maintenance Projects                                    |                            | 270,000          | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           |
| LAL VOR Relocation                                                    |                            |                  |                   |                   | 400,000           | 2,000,000         | 2,000,000         |                   |                   |                   |                   |
| Capital Improvement Revenue and Refunding Bonds, Series 2021A         |                            | 1,224,500        | 962,000           | 640,500           | 638,500           | 640,750           | 642,000           | 637,250           | 641,750           | 640,000           | 637,250           |
| Capital Improvement Revenue and Refunding Bonds, Series 2021B         | 858,601                    | 865,350          | 1,131,100         | 1,442,850         | 1,447,600         | 1,449,850         | 1,444,600         | 1,447,600         | 1,448,800         | 1,448,200         | 1,030,800         |
| Airport Water Loop-Airport funded                                     | 45,511                     | 45,511           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                                         | 3,213,865                  | 642,334          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Total Revenue</b>                                                  | 15,666,012                 | 25,373,068       | 12,681,987        | 11,938,167        | 4,819,233         | 8,005,538         | 7,999,038         | 3,998,038         | 4,007,488         | 4,006,638         | 3,585,738         |
| <b>Expense</b>                                                        |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Unspecified</b>                                                    |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Improvement Revenue and Refunding Bonds, Series 2025A         | 518,750                    | 519,000          | 518,750           | 518,000           | 521,750           | 519,750           | 517,250           | 519,250           | 520,500           | 521,000           | 520,750           |
| Capital Improvement Revenue and Refunding Bonds, Series 2025B         | 1,049,188                  | 1,049,438        | 1,048,688         | 1,046,938         | 1,049,188         | 1,045,188         | 1,045,188         | 1,043,938         | 1,046,438         | 1,047,438         | 1,046,938         |
| Passenger Terminal Modification                                       | 839,915                    | 642,334          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT-Airport Fuel Farm                                                | 12,183                     | 12,182           | 12,183            | 12,183            | 12,195            |                   |                   |                   |                   |                   |                   |
| TWY A Shoulders                                                       | 7,990,071                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Terminal Area Master Plan                                             | 201,443                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT- Airport and Terminal Area Study Project                         | 212,942                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT-Skiddometer Measurement System                                   | 87,192                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT-Pedestrian Safety Improvements to Airfield Dr and Don Emerson Dr | 597,300                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT - Airport Business Plan                                          | 354,062                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Terminal Development Program Definition Plan                          | 650,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Terminal Building Project Environmental Assessment                    | 17,500                     | 332,500          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Miscellaneous Maintenance Projects                                    | 390,954                    | 270,000          | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           |

**LAKELAND LINDER INTERNATIONAL AIRPORT RENEWAL REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                               | Adjusted<br>2026<br>Budget | 2027<br>Proposed  | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|---------------------------------------------------------------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Design and Construct MRO Hangar - NOAA                        |                            | 6,644,172         | 8,659,266         | 7,927,696         |                   |                   |                   |                   |                   |                   |                   |
| LAL VOR Relocation                                            |                            |                   |                   |                   | 800,000           | 4,000,000         | 4,000,000         |                   |                   |                   |                   |
| Terminal Hold Room Expansion                                  |                            | 5,150,000         |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| TWY A Holding Bays                                            |                            | 8,618,081         |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Improvement Revenue and Refunding Bonds, Series 2021A | 1,840,400                  | 1,224,500         | 962,000           | 640,500           | 638,500           | 640,750           | 642,000           | 637,250           | 641,750           | 640,000           | 637,250           |
| Capital Improvement Revenue and Refunding Bonds, Series 2021B | 858,601                    | 865,350           | 1,131,100         | 1,442,850         | 1,447,600         | 1,449,850         | 1,444,600         | 1,447,600         | 1,448,800         | 1,448,200         | 1,030,800         |
| Airport Water Loop-Airport funded                             | 45,511                     | 45,511            |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Total Expenses</b>                                         | <b>15,666,012</b>          | <b>25,373,068</b> | <b>12,681,987</b> | <b>11,938,167</b> | <b>4,819,233</b>  | <b>8,005,538</b>  | <b>7,999,038</b>  | <b>3,998,038</b>  | <b>4,007,488</b>  | <b>4,006,638</b>  | <b>3,585,738</b>  |
|                                                               |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                                 |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                                      | 3,945,864                  | 731,999           | 89,665            | 89,665            | 89,665            | 89,665            | 89,665            | 89,665            | 89,665            | 89,665            | 89,665            |
| <b>Sources / (Uses)</b>                                       | (3,213,865)                | (642,334)         |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Ending Balance</b>                                         | 731,999                    | 89,665            | 89,665            | 89,665            | 89,665            | 89,665            | 89,665            | 89,665            | 89,665            | 89,665            | 89,665            |

**WASTEWATER FDEP  
CAPITAL IMPROVEMENT PLAN**

|                                               | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|-----------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Federal Grants</b>                         |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Western Trunk San Gully Rd Line Relocation    |                            | 20,000,000       | 20,000,000        | 15,894,747        |                   |                   |                   |                   |                   |                   |                   |
| Western Trunk PH2 (Lower)                     |                            |                  |                   |                   | 4,000,000         | 40,000,000        |                   |                   |                   |                   |                   |
| Eastern Trunk Ph2 Northern Replacement        |                            |                  |                   |                   |                   |                   | 2,500,000         | 23,500,000        |                   |                   |                   |
| West Lkld Plant Effluent FM                   |                            |                  |                   | 1,000,000         | 9,000,000         |                   |                   |                   |                   |                   |                   |
| Air Bay Improvements                          |                            |                  |                   |                   |                   |                   |                   | 4,000,000         | 4,000,000         |                   |                   |
| <b>State Grants</b>                           |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Glendale Effluent Pump Station - Construction | 26,595,728                 |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Total Revenue</b>                          | 26,595,728                 | 20,000,000       | 20,000,000        | 16,894,747        | 13,000,000        | 40,000,000        | 2,500,000         | 27,500,000        | 4,000,000         |                   |                   |
| <b>Expense</b>                                |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Glendale Sewage Treatment Plant</b>        |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Glendale Effluent Pump Station - Construction | 26,595,728                 |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Northside Sewage Treatment Plant</b>       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Air Bay Improvements                          |                            |                  |                   |                   |                   |                   |                   | 4,000,000         | 4,000,000         |                   |                   |
| <b>Sewer Line Maintenance</b>                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Western Trunk San Gully Rd Line Relocation    |                            | 20,000,000       | 20,000,000        | 15,894,747        |                   |                   |                   |                   |                   |                   |                   |
| Western Trunk PH2 (Lower)                     |                            |                  |                   |                   | 4,000,000         | 40,000,000        |                   |                   |                   |                   |                   |
| Eastern Trunk Ph2 Northern Replacement        |                            |                  |                   |                   |                   |                   | 2,500,000         | 23,500,000        |                   |                   |                   |
| West Lkld Plant Effluent FM                   |                            |                  |                   | 1,000,000         | 9,000,000         |                   |                   |                   |                   |                   |                   |
| <b>Total Expenses</b>                         | 26,595,728                 | 20,000,000       | 20,000,000        | 16,894,747        | 13,000,000        | 40,000,000        | 2,500,000         | 27,500,000        | 4,000,000         |                   |                   |
| <b>Unappropriated Surplus</b>                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                      | 54,050                     | 54,050           | 54,050            | 54,050            | 54,050            | 54,050            | 54,050            | 54,050            | 54,050            | 54,050            | 54,050            |
| <b>Sources / (Uses)</b>                       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Ending Balance</b>                         | 54,050                     | 54,050           | 54,050            | 54,050            | 54,050            | 54,050            | 54,050            | 54,050            | 54,050            | 54,050            | 54,050            |

**WASTEWATER IMPACT FEES  
CAPITAL IMPROVEMENT PLAN**

|                                                                     | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|---------------------------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                                      |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>General Revenue</b>                                              |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Interest on Pooled Investments                                      | 100,000                    | 100,000          | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| Impact Fees                                                         | 2,600,000                  | 1,836,000        | 1,836,000         | 1,836,000         | 1,836,000         | 1,836,000         | 1,836,000         | 1,836,000         | 1,836,000         | 1,836,000         | 1,836,000         |
| <b>Unappropriated Surplus</b>                                       | 25,387,995                 | (236,000)        | 2,594,000         | (811,000)         | 464,000           | 1,114,000         | 114,000           | (136,000)         | (136,000)         | (136,000)         | (136,000)         |
| <b>Total Revenue</b>                                                | 28,087,995                 | 1,700,000        | 4,530,000         | 1,125,000         | 2,400,000         | 3,050,000         | 2,050,000         | 1,800,000         | 1,800,000         | 1,800,000         | 1,800,000         |
| <b>Expense</b>                                                      |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Non-Departmental</b>                                             |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Wastewater Impact Fee Study                                         |                            |                  | 30,000            |                   |                   |                   |                   |                   |                   |                   |                   |
| Western Trunk San Gully Rd Line Relocation                          |                            |                  |                   |                   | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         |
| <b>Sewer Line Maintenance</b>                                       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Southwest Lakeland Sewer Upgrade                                    | 3,963,948                  |                  | 2,900,000         |                   |                   |                   |                   |                   |                   |                   |                   |
| Western Trunk San Gully Rd Line Relocation                          | 17,445,594                 |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Master Plan-Crystal Lake/Sylvester Combined                         | 210,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Airpark System Expansion Reimbursement                              | 4,413,869                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Grasslands Gravity Upsizing (L3625 to L3620)                        |                            |                  | 800,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| Commerce Point Gravity Upsizing (Heritage Business Center to L3830) |                            |                  |                   | 325,000           |                   |                   |                   |                   |                   |                   |                   |
| Westside Gravity Upsizing                                           |                            |                  |                   |                   | 600,000           |                   |                   |                   |                   |                   |                   |
| Town & Country Gravity Upsizing                                     |                            |                  |                   |                   |                   | 1,250,000         |                   |                   |                   |                   |                   |
| L2610 (Polk State College) Upsizing                                 |                            |                  |                   |                   |                   |                   | 250,000           |                   |                   |                   |                   |
| <b>Wastewater Engineering</b>                                       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Subdivision and Commercial Development                              | 724,000                    | 700,000          | 700,000           | 700,000           | 700,000           | 700,000           | 700,000           | 700,000           | 700,000           | 700,000           | 700,000           |
| Undesignated Capacity Expansion                                     | 190,934                    | 500,000          | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| Southwest Lakeland Sewer Upgrade                                    | 135,327                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| West Lakeland Waste Load Facility Expansion Study                   | 105,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Southwest Pump Station Redirection                                  | 614                        |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Master Plan                                                         |                            | 500,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Master Plan-Crystal Lake/Sylvester Combined                         | 450,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Glendale Plant Capacity Analysis                                    | 448,709                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Total Expenses</b>                                               | 28,087,995                 | 1,700,000        | 4,530,000         | 1,125,000         | 2,400,000         | 3,050,000         | 2,050,000         | 1,800,000         | 1,800,000         | 1,800,000         | 1,800,000         |
| <b>Unappropriated Surplus</b>                                       |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                                            | 29,638,879                 | 4,250,884        | 4,486,884         | 1,892,884         | 2,703,884         | 2,239,884         | 1,125,884         | 1,011,884         | 1,147,884         | 1,283,884         | 1,419,884         |
| <b>Sources / (Uses)</b>                                             | (25,387,995)               | 236,000          | (2,594,000)       | 811,000           | (464,000)         | (1,114,000)       | (114,000)         | 136,000           | 136,000           | 136,000           | 136,000           |
| <b>Ending Balance</b>                                               | 4,250,884                  | 4,486,884        | 1,892,884         | 2,703,884         | 2,239,884         | 1,125,884         | 1,011,884         | 1,147,884         | 1,283,884         | 1,419,884         | 1,555,884         |

**WASTEWATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                                  | Adjusted<br>2026<br>Budget | 2027<br>Proposed  | 2028<br>Projected | 2029<br>Projected  | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|------------------------------------------------------------------|----------------------------|-------------------|-------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                                   |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| <b>General Revenue</b>                                           |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Interest on Pooled Investments                                   | 400,000                    | 400,000           | 400,000           | 400,000            | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           |
| Transfer from WW Operations                                      | 10,681,530                 | 16,300,000        | 13,550,000        | 8,100,000          | 7,500,000         | 8,000,000         | 5,700,000         | 6,950,000         | 5,800,000         | 5,700,000         | 5,700,000         |
| <b>State Grants</b>                                              |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| FDEP - Western Trunk San Gully Rd Line Relocation                | 1,000,000                  |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Se7en Wetlands Educational Center                                | 908,836                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| <b>Transfer from WW Operations</b>                               |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| County Line Forcemain Emergency Repair                           | 650,435                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| <b>Proceeds Issuance of Long Term Debt</b>                       |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Downtown Master Plan Upgrade (Debt Proceeds)                     |                            |                   | 3,000,000         |                    |                   |                   |                   |                   |                   |                   |                   |
| Southwest Lakeland Sewer Upgrade (Debt Proceeds)                 |                            |                   | 7,000,000         |                    |                   |                   |                   |                   |                   |                   |                   |
| Eastern Trunk Ph 1 Lower Replacement (Debt Proceeds)             |                            |                   |                   | 60,000,000         |                   |                   |                   |                   |                   |                   |                   |
| Eastern Trunk Ph 1 Lower Replacement-Engineering (Debt Proceeds) |                            |                   | 6,000,000         |                    |                   |                   |                   |                   |                   |                   |                   |
| Glendale Master Plan PDB-Engineering (Debt Proceeds)             |                            |                   | 9,000,000         |                    |                   |                   |                   |                   |                   |                   |                   |
| Glendale Master Plan PDB (Debt Proceeds)                         |                            |                   |                   | 163,915,000        |                   |                   |                   |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                                    | 33,679,445                 | 2,711,080         | 18,080            | (1,146,920)        | 733,080           | (946,920)         | 33,080            | 73,080            | 148,080           | 193,080           | 143,080           |
| <b>Total Revenue</b>                                             | <b>47,320,246</b>          | <b>19,411,080</b> | <b>38,968,080</b> | <b>231,268,080</b> | <b>8,633,080</b>  | <b>7,453,080</b>  | <b>6,133,080</b>  | <b>7,423,080</b>  | <b>6,348,080</b>  | <b>6,293,080</b>  | <b>6,243,080</b>  |
| <b>Expense</b>                                                   |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| <b>Non-Departmental</b>                                          |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Maximo Upgrade City Wide                                         | 220,000                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Radio Replacement 2011                                           |                            | 106,580           | 106,580           | 106,580            | 106,580           | 106,580           | 106,580           | 106,580           | 106,580           | 106,580           | 106,580           |
| Capital Contingency                                              | 150,000                    | 150,000           | 150,000           | 150,000            | 150,000           | 150,000           | 150,000           | 150,000           | 150,000           | 150,000           | 150,000           |
| Downtown Master Plan Upgrade (Debt Proceeds)                     |                            |                   | 3,000,000         |                    |                   |                   |                   |                   |                   |                   |                   |
| Southwest Lakeland Sewer Upgrade (Debt Proceeds)                 |                            |                   | 7,000,000         |                    |                   |                   |                   |                   |                   |                   |                   |
| Eastern Trunk Ph 1 Lower Replacement (Debt Proceeds)             |                            |                   |                   | 60,000,000         |                   |                   |                   |                   |                   |                   |                   |
| Eastern Trunk Ph 1 Lower Replacement-Engineering (Debt Proceeds) |                            |                   | 6,000,000         |                    |                   |                   |                   |                   |                   |                   |                   |
| Glendale Master Plan PDB-Engineering (Debt Proceeds)             |                            |                   | 9,000,000         |                    |                   |                   |                   |                   |                   |                   |                   |
| Glendale Master Plan PDB (Debt Proceeds)                         |                            |                   |                   | 163,915,000        |                   |                   |                   |                   |                   |                   |                   |
| <b>Wastewater Collection Administration</b>                      |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Security Enhancements                                            | 25,000                     | 20,000            | 20,000            | 20,000             | 25,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            |
| Wireless Work Order System Interface                             |                            |                   | 50,000            |                    |                   | 50,000            |                   |                   | 75,000            |                   |                   |
| Capital Equipment                                                | 7,910                      |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Wastewater Collection Vehicles GPS                               | 1,500                      | 1,500             | 1,500             | 1,500              | 1,500             | 1,500             | 1,500             | 1,500             | 1,500             | 1,500             | 1,500             |
| Glendale Diesel Tank Relocation                                  | 25,000                     |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| <b>Wastewater System Administration</b>                          |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Facilities Upgrades / Repairs and Replacements                   | 55,000                     | 55,000            | 55,000            | 55,000             | 55,000            | 55,000            | 55,000            | 55,000            | 55,000            | 55,000            | 55,000            |
| Targeted Economic Opportunities - Wastewater                     | 357,415                    |                   | 100,000           | 100,000            | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| Cybersecurity Implementation                                     |                            | 500,000           | 500,000           |                    |                   |                   |                   |                   |                   |                   |                   |
| <b>Glendale Sewage Treatment Plant</b>                           |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Replace Magnetic Flow Meters                                     | 5,125                      |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Intermediate Pump Station Pump Inspection/Repair                 | 200,100                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Glendale Controls                                                |                            | 100,000           |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Capital Equipment                                                | 19,534                     | 50,000            | 50,000            | 50,000             | 50,000            | 50,000            | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            |
| Repair and Repave Service Roads                                  |                            | 100,000           |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Undesignated Pumps, Motors and Controls                          |                            | 125,000           | 125,000           | 125,000            | 125,000           | 125,000           | 125,000           | 125,000           | 125,000           | 125,000           | 125,000           |
| SCADA HACH WIMS Interface                                        | 24,105                     |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Pump Station ARC Flash Study                                     | 106,050                    |                   |                   |                    |                   | 150,000           |                   |                   |                   |                   |                   |
| Odor Control Rehab & Upgrade                                     | 25,466                     |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Glendale Control Panel Upgrades                                  |                            | 75,000            | 75,000            | 75,000             | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            |
| Grit Classifier and Pumps Upgrade                                | 1,209,354                  |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Influent Pump Replacement                                        | 83,651                     |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| ESD Mixing pump replacement                                      | 55,673                     |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Primary #2 Replace Clarifier Equipment at Glendale               | 913,254                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Liquid Chlorine Conversion                                       | 992,500                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| EnviroMix Compressor Replacement                                 | 38,261                     |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Boiler replacement                                               | 941,461                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |

**WASTEWATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                         | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|---------------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Centrifuge Rebuild                                      | 193,088                    | 200,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Grit Removal                                            | 933,539                    | 300,000          | 300,000           | 300,000           |                   |                   |                   |                   |                   |                   |                   |
| Bleach Tank Replacements                                | 2,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Centrifuge Conveyor Replacement                         | 60,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Replace Generator at Blower Bldg                        |                            |                  |                   |                   |                   |                   |                   | 1,000,000         |                   |                   |                   |
| <b>Northside Sewage Treatment Plant</b>                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Northside Controls                                      | 25,000                     |                  | 25,000            |                   | 25,000            |                   |                   |                   |                   |                   |                   |
| Capital Equipment                                       | 15,000                     | 15,000           | 15,000            | 15,000            | 15,000            | 15,000            | 15,000            | 30,000            | 30,000            | 30,000            | 30,000            |
| Undesignated Pumps, Motors and Controls                 | 35,000                     | 75,000           | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 100,000           | 100,000           | 100,000           | 100,000           |
| SCADA HACH WIMS Interface                               | 25,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Northside Internal Recycle Pump Replacement             | 40,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Replacement Aerator                                     | 450,000                    | 150,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Secondary clarifier pressure relief valves              | 238,082                    | 200,000          | 200,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| Liquid Chlorine Conversion                              | 1,000,000                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Replacement of Clarifier Drive Mechanisms               | 400,000                    | 350,000          | 350,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| NPW Pump Station Rehab                                  | 100,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Sewage Pumping Stations</b>                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Telemetry System Upgrades                               | 122,891                    | 50,000           | 50,000            | 50,000            | 50,000            | 50,000            | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| Wet Well Rehab                                          | 190,000                    | 200,000          | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           |
| Undesignated Pump / Panel Replacements                  | 37,000                     | 225,000          | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           |
| Capital Equipment                                       | 25,000                     | 25,000           | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |
| Northside Pump Station Construction                     | 1,813,721                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Pump Station ARC Flash Study                            | 160,650                    | 175,000          | 5,000             | 5,000             | 5,000             | 175,000           | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             |
| Undesignated Generator Installation                     | 56,000                     | 230,000          | 230,000           | 230,000           | 230,000           | 230,000           | 230,000           | 230,000           | 230,000           | 230,000           | 230,000           |
| Cyanamid L6840 Rehab.                                   | 714,960                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Non-Destructive FM Testing                              | 75,000                     | 75,000           | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            | 75,000            |
| Southwest Pump Station Redirection                      | 10,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Upgrade Tenth St L3310 Pump Station                     | 252,530                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Edgewood Ext. Rehab                                     | 17,163                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Telemetry System Communication Issues                   | 6,433                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Pump Station Well Level Upgrades                        | 7,444                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L4440 M&B Commercial Pump Replacement                   | 28,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L2310 Fire Suppression System                           | 49,500                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Storage building for spare pumps, portable generators   | 50,000                     |                  | 500,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| Water Utilities Cybersecurity Vulnerability Evaluations | 9,665                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Panel Standards Modifications                           | 24,293                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L3455 Fire Suppression System                           | 60,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L3430 Fire Suppression System                           | 101,038                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L3425 Carillon Lakes Station Rehab                      | 137,329                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L6520 Fiber Install                                     | 17,679                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L7020 Fiber Install                                     | 20,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L3845 Fiber Install                                     | 16,796                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Portable Generator Retrofit                             | 5,054                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L6610 Lakeland Square Mall Pump Replacement             | 2,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Pump Station Fiber Installs                             | 15,000                     |                  | 20,000            |                   | 20,000            |                   |                   |                   |                   |                   |                   |
| L7210 Eastside Village Station Rehab and add Generator  | 250,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L3880 Skyview Master Stormwater Pipe Replacement        | 30,066                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L2660 Fiber Install                                     | 21,045                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L4510 Fiber Install                                     | 25,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sylvester Shores L1720 Station and FM Rehab             | 250,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Undesignated Bypass Pump Install                        | 250,000                    | 400,000          | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           |
| L7020 Socrum Loop Station Rehab                         | 350,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L2670 Pump Replacement                                  | 19,488                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L0410 Pump #2 Valve Replacement                         | 40,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L1910 Wet Well Line Replacement                         | 146,821                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L6620 Pump Replacement                                  | 51,870                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L6210 Harmony Heights Pump Replacements.                | 18,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L2310 Northeast 12" Check Valve Replacement             |                            | 75,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   |

**WASTEWATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                                 | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|-----------------------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| L0360 Spring Oaks Station Rehab                                 |                            | 200,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L3440 County Line Rd Pipe and Valve Rehab                       |                            | 250,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L0730 Wayman St/New Well/New Pipe and Valves                    |                            | 350,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L3790 Yates Rd Generator Replacement                            | 74,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L2020 Pump and Panel Replacement                                | 15,503                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L4510 Generator Install                                         | 300,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L2610 Bypass Pump Installation                                  | 150,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L3455 Booster Station Exterior Paint                            |                            |                  | 50,000            |                   |                   |                   |                   |                   |                   |                   |                   |
| L6310 Providence Road Pump Station Rehab                        |                            |                  | 300,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| L3815 Skyview Southwest Repipe and Valves                       |                            |                  | 300,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| Replace L0110 Bentley Shores FM                                 |                            |                  | 350,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| L6820 Interstate Pump Station Pumps/Panel/Generator             |                            |                  | 400,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| L3410 Waring Rd Pumps Panel Generator                           |                            |                  | 400,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| L2120 Lake Mirror/Rehab or Move                                 |                            |                  |                   | 300,000           |                   |                   |                   |                   |                   |                   |                   |
| L4410 Ariana Village Total Rehab                                |                            |                  |                   | 300,000           |                   |                   |                   |                   |                   |                   |                   |
| L6560 Hampton Hill Rehab                                        |                            |                  |                   | 300,000           |                   |                   |                   |                   |                   |                   |                   |
| L3845 Skyview Waters Pipe and Valves                            |                            |                  |                   |                   | 300,000           |                   |                   |                   |                   |                   |                   |
| L3880 Skyview Master Repipe and Valves                          |                            |                  |                   |                   | 300,000           |                   |                   |                   |                   |                   |                   |
| L2410 Lakeshore Rehab                                           |                            |                  |                   |                   | 300,000           |                   |                   |                   |                   |                   |                   |
| L3825 Skyview Southeast Repipe and Valves                       |                            |                  |                   |                   |                   | 300,000           |                   |                   |                   |                   |                   |
| L6620 Lake Gibson Total Rehab                                   |                            |                  |                   |                   |                   | 500,000           |                   |                   |                   |                   |                   |
| <b>Sewer Line Maintenance</b>                                   |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP - Western Trunk San Gully Rd Line Relocation               | 1,000,000                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Rehabilitate Sewer Lines                                        | 120,000                    | 2,020,000        | 2,120,000         | 2,120,000         | 1,600,000         | 1,750,000         | 1,750,000         | 1,750,000         | 2,000,000         | 2,000,000         | 2,000,000         |
| Sewer Maintenance - Contractor Installed Liners                 | 2,753,260                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sewer Maintenance - Contractor Cleaning & Televising            | 115,368                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sewer Maintenance - City Performed Point Repairs                | 113,791                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Wastewater New Line Connections                                 | 14,062                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Inflow Reduction                                                | 75,000                     | 75,000           | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            |
| Sewer Maintenance - Manhole Rehabilitation                      | 150,000                    | 150,000          | 150,000           | 150,000           | 150,000           | 150,000           | 175,000           | 175,000           | 175,000           | 175,000           | 175,000           |
| Capital Contingency                                             |                            | 80,000           | 80,000            | 80,000            | 80,000            | 80,000            | 80,000            | 80,000            | 80,000            | 100,000           | 100,000           |
| Collection System Monitoring                                    | 22,500                     | 25,000           | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |
| Other Construction Projects                                     |                            | 50,000           | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 75,000            | 75,000            |
| Other Replacement Projects                                      |                            | 50,000           | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 75,000            | 75,000            |
| Transfer to Fleet - Wastewater Vehicle Purchases                | 145,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Equipment                                               | 40,800                     | 45,000           | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            |
| Utility Relocation SR 33 at I-4 - Tomkow to Old Combee          | 34,290                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| COL Sewer Line Easement Purchases                               | 50,000                     | 50,000           | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            |
| Southwest Lakeland Sewer Upgrade                                | 4,200,000                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| CMOM - (Capacity, Mgmt, Operations & Maint) Update              | 19,210                     |                  |                   | 100,000           |                   |                   |                   |                   | 100,000           |                   |                   |
| Sanitary Sewer Evaluation Study                                 | 11,000                     |                  |                   |                   |                   | 100,000           |                   |                   |                   |                   |                   |
| GPS Equipment Upgrade                                           |                            |                  | 50,000            |                   |                   |                   |                   |                   | 50,000            |                   |                   |
| Materials Storage Structure                                     | 10,421                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Providence Road Church Gravity Line Repair                      | 20,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Western Trunk San Gully Rd Line Relocation                      | 3,306,397                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Service Laterals CIPP Lining                                    |                            | 250,000          | 300,000           | 300,000           | 300,000           | 350,000           | 350,000           | 350,000           | 350,000           | 400,000           | 400,000           |
| Downtown Manhole Replacements                                   | 25,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Kings and Queens MHP 24" VCP Rehab                              | 119,934                    | 2,133,000        |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Bartow Hwy Widening (Edgewood Dr to Main St.) Sewer Adjustments |                            |                  |                   |                   |                   |                   |                   | 300,000           |                   |                   |                   |
| Sylvester Rd and Lynncrest MH17149 to MH17030                   | 1,190,000                  | 5,000,000        |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Repair Line behind Harry's in Alley                             | 59,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| New Manhole in ally behind Fresco's                             | 88,383                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Basin I&I Studies                                               | 64,042                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Dranefield Rd at Waring Rd Widening                             | 96,146                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| SR 33 Wildlife Crossing                                         | 61,694                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| County Line Forcemain Emergency Repair                          | 1,895,294                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| PARK 4@LAKELAND, LLC Upsize Reimbursement                       | 1,327,175                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Airpark System Expansion Reimbursement                          | 3,894,664                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |

**WASTEWATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                           | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|-----------------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| FDEP In-Kind Project - File No. 24-1935                   | 358,138                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Replace 8" CIP Forcemain FM3310233101                     | 546,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Large Diameter Line Cleaning                              | 250,000                    |                  | 250,000           |                   | 250,000           |                   | 250,000           |                   |                   |                   |                   |
| Hollingsworth Debris Removal                              | 65,111                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L0730 Westside 14" FM Replacement                         | 232,900                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lakeland Highlands FM0109900001                           | 741,601                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Derbyshire Emergency Line Replacement                     | 310,975                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Replace 8" Gravity Line on Hinton Crescent (LS0404304042) |                            | 150,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Main Street Manhole Addition and Rehab                    |                            | 150,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Florida Ave Rehab (Highland to Poppell)                   |                            | 450,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 619 Valencia Service Lateral                              | 89,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lone Palm Service Lateral Emergency Repair                | 200,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDEP In-Kind Project - File No. 25-1910                   | 100,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Emergency Forcemain Repair (FM6617366302)                 | 116,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 613 Valencia Service Lateral Installation                 | 99,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Replace 8 inch Gravity Lines on Oxford Av                 |                            |                  | 350,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| Hillside Gravity CIPP - Ditch Rehab                       |                            |                  |                   |                   | 450,000           |                   |                   |                   |                   |                   |                   |
| Candyce Gravity Sewer Replacement                         |                            |                  |                   |                   | 1,000,000         |                   |                   |                   |                   |                   |                   |
| L0820 Lone Palm Improvements                              |                            |                  |                   |                   |                   | 250,000           |                   |                   |                   |                   |                   |
| <b>Pretreatment Program</b>                               |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Local Limits Headworks Study                              |                            |                  |                   |                   | 80,000            |                   |                   |                   |                   |                   |                   |
| Capital Equipment                                         | 25,000                     | 25,000           | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |
| Pretreatment CORE Program                                 | 20,940                     | 25,000           | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |                   |                   |                   |                   |
| Flowmeter Replacement                                     | 98,136                     | 50,000           | 50,000            | 75,000            | 50,000            | 50,000            | 75,000            | 50,000            | 50,000            | 50,000            | 50,000            |
| <b>Wastewater Engineering</b>                             |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Engineering Project Support                               | 15,749                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| County Projects                                           | 20,000                     | 20,000           | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            |
| D.O.T. Projects                                           | 20,000                     | 20,000           | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            |
| Wastewater Support - Other City Departments               | 50,000                     | 50,000           | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            |
| Undesignated Utility Relocations                          |                            | 200,000          | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           |
| Utility Relocation - West Pipkin, Medulla to Harden.      | 4,715                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Equipment                                         |                            |                  | 20,000            |                   |                   |                   |                   |                   |                   |                   |                   |
| Utility Relocation SR 33 at I-4 - Tomkow to Old Combee    | 148,681                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| South Wabash Ave Extension                                |                            |                  |                   |                   | 20,000            |                   |                   |                   |                   |                   |                   |
| Northside Pump Station Construction                       | 60,878                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT Proposed Wastewater Projects                         | 34,636                     | 400,000          | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           |
| Glendale Effluent Pump Station - Design                   | 109,742                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Cyanamid L6840 Rehab.                                     | 109,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Southwest Pump Station Redirection                        | 13,464                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Western Trunk San Gully Rd Line Relocation                | 106,356                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Regional Biosolids Handling - Design                      | 620                        |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Kings and Queens MHP 24" VCP Rehab                        | 200,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sylvester Rd and Lynncrest MH17149 to MH17030             | 84,538                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Providence Road                                           | 4,837                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lakeland Hills Blvd-(Parkview to Granada)                 | 22,905                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Dranefield Rd at Waring Rd Widening                       | 28,796                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Downtown Master Plan Upgrade                              | 1,010,000                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Chestnut Rd Sidewalk Improvement                          | 73,534                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Alafia Basin OSTDS Remediation Plan                       | 13,817                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Liquid Chlorine Conversion                                | 5,087                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| S Fla Ave Reconst Sewer Adjustments                       | 144,896                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Replace 8" CIP Forcemain FM3310233101                     | 45,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Condition Assessment of line to Wetlands                  | 432,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Intermediate Pump Station Coating                         | 80,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Glendale Master Plan PDB                                  | 1,200,000                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| L6540 Mall Hill Lift Station Upgrades                     | 20,600                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Water Utilities Engineering Database-WW portion           |                            | 25,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Condition Assessment of line to/from Glendale/Northside   |                            | 385,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |

**WASTEWATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                  | Adjusted<br>2026<br>Budget | 2027<br>Proposed  | 2028<br>Projected | 2029<br>Projected  | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|--------------------------------------------------|----------------------------|-------------------|-------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Glendale Diesel Tank Relocation                  | 2,500                      |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| <b>Maintenance Support</b>                       |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Capital Equipment                                | 33,020                     | 25,000            | 25,000            | 25,000             | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |
| <b>Wetlands Management</b>                       |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Security Enhancements                            | 11,384                     | 30,000            |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Capital Contingency                              | 56,814                     | 80,000            | 80,000            | 80,000             | 80,000            | 80,000            | 80,000            | 80,000            | 80,000            | 80,000            | 80,000            |
| Wetlands Gopher Tortoise Relocation              | 100,000                    |                   | 75,000            |                    | 75,000            |                   | 75,000            |                   |                   |                   |                   |
| Capital Equipment                                | 13,000                     | 10,000            | 10,000            | 10,000             | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            |
| Wetlands Fiber Installation                      | 8,958                      |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Wetlands Park                                    | 15,000                     | 15,000            | 15,000            | 15,000             | 15,000            | 15,000            | 15,000            | 15,000            | 15,000            | 15,000            | 15,000            |
| Upgrades to Office                               |                            | 30,000            |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Wetland Data Automation                          | 331,954                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Replacement of Control Gates                     | 476,130                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Effluent Ditch Rehabilitation                    |                            | 110,000           |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Reverse Eutrophication/Wetlands Ecosystem        | 90,232                     | 100,000           |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Land Management                                  | 40,000                     | 30,000            | 30,000            | 30,000             | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            | 30,000            |
| Effluent Structure Rehabilitation                |                            | 200,000           | 1,800,000         |                    |                   |                   |                   |                   |                   |                   |                   |
| Wetland Renewable Energy                         |                            | 75,000            |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Se7en Wetlands Educational Center                | 1,291,856                  |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Add Mezzanine to Equipment Shed                  | 6,565                      |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Water Quality Improvements TSS                   | 94,199                     |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Replacement of Control Panels for Blowers        | 25,351                     |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Global Stability Analysis - Dam Inspection       | 485,645                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Pipe Inspection                                  | 100,000                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Road Improvements                                | 300,000                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Eastside CS7 Erosion                             | 149,900                    |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Toe Seepage Station Generator Replacement        | 49,895                     |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Road Coating                                     |                            | 100,000           |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Ultrasonic buoys                                 |                            | 150,000           |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Adult Alligator Population Survey and Assessment |                            |                   |                   |                    | 50,000            |                   |                   |                   |                   | 50,000            |                   |
| Wetland Water Budget & Operating Procedures      |                            | 150,000           |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| EAP Update                                       |                            | 150,000           |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Wetland Cells Restoration                        |                            | 300,000           | 200,000           |                    |                   |                   |                   |                   |                   |                   |                   |
| Wetland Treatment System Assessment Update       |                            |                   |                   |                    | 250,000           |                   |                   |                   |                   |                   |                   |
| <b>Laboratory Analysis</b>                       |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Capital Equipment                                | 21,045                     | 125,000           | 175,000           | 25,000             | 25,000            | 100,000           | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |
| <b>West Lakeland Roughing Plant</b>              |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Emergency HVAC Replacement                       | 71,000                     |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Replacement of Blower                            | 166,708                    | 150,000           | 150,000           |                    |                   |                   |                   | 250,000           |                   |                   |                   |
| Undesignated Pumps, Motors and Controls          | 29,000                     | 50,000            | 50,000            | 50,000             | 50,000            | 50,000            | 50,000            | 75,000            | 75,000            | 75,000            | 75,000            |
| Westside Control Panel Upgrades                  |                            | 50,000            | 50,000            | 50,000             | 50,000            | 50,000            | 50,000            | 75,000            | 75,000            | 75,000            | 75,000            |
| Generator                                        |                            | 750,000           |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Diffuser replacement                             |                            |                   | 150,000           |                    |                   |                   |                   |                   |                   |                   |                   |
| Aeration tank coating                            |                            |                   | 1,000,000         |                    |                   |                   |                   |                   |                   |                   |                   |
| Plant Bypass Automation                          |                            |                   |                   |                    |                   | 150,000           |                   |                   |                   |                   |                   |
| <b>Wastewater Treatment Operations Support</b>   |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| Capital Equipment                                | 25,000                     | 25,000            | 25,000            | 25,000             | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |
| <b>Total Expenses</b>                            | <b>47,320,246</b>          | <b>19,411,080</b> | <b>38,968,080</b> | <b>231,268,080</b> | <b>8,633,080</b>  | <b>7,453,080</b>  | <b>6,133,080</b>  | <b>7,423,080</b>  | <b>6,348,080</b>  | <b>6,293,080</b>  | <b>6,243,080</b>  |
| <b>Unappropriated Surplus</b>                    |                            |                   |                   |                    |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                         | 36,030,973                 | 2,351,528         | (359,552)         | (377,632)          | 769,288           | 36,208            | 983,128           | 950,048           | 876,968           | 728,888           | 535,808           |
| <b>Sources / (Uses)</b>                          | (33,679,445)               | (2,711,080)       | (18,080)          | 1,146,920          | (733,080)         | 946,920           | (33,080)          | (73,080)          | (148,080)         | (193,080)         | (143,080)         |
| <b>Ending Balance</b>                            | 2,351,528                  | (359,552)         | (377,632)         | 769,288            | 36,208            | 983,128           | 950,048           | 876,968           | 728,888           | 535,808           | 392,728           |

**WATER IMPACT FEES  
CAPITAL IMPROVEMENT PLAN**

|                                        | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|----------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                         |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>General Revenue</b>                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Connection Fees                        | 2,700,000                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Interest on Pooled Investments         | 100,000                    | 100,000          | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| Impact Fees                            |                            | 2,341,950        | 2,341,950         | 2,341,950         | 2,341,950         | 2,341,950         | 2,341,950         | 2,341,950         | 2,341,950         | 2,341,950         | 2,341,950         |
| <b>Unappropriated Surplus</b>          | 709,564                    | (683,744)        | (383,445)         | (373,845)         | (329,473)         | (25,659)          | (287,557)         | 808,216           | 2,336,017         | 2,335,667         | 2,335,951         |
| <b>Total Revenue</b>                   | 3,509,564                  | 1,758,206        | 2,058,505         | 2,068,105         | 2,112,477         | 2,416,291         | 2,154,393         | 3,250,166         | 4,777,967         | 4,777,617         | 4,777,901         |
| <b>Expense</b>                         |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Water Engineering</b>               |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| CWE4001 Subdv. & Comm. Dev. Cap. Proj. |                            | 800,000          | 800,000           | 800,000           | 800,000           | 800,000           | 800,000           | 800,000           | 800,000           | 800,000           | 800,000           |
| Water Master Plan                      | 135,510                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Airport Water Loop-Airport funded      | 369,140                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| SW Water Expansion - Medulla Rd        | 2,450,000                  | 350,000          | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           |
| <b>Water Administration</b>            |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| PRWC Debt Service                      | 554,914                    | 608,206          | 908,505           | 918,105           | 962,477           | 1,266,291         | 1,004,393         | 2,100,166         | 3,627,967         | 3,627,617         | 3,627,901         |
| <b>Total Expenses</b>                  | 3,509,564                  | 1,758,206        | 2,058,505         | 2,068,105         | 2,112,477         | 2,416,291         | 2,154,393         | 3,250,166         | 4,777,967         | 4,777,617         | 4,777,901         |
| <b>Unappropriated Surplus</b>          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>               | 16,179,950                 | 15,470,386       | 16,154,130        | 16,537,575        | 16,911,420        | 17,240,893        | 17,266,552        | 17,554,109        | 16,745,893        | 14,409,876        | 12,074,209        |
| <b>Sources / (Uses)</b>                | (709,564)                  | 683,744          | 383,445           | 373,845           | 329,473           | 25,659            | 287,557           | (808,216)         | (2,336,017)       | (2,335,667)       | (2,335,951)       |
| <b>Ending Balance</b>                  | 15,470,386                 | 16,154,130       | 16,537,575        | 16,911,420        | 17,240,893        | 17,266,552        | 17,554,109        | 16,745,893        | 14,409,876        | 12,074,209        | 9,738,258         |

**WATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                                        | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|------------------------------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                                                         |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>General Revenue</b>                                                 |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Interest on Pooled Investments                                         | 400,000                    | 400,000          | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           |
| Transfer from Water Operations                                         | 5,421,000                  | 4,500,000        | 4,500,000         | 4,500,000         | 5,000,000         | 5,000,000         | 5,000,000         | 8,900,000         | 3,600,000         | 6,200,000         | 6,300,000         |
| <b>Transfer from Water Operations</b>                                  |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Airport Water Loop                                                     | 92,760                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>                                          | 16,094,564                 | 5,578,880        | 3,146,097         | 2,286,835         | 535,919           | (146,416)         | 415,274           | 762,697           | 1,089,593         | 248,941           | 101,777           |
| <b>Total Revenue</b>                                                   | 22,008,324                 | 10,478,880       | 8,046,097         | 7,186,835         | 5,935,919         | 5,253,584         | 5,815,274         | 10,062,697        | 5,089,593         | 6,848,941         | 6,801,777         |
| <b>Expense</b>                                                         |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Non-Departmental</b>                                                |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Maximo Upgrade City Wide                                               | 220,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Water Production-General</b>                                        |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| CWP4001 Production - Tools & Equip                                     |                            | 40,000           | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            |
| CWP4002 PICS Capital Equipment                                         | 6,500                      | 5,000            | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             |
| CWP5030 Equipment Replacement (007)                                    | 88,866                     | 100,000          | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| CWP5505 NW Plant Auxiliary System Upgrades                             |                            | 100,000          | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| CWP5519 NE Monitoring Well Equipment Replacement                       | 8,500                      | 10,000           | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            | 10,000            |
| Williams Filter Rehabilitation                                         | 1,237,457                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Liquid Chlorine Conversion                                             | 1,703,206                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lead and Copper Rule Compliance                                        | 371,291                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Water Utilities Cybersecurity Vulnerability Evaluation                 | 269,793                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| WTP Control Room Remodel                                               |                            |                  | 45,000            |                   |                   |                   |                   |                   |                   |                   |                   |
| Water ARC Flash Study                                                  | 60,550                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Delta V Equipment Hardware Replacement                                 | 225,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Williams WTP Canopy                                                    | 38,924                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Water-Capital Equipment                                                | 9,180                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Transfer to Fleet - Water Vehicle Purchases                            |                            | 78,500           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Williams WTP Softener Mechanical Equipment Replacement                 |                            |                  |                   |                   |                   |                   | 750,000           |                   |                   |                   |                   |
| Williams WTP PRWC Tie                                                  |                            |                  |                   |                   | 450,000           |                   |                   |                   |                   |                   |                   |
| Williams WTP ATS Replacement                                           |                            |                  | 750,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| Ground Storage Tanks Rehabilitation                                    |                            |                  |                   |                   |                   |                   |                   | 850,000           |                   |                   |                   |
| Williams WTP Filter Blower Replacement                                 |                            |                  |                   |                   | 350,000           |                   |                   |                   |                   |                   |                   |
| <b>Combee Water Treatment Plant - General</b>                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| CWP5030 Equipment Replacement (007)                                    | 9,140                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Liquid Chlorine Conversion                                             | 100,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Combee WTP Filter Rehabilitation                                       |                            |                  |                   |                   |                   |                   |                   | 400,000           | 400,000           |                   |                   |
| Water ARC Flash Study                                                  | 50,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Combee Sludge Thickener                                                | 289,818                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Water T&amp;D-General</b>                                           |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Contingency                                                    | 135,600                    | 235,000          | 235,000           | 255,000           | 255,000           | 255,000           | 276,000           | 276,000           | 276,000           | 276,000           | 276,000           |
| Lead and Copper Rule Compliance                                        | 257,500                    | 270,000          | 278,100           | 286,443           | 295,036           | 303,887           | 313,004           | 322,394           | 332,066           | 342,028           | 352,289           |
| CWE4001 Subdv. & Comm. Dev. Cap. Proj.                                 | 144,200                    | 100,000          | 103,000           | 106,090           | 109,273           | 112,551           | 115,928           | 119,406           | 122,988           | 126,678           | 130,478           |
| CWD4002 New Service Connections                                        | 175,000                    | 186,000          | 191,580           | 197,327           | 203,247           | 209,344           | 215,624           | 222,093           | 228,756           | 235,619           | 242,688           |
| CWE4004 Minor Ext & Sys Improvements (007)                             | 275,000                    | 273,000          | 281,190           | 289,626           | 298,315           | 307,264           | 316,482           | 325,976           | 335,755           | 345,828           | 356,203           |
| CWD4009 Hydrant Install-New Annex (007)                                | 40,000                     | 50,000           | 51,500            | 53,045            | 54,636            | 56,275            | 57,963            | 59,702            | 61,493            | 63,338            | 65,238            |
| CWD4011 City Project Support (007)                                     | 385,000                    | 285,000          | 293,550           | 302,357           | 311,428           | 320,771           | 330,394           | 340,306           | 350,515           | 361,030           | 371,861           |
| CWD4018 Dist Facilities Replacemnt                                     | 200,000                    | 200,000          | 206,000           | 212,200           | 218,500           | 225,100           | 231,900           | 238,800           | 246,000           | 252,400           | 261,000           |
| CWE4022 Tools & Equip                                                  | 40,000                     | 51,400           | 50,000            | 50,000            | 55,000            | 55,000            | 55,000            | 55,000            | 55,000            | 55,000            | 55,000            |
| CWD5039 Undesignated Long Term Project Support (007)                   | 120,000                    | 120,000          | 120,000           | 130,000           | 130,000           | 130,000           | 140,000           | 140,000           | 140,000           | 150,000           | 150,000           |
| CWD15100 Traffic Control Support Capital                               | 7,500                      | 8,000            | 8,000             | 8,000             | 8,000             | 8,000             | 8,500             | 8,500             | 8,500             | 8,500             | 8,500             |
| Transfer to Fleet - Water Vehicle Purchases                            |                            | 80,210           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| CWD5230 SmartGrid Installation                                         | 8,171,051                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Maplewood Av 6" AC Replacement (Between E. Edgewood Drive and Glendale | 43,807                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Utility relocation SR33 at I-4 - Tomkow to Old Combee Interchange      | 108,533                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| W. Lk Parker AC W.L. Replace (Valencia to Bonaire)                     | 308,400                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lakeland Hills Blvd (Parkview to Granada)                              | 216,900                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Water Main Replacement Group 1 - Meters Useful Life <20 yrs            | 10,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |

**WATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

|                                                                        | Adjusted<br>2026<br>Budget | 2027<br>Proposed | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|------------------------------------------------------------------------|----------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Water Main Replacement Group 3 - Mains useful life <-10 yrs            | 152,341                    | 4,866,000        | 3,466,000         | 3,611,000         | 1,500,000         | 1,560,000         | 1,280,000         | 1,330,000         |                   |                   |                   |
| Chestnut Rd Sidewalk Improvements                                      | 227,061                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Townepark & Myrtle Hill Tie                                            | 75,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| SR. 33 Wildlife Crossing Water                                         | 26,978                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sylvester Rd. 6 inch AC replacement                                    | 179,127                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Fairway Ave 6 inch AC Replacement                                      | 57,108                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| McRorie St (Success Av. and Johnson Av) Rep 650' of 2" GLV WM          | 120,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Woodgreen Lane Water Main Relocation                                   | 25,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Rose St.Water Main Imp - E Main to N Ingraham                          | 106,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sylvester Rd and Lynncrest WM replacement                              | 330,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Ashwood-Creekview Waterline Tie                                        |                            | 90,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| PCCP Condition Assessment                                              |                            |                  | 274,000           |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Water T&amp;D-Meters</b>                                            |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Water Meter Replacement - Capital                                      | 175,000                    | 180,250          | 185,657           | 191,227           | 196,964           | 202,872           | 208,959           | 750,000           | 1,000,000         | 3,000,000         | 3,000,000         |
| <b>Water T&amp;D-Cross Connection Control</b>                          |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| CWD4010 Backflow Prevention                                            | 146,710                    | 132,000          | 139,000           | 146,000           | 152,000           | 159,000           | 167,000           | 176,000           | 184,000           | 184,000           | 184,000           |
| <b>Water Engineering</b>                                               |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Capital Contingency                                                    | 173,820                    | 250,000          | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           | 250,000           |
| Williams Filter Rehabilitation                                         | 5,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Liquid Chlorine Conversion                                             | 5,381                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lead and Copper Rule Compliance                                        | 4,268                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Combee Sludge Thickener                                                | 5,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| CWE4001 Subdv. & Comm. Dev. Cap. Proj.                                 | 706,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| CWE4004 Minor Ext & Sys Improvements (007)                             | 25,000                     | 25,000           | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            |
| CWD4011 City Project Support (007)                                     | 105,000                    | 35,000           | 35,000            | 35,000            | 35,000            | 35,000            | 35,000            | 35,000            | 35,000            | 35,000            | 35,000            |
| CWD4012 Polk County Project Support                                    | 50,000                     | 35,000           | 35,000            | 35,000            | 35,000            | 35,000            | 35,000            | 35,000            | 35,000            | 35,000            | 35,000            |
| CWD4013 State/FDOT Project Support                                     | 45,000                     | 45,000           | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            |
| CWD4014 City Parks & Rec Support (007)                                 | 45,000                     | 45,000           | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            |
| CDA5096 CROW Water Projects Easements                                  | 55,000                     | 45,000           | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            | 45,000            |
| CWD5230 SmartGrid Installation                                         | 5,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Maplewood Av 6" AC Replacement (Between E. Edgewood Drive and Glendale | 5,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Utility relocation SR33 at I-4 - Tomkow to Old Combee Interchange      | 98,648                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Polk County-Bartow-US 98 Interconnect                                  | 1,567,058                  |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| W. Lk Parker AC W.L. Replace (Valencia to Bonaire)                     | 30,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Lakeland Hills Blvd (Parkview to Granada)                              | 177,340                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Chestnut Rd Sidewalk Improvements                                      | 26,749                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Bartow Hwy Widening (Edgewood Dr to Main St)W.L.Adjust.S               |                            |                  |                   |                   |                   |                   |                   | 3,100,000         |                   |                   |                   |
| Fairway & US92 - Tie lines                                             | 15,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Townepark & Myrtle Hill Tie                                            | 20,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Water Capital Equipment                                                |                            |                  | 20,000            |                   |                   |                   |                   |                   |                   |                   |                   |
| Water Master Plan                                                      | 23,591                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Dranefield Rd at Waring Rd Widening                                    | 408,590                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sylvester Rd. 6 inch AC replacement                                    | 10,836                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Fairway Ave 6 inch AC Replacement                                      | 5,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| McRorie St (Success Av. and Johnson Av) Rep 650' of 2" GLV WM          | 15,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| S Fla Ave Reconstr WL Replacement                                      | 257,046                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Beacon Hill Neighborhood Water Main Replacement                        | 521,000                    |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Airport Water Loop                                                     | 92,760                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Rose St.Water Main Imp - E Main to N Ingraham                          | 15,000                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Water Utilities Engineering Database                                   |                            | 25,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Sylvester Rd and Lynncrest WM replacement                              | 5,000                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| LWE9592 W. Pipkin Widening (Medulla to Harden)                         | 50,908                     |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Airside Center AC Replacement                                          |                            | 1,500,000        |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| FDOT Proposed Water Projects                                           | 112,368                    | 350,000          | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           | 350,000           |
| <b>Water Administration</b>                                            |                            |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Radio Replacement 2011                                                 |                            | 163,520          | 163,520           | 163,520           | 163,520           | 163,520           | 163,520           | 163,520           | 163,520           | 163,520           | 163,520           |
| Sixth Floor Furnishings                                                |                            | 500,000          |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Timekeeping System                                                     | 4,405                      |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |

**WATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

|                                         | Adjusted<br>2026<br>Budget | 2027<br>Proposed  | 2028<br>Projected | 2029<br>Projected | 2030<br>Projected | 2031<br>Projected | 2032<br>Projected | 2033<br>Projected | 2034<br>Projected | 2035<br>Projected | 2036<br>Projected |
|-----------------------------------------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Maximo GIS Integration                  | 13,100                     |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Targeted Economic Opportunities - Water | 357,415                    |                   | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           | 100,000           |
| <b>Total Expenses</b>                   | <b>22,008,324</b>          | <b>10,478,880</b> | <b>8,046,097</b>  | <b>7,186,835</b>  | <b>5,935,919</b>  | <b>5,253,584</b>  | <b>5,815,274</b>  | <b>10,062,697</b> | <b>5,089,593</b>  | <b>6,848,941</b>  | <b>6,801,777</b>  |
|                                         |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Unappropriated Surplus</b>           |                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Beginning Balance</b>                | 29,370,227                 | 13,275,663        | 7,696,783         | 4,550,686         | 2,263,851         | 1,727,932         | 1,874,348         | 1,459,074         | 696,377           | (393,216)         | (642,157)         |
| <b>Sources / (Uses)</b>                 | (16,094,564)               | (5,578,880)       | (3,146,097)       | (2,286,835)       | (535,919)         | 146,416           | (415,274)         | (762,697)         | (1,089,593)       | (248,941)         | (101,777)         |
| <b>Ending Balance</b>                   | <b>13,275,663</b>          | <b>7,696,783</b>  | <b>4,550,686</b>  | <b>2,263,851</b>  | <b>1,727,932</b>  | <b>1,874,348</b>  | <b>1,459,074</b>  | <b>696,377</b>    | <b>(393,216)</b>  | <b>(642,157)</b>  | <b>(743,934)</b>  |

**Lakeland Electric**  
**10 Year Capital Improvement Plan**

|                                | FY26<br>Original<br>Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
|--------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <b>REVENUES:</b>               |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| Transfer from Operating Fund   | 45,567,764                 | 47,629,984                 | 44,987,865                 | 48,467,915                 | 48,062,732                 | 47,765,632                 | 47,557,537                 | 48,827,895                 | 49,370,968                 | 56,558,281                 | 50,779,121                 |
| Bond Proceeds                  |                            |                            | 15,000,000                 | 15,000,000                 |                            |                            |                            |                            |                            |                            |                            |
| Payroll & Motor Pool Transfers | 8,619,062                  | 8,654,440                  | 8,507,591                  | 8,835,654                  | 9,176,596                  | 9,518,191                  | 9,886,183                  | 10,255,652                 | 10,652,889                 | 11,065,756                 | 11,494,258                 |
| <b>TOTAL REVENUES</b>          | <b>54,186,826</b>          | <b>56,284,424</b>          | <b>68,495,455</b>          | <b>72,303,569</b>          | <b>57,239,328</b>          | <b>57,283,823</b>          | <b>57,443,720</b>          | <b>59,083,547</b>          | <b>60,023,856</b>          | <b>67,624,036</b>          | <b>62,273,378</b>          |
| <b>EXPENDITURES:</b>           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| McIntosh Plant                 | 4,366,200                  | 5,827,029                  | 3,960,000                  | 3,510,000                  | 3,535,000                  | 3,535,000                  | 3,510,000                  | 3,510,000                  | 3,710,000                  | 3,710,000                  | 3,510,000                  |
| McIntosh Plant Unit 5          | 5,298,555                  | 9,812,744                  | 11,043,489                 | 18,836,573                 | 18,316,574                 | 11,247,372                 | 10,201,764                 | 18,865,560                 | 17,566,502                 | 16,304,948                 | 15,992,234                 |
| McIntosh Gas Turbine 2         | 1,084,673                  | 365,000                    | 908,000                    | 8,000                      | 213,000                    | 188,000                    | 10,579,536                 | 960,500                    | 158,000                    | 633,000                    |                            |
| McIntosh GT                    | 50,000                     | 325,000                    | 4,365,000                  |                            | 400,000                    |                            |                            |                            | 550,000                    | 4,932,196                  |                            |
| Larsen Plant                   | 10,613,868                 | 4,825,000                  | 102,500                    | 357,500                    | 377,500                    | 7,476,437                  | 152,500                    | 67,500                     | 205,000                    | 882,902                    | 2,500,000                  |
| Winston Plant                  | 560,000                    | 330,000                    | 160,000                    | 1,070,000                  | 520,000                    | 330,000                    | 230,000                    | 320,000                    | 1,100,000                  | 660,000                    | 260,000                    |
| Other Production Projects      | 2,076,386                  | 2,442,647                  | 2,595,342                  | 2,806,205                  | 2,323,770                  | 3,266,811                  | 2,991,805                  | 3,626,637                  | 3,981,699                  | 5,964,778                  | 5,825,666                  |
| Transmission Lines             | 242,000                    | 1,910,000                  | 9,510,300                  | 12,025,609                 | 1,510,927                  | 3,541,255                  | 1,672,493                  | 1,604,668                  | 1,437,808                  | 1,171,942                  | 1,207,100                  |
| Distribution Lines             | 11,276,500                 | 12,057,710                 | 12,913,824                 | 12,424,859                 | 13,766,113                 | 13,192,892                 | 13,115,511                 | 13,864,295                 | 13,644,578                 | 14,051,707                 | 14,471,035                 |
| Transmission Substations       | 205,000                    | 300,000                    | 309,000                    | 318,270                    | 327,818                    | 337,653                    | 347,782                    | 358,216                    | 2,368,962                  | 380,031                    | 391,432                    |
| Distribution Substations       | 5,135,000                  | 4,648,407                  | 11,492,100                 | 10,347,886                 | 2,765,073                  | 2,782,775                  | 2,801,008                  | 2,819,788                  | 2,839,132                  | 2,859,056                  | 2,879,578                  |
| Other Delivery Products        | 8,925,513                  | 12,051,187                 | 9,239,260                  | 9,906,128                  | 9,946,376                  | 10,640,526                 | 11,029,124                 | 11,432,447                 | 11,531,656                 | 11,967,079                 | 12,419,352                 |
| Build                          | 1,611,026                  | 944,347                    | 1,622,429                  | 436,289                    | 839,495                    | 453,915                    | 537,251                    | 1,372,254                  | 475,723                    | 491,332                    | 494,942                    |
| Tech                           | 2,274,550                  | 150,550                    | 152,050                    | 153,595                    | 2,155,186                  | 156,825                    | 158,514                    | 160,253                    | 162,044                    | 2,163,889                  | 2,165,789                  |
| Misc. Projects                 | 467,555                    | 294,803                    | 122,162                    | 102,654                    | 242,496                    | 134,362                    | 116,433                    | 121,429                    | 292,752                    | 1,451,177                  | 156,250                    |
| <b>TOTAL EXPENDITURES</b>      | <b>54,186,826</b>          | <b>56,284,424</b>          | <b>68,495,455</b>          | <b>72,303,569</b>          | <b>57,239,328</b>          | <b>57,283,823</b>          | <b>57,443,720</b>          | <b>59,083,547</b>          | <b>60,023,856</b>          | <b>67,624,036</b>          | <b>62,273,378</b>          |

**Lakeland Electric**  
**10 Year Capital Improvement Plan**

|                                                            | FY26<br>Original Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
|------------------------------------------------------------|-------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <b>McIntosh Plant</b>                                      |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 119787 - LPE9787 PCM MPP Administration Building           | 3,071,200               | 1,610,865                  |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 115673 - CMP5673 MCOM Sump Pumps                           | 20,000                  | 10,000                     | 10,000                     | 10,000                     | 10,000                     | 10,000                     | 10,000                     | 10,000                     | 10,000                     | 10,000                     | 10,000                     |
| 117305 - LPP7305 MAN LTMA                                  | 1,100,000               | 3,371,164                  | 3,500,000                  | 3,500,000                  | 3,500,000                  | 3,500,000                  | 3,500,000                  | 3,500,000                  | 3,500,000                  | 3,500,000                  | 3,500,000                  |
| 118013 - FY32 CMP8013 MREP BATTERY REPLACEMENTS            |                         |                            |                            |                            |                            |                            |                            |                            | 200,000                    | 200,000                    |                            |
| 117037 - CMP7037 MD 1&2 BREAKER REPLACEMENT/REFURBISHMENT  |                         |                            | 450,000                    |                            | 25,000                     | 25,000                     |                            |                            |                            |                            |                            |
| 118014 - CMP8014 ME RTAC Monitoring                        | 175,000                 | 75,000                     |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 116580 - FY27 CMP6580 MCOM Service Water                   |                         | 150,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 118018 - FY27 CMP8018 MREP ROOF STAIRS SAFETY IMPROVE      |                         | 150,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 117039 - FY27 CMP7039 MD 1&2 CONTROLS UPGRADE              |                         | 225,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114306 - FY27 CLP4306 U8 CT WATER INJECTION CONTROL VALVE  |                         | 200,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 118019 - FY27 CMP8019 MREP STARTING AIR COOLING AIR        |                         | 35,000                     |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                               | <b>4,366,200</b>        | <b>5,827,029</b>           | <b>3,960,000</b>           | <b>3,510,000</b>           | <b>3,535,000</b>           | <b>3,535,000</b>           | <b>3,510,000</b>           | <b>3,510,000</b>           | <b>3,710,000</b>           | <b>3,710,000</b>           | <b>3,510,000</b>           |
| <b>McIntosh Plant Gas Turbines</b>                         |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 116616 - CMP6616 MGT1 Industrial Coatings                  |                         |                            | 150,000                    |                            |                            |                            |                            |                            |                            |                            |                            |
| 117016 - FY33 CLP7016 MGT1 Major Inspection & Exhaust Repl |                         |                            |                            |                            |                            |                            |                            |                            |                            | 4,932,196                  |                            |
| 116554 - CMP6554 MGT1 HOT GAS PATH                         | 50,000                  | 75,000                     | 4,215,000                  |                            |                            |                            |                            |                            |                            |                            |                            |
| 116625 - FY30 MGT1 Controls Upgrade                        |                         | 250,000                    |                            |                            | 400,000                    |                            |                            |                            | 550,000                    |                            |                            |
| 117279 - CMP7279 MGT2 Pump Overhauls/Replacement           | 50,000                  |                            | 50,000                     |                            | 35,000                     | 50,000                     | 50,000                     | 67,500                     |                            |                            |                            |
| 117771 - CMP7771 MGT2 Battery Bank                         | 26,000                  |                            |                            |                            |                            |                            | 20,000                     |                            |                            |                            |                            |
| 117012 - FY28 CMP7012 MGT2 Air Filters                     |                         |                            | 140,000                    |                            |                            |                            |                            | 175,000                    |                            |                            |                            |
| 116617 - CMP6617 MGT2 Hot Gas Path/Major Outage            |                         |                            |                            |                            |                            |                            | 4,531,536                  |                            |                            |                            |                            |
| 117015 - FY30 CMP7015 MGT2 Insulation Replacement          |                         |                            |                            |                            |                            |                            | 525,000                    |                            |                            |                            |                            |
| 117013 - FY28 CMP7013 MGT2 Evap Cooler Media               |                         |                            | 200,000                    |                            |                            |                            |                            | 350,000                    |                            |                            |                            |
| 117014 - FY30 CMP7014 MGT2 Generator Rewind                |                         |                            |                            |                            |                            |                            | 4,515,000                  |                            |                            |                            |                            |
| 117022 - CMP7022 MGT2 TORQUE CONVERTER                     |                         |                            |                            |                            |                            | 40,000                     | 150,000                    |                            |                            |                            |                            |
| 117025 - CMP7025 MGT2 EXPANSION JOINTS                     | 245,000                 |                            |                            |                            |                            |                            |                            | 260,000                    |                            | 100,000                    |                            |
| 117026 - CMP7026 MGT2 CAPITAL COATINGS                     | 25,000                  |                            | 50,000                     |                            | 25,000                     |                            |                            | 50,000                     |                            |                            |                            |
| 117010 - CMP7010 MGT2 Motor Overhauls                      | 50,000                  |                            | 50,000                     |                            | 35,000                     | 50,000                     | 50,000                     | 50,000                     | 75,000                     | 75,000                     |                            |
| 117011 - CMP7011 MGT2 Valve Replacements                   | 50,000                  |                            | 50,000                     |                            | 35,000                     |                            | 50,000                     |                            | 75,000                     |                            |                            |
| 117028 - CMP7028 MGT2 GEAR BOX OVERHAUL                    | 150,673                 |                            |                            |                            |                            | 40,000                     | 100,000                    |                            |                            |                            |                            |
| 117029 - CMP7029 MGT2 CONTROLS UPGRADE                     | 350,000                 |                            |                            |                            |                            |                            | 400,000                    |                            |                            | 450,000                    |                            |

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|                                                                                 | FY26<br>Original Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
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| 117032 - CMP7032 MGT2 GENERATOR PROTECTIVE RELAY UP-GRADE                       | 50,000                  |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 117035 - CMP7035 MGT2 BREAKER REPLACEMENT/REFURBISHMENT                         | 8,000                   | 25,000                     | 8,000                      | 8,000                      | 8,000                      | 8,000                      | 8,000                      | 8,000                      | 8,000                      | 8,000                      |                            |
| 117033 - FY30 MGT2 Xfmr DGA Installations, 8CT GSU, 8ST GSU, 7SUT, 8 MV Tie Xmf |                         |                            |                            |                            | 75,000                     |                            |                            |                            |                            |                            |                            |
| 117034 - FY32 MGT2 Generator Breaker Overhaul                                   |                         |                            |                            |                            |                            |                            | 180,000                    |                            |                            |                            |                            |
| 117036 - CMP7036 MGT2 CEMS Data Controller Upgrade                              | 80,000                  |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 117038 - FY27 CMP7038 MGT2 Lube Oil Cooler Replace/Upgrade                      |                         | 140,000                    | 360,000                    |                            |                            |                            |                            |                            |                            |                            |                            |
| 117019 - FY27 CMP7019 MGT2 FUEL GAS REG REDUNDANT                               |                         | 200,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                                    | 1,134,673               | 690,000                    | 5,273,000                  | 8,000                      | 613,000                    | 188,000                    | 10,579,536                 | 960,500                    | 708,000                    | 5,565,196                  |                            |
| <b>McIntosh Unit 2</b>                                                          |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                                    |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>McIntosh Unit 3</b>                                                          |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                                    |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>McIntosh Unit 5</b>                                                          |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 119035 - LMP9035 U5 Combustion Turbine Inspection Outage (Outage)               |                         |                            |                            | 2,255,000                  | 3,250,000                  |                            |                            |                            | 6,540,957                  |                            |                            |
| 119250 - LMP9250 U5 LTMA Assets                                                 | 2,780,447               | 2,559,509                  | 2,674,823                  | 2,762,017                  | 2,849,212                  |                            |                            |                            |                            |                            |                            |
| 119262 - LMP9262 U5 STG Outage                                                  |                         |                            |                            | 2,255,000                  | 3,700,000                  |                            |                            |                            | 5,500,000                  |                            |                            |
| 119781 - LPE9781 U5 SCR Catalyst                                                |                         |                            |                            | 750,000                    | 250,000                    |                            |                            |                            |                            |                            |                            |
| 115737 - FY28 CMP5737 U5 AMMONIA CONTROL VALVE AND VAPORIZER REPLACEMENT        |                         |                            | 150,000                    |                            |                            |                            |                            |                            |                            |                            |                            |
| 114142 - CPE4142 U5 Inlet Filters Replacement                                   |                         |                            | 175,000                    |                            |                            |                            |                            | 200,000                    |                            |                            |                            |
| 114085 - CMP4085 U5 Facilities Recoating                                        | 75,000                  | 50,000                     |                            |                            | 75,000                     |                            |                            | 100,000                    |                            |                            |                            |
| 114099 - CMP4099 U5 Combustion Turbine Dynamic Sensor Upgrade (Outage)          |                         |                            |                            | 150,000                    |                            |                            |                            |                            |                            |                            |                            |
| 115342 - CMP5342U5 Combustion Turbine Insulation                                |                         |                            |                            |                            |                            |                            |                            | 500,000                    | 160,000                    |                            |                            |
| 115539 - CMP5539 U5 CEMS Upgrade                                                |                         |                            |                            |                            |                            |                            | 90,000                     |                            |                            |                            |                            |
| 115545 - CMP5545 U5 Expansion Joint                                             | 150,000                 | 150,000                    | 250,000                    | 250,000                    |                            |                            | 175,000                    |                            | 275,000                    |                            |                            |
| 115478 - CMP5478 U5 Cooling Tower Acid Tank Replacement                         |                         |                            |                            |                            |                            | 45,000                     |                            |                            |                            |                            |                            |
| 115500 - CMP5500 U5 HRSG Recoating                                              | 75,000                  | 150,000                    |                            |                            | 150,000                    |                            |                            | 150,000                    |                            |                            |                            |
| 115501 - CPE5501 U5 BFP Overhauls                                               |                         |                            |                            |                            | 180,000                    |                            |                            | 225,000                    |                            |                            |                            |
| 115619 - CPE5619 U5 Combustion Hardware Upgrade                                 |                         |                            | 3,450,000                  | 7,533,612                  | 1,287,362                  | 10,061,764                 | 2,061,764                  | 4,620,560                  |                            | 8,414,948                  | 8,414,948                  |
| 115622 - FY30 CMP5622 U5 Cooling Tower Motor Soft Starts Polisher Resin Replace |                         |                            |                            |                            | 300,000                    |                            |                            |                            |                            |                            |                            |
| 115624 - CMP5624 U5 Condensate Pump/Motor Upgrades                              |                         |                            | 130,000                    | 150,000                    |                            |                            |                            | 150,000                    |                            |                            |                            |
| 115625 - FY28 CMP5625 U5 Controls Upgrade                                       |                         | 2,089,100                  | 742,800                    |                            |                            |                            |                            |                            |                            |                            |                            |
| 115626 - CMP5626 U5 Cooling tower Bleach Tank                                   |                         |                            |                            | 35,000                     |                            |                            |                            |                            |                            |                            |                            |

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|                                                                                 | FY26<br>Original Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
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| 115649 - FY28 CMP5649 U5 Replace CO catalyst                                    |                         |                            |                            | 750,000                    | 250,000                    |                            |                            |                            |                            |                            |                            |
| 115652 - CMP5652 U5 Gas Control Valve Overhaul                                  |                         |                            |                            | 225,000                    |                            |                            |                            | 250,000                    |                            |                            |                            |
| 115658 - FY27 CPE5658 U5 BFP & Condensate Pump VFD Retrofit                     |                         |                            |                            |                            | 400,000                    |                            |                            |                            |                            |                            |                            |
| 115659 - FY28 CMP5659 U5 Boiler Feed Pump Motor Overhauls                       |                         |                            |                            |                            | 115,000                    |                            |                            | 150,000                    |                            |                            |                            |
| 115660 - CMP5660 U5 Inlet Recoating                                             |                         |                            | 400,000                    |                            |                            |                            |                            | 250,000                    |                            |                            |                            |
| 115661 - CMP5661 U5 Turbine Exhaust Diffuser                                    |                         | 350,000                    |                            |                            |                            |                            |                            |                            | 350,000                    | 450,000                    | 350,000                    |
| 115662 - CMP5662 U5 HRSG HP Superheater                                         | 230,608                 |                            |                            |                            |                            | 230,608                    | 6,850,000                  | 7,500,000                  | 1,135,000                  |                            |                            |
| 115663 - CMP5663 U5 Start Up Motor                                              |                         |                            |                            |                            |                            | 125,000                    |                            |                            |                            |                            |                            |
| 115664 - CMP5664 U5 Circ Water Pumps                                            |                         |                            |                            | 275,944                    |                            |                            |                            |                            |                            |                            |                            |
| 115665 - CMP5665 U5 Auxillary Circ Water Pump                                   |                         |                            |                            |                            |                            |                            |                            | 150,000                    |                            |                            |                            |
| 115667 - CMP5667 U5 Fire System Louvers                                         |                         |                            |                            |                            | 150,000                    |                            |                            |                            |                            |                            |                            |
| 115647 - CMP5647 U5 Waste Water Sump Pumps                                      |                         |                            | 75,000                     |                            |                            | 85,000                     |                            |                            | 95,000                     |                            |                            |
| 115695 - CMP5695 U5 Replace Battery Banks                                       |                         |                            |                            |                            |                            |                            | 60,000                     |                            |                            |                            |                            |
| 115696 - CMP5696 U5 CT Generator Rewind/Stator Rewedge                          |                         |                            |                            |                            |                            |                            |                            |                            |                            | 6,650,000                  |                            |
| 115697 - CMP5697 U5 Condensate Tank Recoat (Interior)                           | 50,000                  |                            |                            |                            | 80,000                     |                            |                            |                            |                            |                            |                            |
| 115710 - CMP5710 U5 Attemperator Replacement                                    |                         | 250,000                    |                            | 225,000                    |                            |                            |                            | 300,000                    |                            |                            |                            |
| 115712 - FY29 CMP5712 U5 Evaporative Cooler Media Repl.                         |                         |                            | 175,000                    |                            |                            |                            |                            |                            |                            |                            |                            |
| 115709 - CMP5709 U5 HP and IP silencer replacement                              |                         |                            |                            | 400,000                    |                            |                            |                            |                            |                            |                            |                            |
| 115713 - CMP5713 U5 Torque Converter Overhaul                                   |                         |                            |                            |                            |                            | 220,000                    |                            |                            |                            |                            |                            |
| 115735 - FY32 CMP5735 U5 SIEMENS ROTOR THROUGH-BOLT EXCHANGE                    |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            | 5,447,286                  |
| 115666 - CMP5666 U5 Valve Replacements                                          | 250,000                 | 350,000                    | 100,000                    | 300,000                    | 150,000                    | 150,000                    | 350,000                    | 150,000                    |                            |                            |                            |
| 115736 - LMP5736 U5 RAC RETUBING                                                |                         | 600,000                    |                            |                            |                            |                            |                            |                            |                            |                            | 750,000                    |
| 115669 - CMP5669 U5 Motor Overhauls                                             | 150,000                 | 120,000                    | 130,000                    | 140,000                    | 150,000                    | 150,000                    | 160,000                    | 170,000                    | 140,000                    | 120,000                    | 150,000                    |
| 115740 - FY30 CMP5740 U5 ST GENERATOR REWIND/STATOR REWEDGE                     |                         |                            |                            |                            |                            |                            | 200,000                    | 1,000,000                  | 3,310,545                  |                            |                            |
| 115758 - CMP5758 U5 BREAKER REPLACEMENT/REFURBISHMENT                           | 30,000                  | 100,000                    | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 50,000                     | 60,000                     | 70,000                     | 80,000                     |
| 115751 - FY27 U5 Process NOx Analyzer Replacement                               |                         |                            |                            |                            |                            |                            | 75,000                     |                            |                            |                            |                            |
| 115752 - FY29 U5 Insulation Liner Plates                                        |                         | 280,000                    | 200,000                    |                            |                            |                            |                            | 250,000                    |                            |                            |                            |
| 115755 - CMP5755 U5, DGA Installations, ST GSU, ST Aux, CT Aux, CT SUT Xfmrs    | 200,000                 |                            |                            |                            |                            |                            |                            | 200,000                    |                            |                            |                            |
| 115756 - U5, Control Building, LV Neutral Code Up-grade, 3 phase, 4-wire Conver | 250,000                 | 250,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 115759 - U5 CEMS Data Controller Upgrade                                        | 80,000                  |                            |                            |                            | 100,000                    |                            |                            |                            |                            |                            | 100,000                    |
| 115723 - CMP5723 U5 COOLING TOWER UPGRADES                                      | 102,500                 | 150,000                    | 1,000,000                  | 350,000                    | 150,000                    | 150,000                    | 150,000                    | 2,500,000                  |                            |                            |                            |

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|                                                                       | FY26<br>Original Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
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| 115766 - CMP5766 U5 T3000 CONTROLS UPGRADE                            | 200,000                 |                            |                            |                            |                            |                            |                            |                            |                            | 600,000                    | 700,000                    |
| 115764 - CMP5764 U5 INLET CHILLER                                     | 35,000                  | 200,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 115760 - CMP5760 U5 CT REPLACE BOP 480V MCC                           | 350,000                 | 200,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 115761 - CMP5761 U5 CT, REPLACE BOP 4160V - 480V XFMR                 | 200,000                 |                            | 250,000                    |                            |                            |                            |                            |                            |                            |                            |                            |
| 116581 - CMP6581 MGT1 FIRE PROTECTION SYSTEM - CO2 BOTTLE REPLACEMENT | 90,000                  |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 115763 - FY27 CMP5763 U5 Row 1 Vanes                                  |                         | 1,389,135                  | 1,110,866                  |                            |                            |                            |                            |                            |                            |                            |                            |
| 115762 - FY29 U5 ST L-0 Blades                                        |                         |                            |                            |                            | 4,700,000                  |                            |                            |                            |                            |                            |                            |
| 115767 - FY27 CMP5767 U5 CT RAC PIPING BELLOWS                        |                         | 175,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 115768 - FY27 CMP5768 U5 FAST BUS TRANSFER                            |                         | 100,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 115770 - FY27 CMP5770 U5 PIPE HANGER & SUPPORT REPLACEMENTS           |                         | 150,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 115769 - FY27 CMP5769 U5 LIGHTNING PROTECTION UPGRADES                |                         | 150,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                          | <b>5,298,555</b>        | <b>9,812,744</b>           | <b>11,043,489</b>          | <b>18,836,573</b>          | <b>18,316,574</b>          | <b>11,247,372</b>          | <b>10,201,764</b>          | <b>18,865,560</b>          | <b>17,566,502</b>          | <b>16,304,948</b>          | <b>15,992,234</b>          |
| <b>Larsen Plant</b>                                                   |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114134 - CLP4134 U8 Condensate Tank Recoat (Interior)                 |                         |                            |                            |                            |                            |                            |                            |                            |                            | 40,000                     |                            |
| 114149 - CLP4149 U8 CT Hydraulic Pump Replacement                     |                         |                            |                            |                            |                            |                            |                            |                            |                            | 75,000                     |                            |
| 114150 - CLP4150 U8 Nox Water Pumps                                   |                         |                            | 50,000                     |                            |                            | 115,000                    |                            |                            |                            |                            |                            |
| 114083 - CMP4083 Larsen Facilities Recoating                          | 50,000                  |                            |                            | 50,000                     |                            | 250,000                    |                            |                            |                            | 250,000                    |                            |
| 115318 - CMP5318 U8 CEMS Analyzer Repl                                |                         |                            |                            |                            |                            |                            | 90,000                     |                            |                            |                            |                            |
| 114277 - CLP4277 CEMS Server Upgrade - Larsen                         |                         |                            |                            |                            | 75,000                     |                            |                            |                            | 100,000                    |                            |                            |
| 114160 - CLP4160 U8 Boiler Feed Pumps                                 | 81,120                  |                            |                            |                            |                            | 85,000                     |                            |                            |                            |                            |                            |
| 114166 - CLP4166 U8 Voltage Regulators                                |                         |                            |                            |                            |                            | 500,000                    |                            |                            |                            |                            |                            |
| 114167 - FY31 CLP4167 U8 Wing Cowl Plenum                             |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            | 2,500,000                  |
| 114180 - CLP4180 U8 Air Dryer                                         |                         | 50,000                     |                            |                            |                            | 50,000                     |                            |                            |                            | 75,000                     |                            |
| 114181 - CLP4181 U8 Air Filters                                       |                         | 140,000                    |                            |                            |                            | 165,000                    |                            |                            |                            | 180,000                    |                            |
| 114185 - FY27 CLP4185 U8 CT Fuel Oil Pump and Clutch                  |                         | 90,000                     |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114169 - CLP4169 U8 Breaker Overhauls                                 | 30,000                  | 60,000                     | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 40,000                     |                            |
| 114190 - CLP4190 U8 Protective Relay Replacement                      |                         |                            |                            | 250,000                    |                            |                            |                            |                            |                            |                            |                            |
| 114197 - CLP4197 U8 ST Inter/After Condenser Retubing                 | 150,000                 |                            |                            |                            |                            | 150,000                    |                            |                            |                            |                            |                            |
| 114198 - CLP4198 U8 Battery Bank Replacement                          |                         | 75,000                     |                            |                            |                            | 100,000                    |                            |                            |                            |                            |                            |
| 114199 - CLP4199 U8 Air Compressor                                    |                         |                            |                            |                            |                            | 50,000                     |                            |                            |                            |                            |                            |
| 114159 - CLP4159 U8 Major Motor Overhauls                             | 10,000                  | 25,000                     | 10,000                     | 15,000                     | 10,000                     | 250,000                    | 20,000                     | 25,000                     | 25,000                     | 30,000                     |                            |

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|                                                                                 | FY26<br>Original Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
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| 114208 - CLP4208 U8 GAS CONTROL & SR VALVE OVERHAUL                             |                         |                            |                            |                            |                            | 200,000                    |                            |                            |                            |                            |                            |
| 114220 - CLP4220 U8 CT EXHAUST EXPANSION JOINT                                  |                         | 150,000                    |                            |                            |                            | 250,000                    |                            |                            |                            |                            |                            |
| 114221 - CLP4221 U8 HRSG VALVES                                                 | 100,000                 | 100,000                    | 12,500                     | 12,500                     | 12,500                     | 12,500                     | 12,500                     | 12,500                     | 50,000                     | 42,902                     |                            |
| 114165 - CLP4165 U8 Fuel Oil Flow Divider                                       |                         |                            |                            |                            |                            | 125,000                    |                            |                            |                            |                            |                            |
| 114210 - CLP4210 U8 Cranking Motor                                              |                         |                            |                            |                            |                            | 150,000                    |                            |                            |                            | 150,000                    |                            |
| 119046 - U8 - Combustion Turbine Inspection Outage                              | 400,000                 | 1,600,000                  |                            |                            |                            | 4,993,937                  |                            |                            |                            |                            |                            |
| 114283 - FY30 CLP4283 U8 CONTROLS HARDWARE UPGRADE                              |                         |                            |                            |                            | 250,000                    |                            |                            |                            |                            |                            |                            |
| 114285 - CLP4285 U8 HUMIDITY SENSOR UPGRADE                                     | 35,000                  | 30,000                     |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114223 - CLP4223 LARSEN INTAKE 316(B) COMPLIANCE UPGRADES                       | 1,600,000               | 650,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114227 - CLP4227 U8 ST MAJOR                                                    | 6,050,000               |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114229 - CLP4229 U8 XFMR DGA INSTALLATIONS, 8CT GSU, 8ST GSU, 7SUT, 8 MV TIE XM | 100,000                 | 75,000                     |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114233 - CLP4233 LGT3 MAJOR                                                     | 250,000                 |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114235 - CLP4235 LGT3 ELECTRICAL/GEN RESTORATION                                | 262,748                 |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114224 - U8 ST Lube Oil FiltrationFY26 U8 ST Lube Oil Filtration                | 95,000                  |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114230 - FY27 CLP4230 U8 CEMS Data Controller Upgrade                           |                         | 80,000                     |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114231 - FY27 CLP4231 U8 RTAC Monitoring                                        |                         | 300,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114234 - LGT3 Controls Upgrade                                                  | 500,000                 |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114303 - CLP4303 LARSEN U8 ST 2400V SWITCHGEAR UPGRADE                          | 650,000                 |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114302 - CLP4302 LARSEN BUILDING RENOVATIONS                                    | 250,000                 | 200,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114307 - FY27 CLP4307 U8 ST LO COOLING WATER                                    |                         | 250,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114308 - FY27 CLP4308 U8 FO TANK #2                                             |                         | 650,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 114305 - FY27 CLP4305 U8 ST GEN BREAKER UPGRADE                                 |                         | 300,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                                    | <b>10,613,868</b>       | <b>4,825,000</b>           | <b>102,500</b>             | <b>357,500</b>             | <b>377,500</b>             | <b>7,476,437</b>           | <b>152,500</b>             | <b>67,500</b>              | <b>205,000</b>             | <b>882,902</b>             | <b>2,500,000</b>           |
| <b>Winston Plant</b>                                                            |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 119272 - LPE9272 WIN NOx Catalyst Replacement                                   |                         |                            |                            | 750,000                    |                            |                            |                            |                            |                            |                            |                            |
| 114184 - CPP4184 WIN Breaker Replacements                                       | 30,000                  | 50,000                     | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 40,000                     | 40,000                     |
| 116605 - FY29 CMP6605 Winston Generator Rewind                                  |                         |                            |                            | 90,000                     | 90,000                     | 100,000                    | 100,000                    | 115,000                    | 120,000                    | 120,000                    | 120,000                    |
| 116606 - CMP6606 Winston Air Conditioners                                       | 30,000                  | 30,000                     | 30,000                     |                            | 50,000                     |                            |                            | 75,000                     |                            |                            |                            |
| 116609 - FY29 CMP Winston Engine Overhauls                                      |                         |                            |                            | 100,000                    | 100,000                    | 100,000                    | 100,000                    | 100,000                    | 100,000                    | 100,000                    | 100,000                    |
| 114241 - CPP4241 WIN CO CATALYST REPLACEMENT                                    | 350,000                 |                            |                            |                            |                            |                            |                            |                            |                            | 400,000                    |                            |

**Lakeland Electric**  
**10 Year Capital Improvement Plan**

|                                                                                 | FY26<br>Original Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
|---------------------------------------------------------------------------------|-------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| 116620 - FY27 CPP6620 WIN RTAC Monitoring                                       |                         | 150,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 116621 - CPP6621 WIN DGA Installations                                          | 150,000                 |                            |                            |                            | 150,000                    |                            |                            |                            | 200,000                    |                            |                            |
| 116622 - FY27 WIN CPP6622 MV Gear Refurbished, 15KV                             |                         | 100,000                    | 100,000                    |                            |                            |                            |                            |                            | 500,000                    |                            |                            |
| 116623 - FY29 WIN LV Gear Refurbishment                                         |                         |                            |                            | 100,000                    | 100,000                    | 100,000                    |                            |                            |                            |                            |                            |
| 116624 - FY34 WIN Batteries                                                     |                         |                            |                            |                            |                            |                            |                            |                            | 150,000                    |                            |                            |
| <b>Total</b>                                                                    | <b>560,000</b>          | <b>330,000</b>             | <b>160,000</b>             | <b>1,070,000</b>           | <b>520,000</b>             | <b>330,000</b>             | <b>230,000</b>             | <b>320,000</b>             | <b>1,100,000</b>           | <b>660,000</b>             | <b>260,000</b>             |
| <b>Other Production Projects</b>                                                |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 119859 - LPE9859 PCM NERC Compliance                                            | 137,296                 | 140,042                    | 142,843                    | 145,700                    | 148,614                    | 151,586                    | 154,618                    | 157,710                    | 160,864                    | 164,081                    | 167,363                    |
| 114105 - CMP4105 PCM Engineering Capital Tool Replacement (MBFA)                | 55,000                  | 15,000                     | 15,000                     | 15,000                     | 15,000                     | 15,000                     | 15,000                     | 25,000                     | 30,000                     | 30,000                     | 30,000                     |
| 116506 - CPP6506 PCM Lab Test Equipment (MBFA)                                  | 75,000                  | 75,000                     | 50,000                     | 50,000                     | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 30,000                     | 50,000                     | 50,000                     |
| 116509 - CPP6509 PCM Plant A/C and Air Handler Contingency                      | 50,000                  | 50,000                     | 40,000                     | 42,500                     | 45,000                     | 47,500                     | 50,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     |
| 116529 - CPP6529 PCM Industrial Coatings Plan                                   | 150,000                 | 150,000                    | 150,000                    | 150,000                    | 50,000                     | 150,000                    | 150,000                    | 150,000                    | 150,000                    | 150,000                    | 150,000                    |
| 117219 - CPP7219 COL R&R Capital Resources                                      | 989,090                 | 951,605                    | 612,000                    | 624,240                    | 636,725                    | 636,725                    | 649,459                    | 649,459                    | 662,448                    | 675,697                    | 688,597                    |
| 116550 - CPP6550 COL Site Improvements (post U3, move main gate)                | 250,000                 | 750,000                    | 610,365                    | 342,765                    | 62,431                     | 750,000                    | 56,728                     | 274,468                    | 3,387                      | 700,000                    | 544,706                    |
| 117301 - CMP7301 ME Major Outage Work                                           | 50,000                  |                            | 500,000                    | 1,100,000                  | 1,200,000                  | 600,000                    | 1,300,000                  | 1,400,000                  | 2,000,000                  | 4,000,000                  | 4,000,000                  |
| 117302 - FY31 CMP7302 ME Catalyst                                               |                         |                            |                            |                            |                            | 500,000                    | 500,000                    |                            |                            |                            |                            |
| 117303 - FY29 CMP7303 ME Air Compressor Eompressor Overhaul                     |                         |                            |                            |                            | 50,000                     | 50,000                     |                            |                            |                            |                            |                            |
| 117304 - FY28 CMP7304 ME Controls Upgrade                                       |                         |                            |                            |                            |                            |                            |                            | 750,000                    |                            |                            |                            |
| 116557 - CPP6557 PCM INDUSTRIAL MOBILE EQUIPMENT (MBFA)                         | 125,000                 | 150,000                    | 389,134                    | 250,000                    |                            | 250,000                    |                            |                            | 550,000                    |                            |                            |
| 116543 - CPP6543 PCM Plant Transportation (MBFA)                                | 30,000                  | 21,000                     | 21,000                     | 21,000                     | 21,000                     | 21,000                     | 21,000                     | 25,000                     | 30,000                     | 30,000                     | 30,000                     |
| 116501 - CPP6501 PCM Maintenance Tools (MBFA)                                   | 65,000                  | 65,000                     | 65,000                     | 65,000                     | 65,000                     | 65,000                     | 65,000                     | 90,000                     | 90,000                     | 90,000                     | 90,000                     |
| 116559 - CMP6559 PCM PROTECTIVE RELAY HMI TO MONITOR                            | 100,000                 |                            |                            |                            |                            |                            |                            |                            | 200,000                    |                            |                            |
| 116561 - FY27 CPP6561 PCOM, Repair/Refurbish existing BOP 2500KVA Xfmr for Spar |                         | 75,000                     |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                                    | <b>2,076,386</b>        | <b>2,442,647</b>           | <b>2,595,342</b>           | <b>2,806,205</b>           | <b>2,323,770</b>           | <b>3,266,811</b>           | <b>2,991,805</b>           | <b>3,626,637</b>           | <b>3,981,699</b>           | <b>5,964,778</b>           | <b>5,825,666</b>           |
| <b>Transmission Lines</b>                                                       |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 168151 - LDE8151 New Indian Lakes To Galloway 69KV Line                         |                         |                            |                            |                            | 500,000                    | 500,000                    |                            |                            |                            |                            |                            |
| 168133 - LDE8133 Northwest-West 69KV Ln - THP                                   |                         |                            |                            |                            |                            |                            |                            |                            | 300,000                    |                            |                            |
| 168138 - FY31 CDE8138 Southwest-Medulla 69KV Ln - THP                           |                         |                            |                            |                            |                            |                            | 600,000                    | 500,000                    |                            |                            |                            |
| 164010 - CDE4010 Transmission Pole Repl (007)                                   | 182,000                 | 500,000                    | 2,000,000                  | 515,000                    | 1,000,000                  | 1,030,000                  | 1,060,900                  | 1,092,727                  | 1,125,509                  | 1,159,274                  | 1,194,052                  |
| 164045 - CDE4045 Transmission Wood Poles Inspection/Retreatment                 | 10,000                  | 10,000                     | 10,300                     | 10,609                     | 10,927                     | 11,255                     | 11,593                     | 11,941                     | 12,299                     | 12,668                     | 13,048                     |

**Lakeland Electric**  
**10 Year Capital Improvement Plan**

|                                                                 | FY26<br>Original Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
|-----------------------------------------------------------------|-------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| 168040 - CDE8040 HAMILTON TO TECO (JD PAGE) 69KV                | 50,000                  | 1,000,000                  |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 168024 - FY31 CDE8024 FY 31 MT. OLIVE TRANSMISSION LINE         |                         |                            |                            |                            |                            | 2,000,000                  |                            |                            |                            |                            |                            |
| 168045 - FY27 INDIAN LAKES TRANSMISSION                         |                         | 400,000                    | 7,500,000                  | 7,500,000                  |                            |                            |                            |                            |                            |                            |                            |
| 168150 - FY29 INDIAN LAKES TO GALLOWAY                          |                         |                            |                            | 4,000,000                  |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                    | <b>242,000</b>          | <b>1,910,000</b>           | <b>9,510,300</b>           | <b>12,025,609</b>          | <b>1,510,927</b>           | <b>3,541,255</b>           | <b>1,672,493</b>           | <b>1,604,668</b>           | <b>1,437,808</b>           | <b>1,171,942</b>           | <b>1,207,100</b>           |
| <b>Distribution Lines</b>                                       |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 178137 - FY29 CDE8137 Larsen N314 Ln Upgrd                      |                         |                            |                            | 450,000                    |                            |                            |                            |                            |                            |                            |                            |
| 178138 - CDE8138 Hemphill H384 Ln Upgrd                         |                         |                            |                            | 105,000                    |                            |                            |                            |                            |                            |                            |                            |
| 178139 - FY31 CDE8139 Medulla M364 Line Upgrade - Part 2        |                         |                            |                            |                            |                            |                            |                            | 250,000                    |                            |                            |                            |
| 178151 - CDE8151 Medulla M384 and Christina CA334 Ln Upgrd      |                         |                            |                            |                            |                            |                            |                            | 200,000                    |                            |                            |                            |
| 178154 - FY25 CDE8154 Southwest J384 Ln Upgrd                   |                         |                            |                            |                            |                            | 700,000                    |                            |                            |                            |                            |                            |
| 178157 - FY30 CDE8157 Winston T384 Ln Upgrd                     |                         |                            |                            |                            | 285,000                    |                            |                            |                            |                            |                            |                            |
| 178158 - FY30 CDE8158 Winston T364 Ln Upgrd                     |                         |                            |                            |                            | 50,000                     |                            |                            |                            |                            |                            |                            |
| 154001 - CDE4001 Minor Improv/Reloc to Roads (007)              | 200,000                 | 200,000                    | 206,000                    | 212,180                    | 218,545                    | 225,102                    | 231,855                    | 238,810                    | 245,975                    | 253,354                    | 260,955                    |
| 154011 - CDS4011 Capital Equipment Purchases (007) (            | 50,000                  | 100,000                    | 50,000                     | 50,000                     | 50,000                     | 50,000                     | 50,000                     | 50,000                     | 50,000                     | 50,000                     | 50,000                     |
| 174003 - CDE4003 Transformer Repl-OH Dist                       | 150,000                 | 150,000                    | 154,500                    | 159,135                    | 163,909                    | 168,826                    | 173,891                    | 179,108                    | 184,481                    | 190,016                    | 195,716                    |
| 174004 - CDE4004 Transformer Repl-UG Dist (007)                 | 350,000                 | 350,000                    | 360,500                    | 371,315                    | 382,454                    | 393,928                    | 405,746                    | 417,918                    | 430,456                    | 443,370                    | 456,671                    |
| 174006 - CDE4006 Dist System Eq Replace                         | 13,000                  | 13,000                     | 13,390                     | 13,792                     | 14,205                     | 14,632                     | 15,071                     | 15,523                     | 15,988                     | 16,468                     | 16,962                     |
| 174007 - CDE4007 Line Switch Installation                       | 50,000                  | 50,000                     | 51,500                     | 53,045                     | 54,636                     | 56,275                     | 57,964                     | 59,703                     | 61,494                     | 63,339                     | 65,239                     |
| 174008 - CDE4008 Padmount Switch Install (007)                  | 100,000                 | 100,000                    | 103,000                    | 106,090                    | 109,273                    | 112,551                    | 115,927                    | 119,405                    | 122,987                    | 126,677                    | 130,477                    |
| 174011 - CDE4011 Distribution Pole Repl                         | 2,400,000               | 2,800,000                  | 3,384,000                  | 2,970,520                  | 3,059,636                  | 3,151,425                  | 3,245,967                  | 3,343,346                  | 3,443,647                  | 3,546,956                  | 3,653,365                  |
| 174020 - CDE4020 Roadway Lighting Installations                 | 750,000                 | 750,000                    | 772,500                    | 795,675                    | 819,545                    | 844,132                    | 869,456                    | 895,539                    | 922,405                    | 950,078                    | 978,580                    |
| 174030 - CDE4030 City Facilities Lighting Installations         | 25,000                  | 25,000                     | 25,750                     | 26,523                     | 27,318                     | 28,138                     | 28,982                     | 29,851                     | 30,747                     | 31,669                     | 32,619                     |
| 174040 - CDE4040 Private Area Lighting Installation             | 750,000                 | 750,000                    | 772,500                    | 795,675                    | 819,545                    | 844,132                    | 869,456                    | 895,539                    | 922,405                    | 950,078                    | 978,580                    |
| 174045 - CDE4045 Distribution Wood Poles Inspection/Retreatment | 400,000                 | 400,000                    | 412,000                    | 424,360                    | 437,091                    | 450,204                    | 463,710                    | 477,621                    | 491,950                    | 506,708                    | 521,909                    |
| 174232 - CDE4232 Capacitor Station Installation                 | 50,000                  | 50,000                     | 51,500                     | 53,045                     | 54,636                     | 56,275                     | 57,964                     | 59,703                     | 61,494                     | 63,339                     | 65,239                     |
| 174500 - CDE4500 Subdiv & Comm Development (007)                | 1,700,000               | 1,500,000                  | 1,545,000                  | 1,591,350                  | 1,639,091                  | 1,688,263                  | 1,738,911                  | 1,791,078                  | 1,844,811                  | 1,900,155                  | 1,957,160                  |
| 174502 - CDE4502 New OH Residential Svc                         | 103,000                 | 103,000                    | 106,090                    | 109,273                    | 112,551                    | 115,927                    | 119,405                    | 122,987                    | 126,677                    | 130,477                    | 134,392                    |
| 174503 - CDE4503 New UG Residential Svc                         | 230,000                 | 230,000                    | 236,900                    | 244,007                    | 251,327                    | 258,867                    | 266,633                    | 274,632                    | 282,871                    | 291,357                    | 300,098                    |
| 174504 - CDE4504 Upgr OH Residential Svc (007)                  | 25,000                  | 25,000                     | 25,750                     | 26,523                     | 27,318                     | 28,138                     | 28,982                     | 29,851                     | 30,747                     | 31,669                     | 32,619                     |
| 174505 - CDE4505 Upgr UG Residential Svc                        | 75,000                  | 75,000                     | 77,250                     | 79,568                     | 81,955                     | 84,413                     | 86,946                     | 89,554                     | 92,241                     | 95,008                     | 97,858                     |

**Lakeland Electric**  
**10 Year Capital Improvement Plan**

|                                                                | FY26<br>Original Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
|----------------------------------------------------------------|-------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| 174506 - CDE4506 OH Line Extensions (007)                      | 50,000                  | 50,000                     | 51,500                     | 53,045                     | 54,636                     | 56,275                     | 57,964                     | 59,703                     | 61,494                     | 63,339                     | 65,239                     |
| 174507 - CDE4507 UG Line Extensions (007)                      | 50,000                  | 50,000                     | 51,500                     | 53,045                     | 54,636                     | 56,275                     | 57,964                     | 59,703                     | 61,494                     | 63,339                     | 65,239                     |
| 174508 - CDE4508 OH New Comm Svc GS                            | 50,000                  | 50,000                     | 51,500                     | 53,045                     | 54,636                     | 56,275                     | 57,964                     | 59,703                     | 61,494                     | 63,339                     | 65,239                     |
| 174509 - CDE4509 UG New Comm Svc GS                            | 200,000                 | 200,000                    | 206,000                    | 212,180                    | 218,545                    | 225,102                    | 231,855                    | 238,810                    | 245,975                    | 253,354                    | 260,955                    |
| 174510 - CDE4510 OH Upgr Comm Svc                              | 20,000                  | 20,000                     | 20,600                     | 21,218                     | 21,855                     | 22,510                     | 23,185                     | 23,881                     | 24,597                     | 25,335                     | 26,095                     |
| 174511 - CDE4511 UG Upgr Comm Svc                              | 100,000                 | 100,000                    | 103,000                    | 106,090                    | 109,273                    | 112,551                    | 115,927                    | 119,405                    | 122,987                    | 126,677                    | 130,477                    |
| 174512 - CDE4512 OH New Comm Svc GSD                           | 150,000                 | 150,000                    | 154,500                    | 159,135                    | 163,909                    | 168,826                    | 173,891                    | 179,108                    | 184,481                    | 190,016                    | 195,716                    |
| 174513 - CDE4513 UG New Comm Svc GSD                           | 750,000                 | 750,000                    | 772,500                    | 795,675                    | 819,545                    | 844,132                    | 869,456                    | 895,539                    | 922,405                    | 950,078                    | 978,580                    |
| 174515 - CDE4515 UG New Comm Svc GSLD                          | 750,000                 | 750,000                    | 772,500                    | 795,675                    | 819,545                    | 844,132                    | 869,456                    | 895,539                    | 922,405                    | 950,078                    | 978,580                    |
| 176251 - CDE6251 Reliability-Recloser Installation             | 120,000                 | 120,000                    | 123,600                    | 127,308                    | 131,127                    | 135,061                    | 139,113                    | 143,286                    | 147,585                    | 152,012                    | 156,573                    |
| 176268 - CDE6268 General Reliability Improvements              | 300,000                 | 300,000                    | 309,000                    | 318,270                    | 327,818                    | 337,653                    | 347,782                    | 358,216                    | 368,962                    | 380,031                    | 391,432                    |
| 176340 - CDE6340 Minor Line Extensions                         | 10,000                  | 10,000                     | 10,300                     | 10,609                     | 10,927                     | 11,255                     | 11,593                     | 11,941                     | 12,299                     | 12,668                     | 13,048                     |
| 175125 - CDE5125 URD Cable Replacement                         | 25,000                  | 25,000                     | 25,750                     | 26,523                     | 27,318                     | 28,138                     | 28,982                     | 29,851                     | 30,747                     | 31,669                     | 32,619                     |
| 174143 - FY24 CDE4143 Dranefield D374 Ln Upgrd                 | 150,000                 |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 178133 - CDE8133 Downtown Overhead to Underground Conversion   | 200,000                 | 500,000                    | 1,015,000                  | 530,450                    | 546,364                    | 562,754                    | 579,637                    | 597,026                    | 614,937                    | 633,385                    | 652,387                    |
| 178223 - FY25 CDE8223 Orangedale V334 Line Upgrade Part 2      |                         |                            | 253,000                    |                            |                            |                            |                            |                            |                            |                            |                            |
| 174850 - FY36 Palmetto A364 and West W384 Line Upgrade         |                         |                            |                            |                            |                            |                            |                            | 165,000                    |                            |                            |                            |
| 174851 - FY28 Christina CA344 line upgrade                     |                         |                            | 160,000                    |                            |                            |                            |                            |                            |                            |                            |                            |
| 174852 - FY28 Gibsonia B354 and Hemphill H364 Line Upgrade     |                         |                            | 12,000                     |                            |                            |                            |                            |                            |                            |                            |                            |
| 174853 - FY28 Combee Road C354 line and switch upgrades        |                         |                            | 50,000                     |                            |                            |                            |                            |                            |                            |                            |                            |
| 174856 - FY28 Southwest J364/Medulla M354 Line Upgrade         |                         |                            |                            | 90,000                     |                            |                            |                            |                            |                            |                            |                            |
| 174200 - CDE4200 OH Reliability Improvement                    | 20,000                  | 100,000                    | 103,000                    | 106,090                    | 109,273                    | 112,551                    | 115,927                    | 119,405                    | 122,987                    | 126,677                    | 130,477                    |
| 174300 - CDE4300 Underground Reliability Improvement Project   | 100,000                 | 250,000                    | 257,500                    | 265,225                    | 273,182                    | 281,377                    | 289,819                    | 298,513                    | 307,468                    | 316,693                    | 326,193                    |
| 178147 - CDE8147 E374 NEW CIRCUIT                              |                         | 100,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 178039 - CDE8039 FY25 GROVE SUBSTATION UPGRADE AND NEW CIRCUIT | 600,000                 | 300,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 173915 - CSG3915 METERSHOP TOOLS AND EQUIPMENT                 | 60,500                  | 61,710                     | 62,944                     | 64,203                     | 65,487                     | 66,797                     | 68,133                     | 69,495                     | 70,885                     | 72,303                     | 73,749                     |
| 176307 - FY32 CDE6307 NORTHWEST K384 LINE UPGRADE              |                         |                            |                            |                            |                            |                            | 250,000                    |                            |                            |                            |                            |
| 174172 - FY26 CDE4172 X-354 LINE UPGRADE                       | 150,000                 |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 174046 - FY27 V344 RECONDUCTOR                                 |                         | 350,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 174047 - FY30 V344 PART 3                                      |                         |                            |                            |                            | 1,300,000                  |                            |                            |                            |                            |                            |                            |
| 174205 - FY27 H334 RECONDUCTOR                                 |                         | 150,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |

**Lakeland Electric**  
**10 Year Capital Improvement Plan**

|                                                                | FY26<br>Original Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
|----------------------------------------------------------------|-------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <b>Total</b>                                                   | <b>11,276,500</b>       | <b>12,057,710</b>          | <b>12,913,824</b>          | <b>12,424,859</b>          | <b>13,766,113</b>          | <b>13,192,892</b>          | <b>13,115,511</b>          | <b>13,864,295</b>          | <b>13,644,578</b>          | <b>14,051,707</b>          | <b>14,471,035</b>          |
| <b>Transmission Substations</b>                                |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 168141 - FY29 CDS8141 Generic 230/69kV Substation              |                         |                            |                            |                            |                            |                            |                            |                            | 2,000,000                  |                            |                            |
| 166085 - CDS6085 Various Transmission Breaker Replacements     | 125,000                 | 300,000                    | 309,000                    | 318,270                    | 327,818                    | 337,653                    | 347,782                    | 358,216                    | 368,962                    | 380,031                    | 391,432                    |
| 164232 - CDS4232 Various Transmission Capacitors               | 80,000                  |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                   | <b>205,000</b>          | <b>300,000</b>             | <b>309,000</b>             | <b>318,270</b>             | <b>327,818</b>             | <b>337,653</b>             | <b>347,782</b>             | <b>358,216</b>             | <b>2,368,962</b>           | <b>380,031</b>             | <b>391,432</b>             |
| <b>Distribution Substations</b>                                |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 178045 - FY27 INDIAN LAKES SUBSTATION                          |                         | 350,000                    | 7,500,000                  | 7,500,000                  |                            |                            |                            |                            |                            |                            |                            |
| 174122 - CDS4122 Substations Animal Protection                 | 5,000                   | 5,000                      | 5,150                      | 5,305                      | 5,464                      | 5,628                      | 5,796                      | 5,970                      | 6,149                      | 6,334                      | 6,524                      |
| 174222 - CDS4222 Battery Bank Replacement                      | 30,000                  | 30,000                     | 30,900                     | 31,827                     | 32,782                     | 33,765                     | 34,778                     | 35,822                     | 36,896                     | 38,003                     | 39,143                     |
| 174226 - CDS4226 Substation Intergration                       | 100,000                 | 300,000                    | 309,000                    | 318,270                    | 327,818                    | 337,653                    | 347,782                    | 358,216                    | 368,962                    | 380,031                    | 391,432                    |
| 176269 - CDS6269 Replacement of Distribution Feeder Relays     |                         | 60,000                     | 60,900                     |                            |                            |                            |                            |                            |                            |                            |                            |
| 176346 - CDS6346 Various Distribution Breaker Replacement      | 120,000                 | 200,000                    | 206,000                    | 212,180                    | 218,545                    | 225,102                    | 231,855                    | 238,810                    | 245,975                    | 253,354                    | 260,955                    |
| 175126 - CDS5126 12KV Switch Replacement                       | 5,000                   | 5,000                      | 5,150                      | 5,305                      | 5,464                      | 5,628                      | 5,796                      | 5,970                      | 6,149                      | 6,334                      | 6,524                      |
| 166036 - CDS6036 Sub. Trans Power Transformer Equip.           | 100,000                 | 100,000                    | 100,000                    | 100,000                    | 100,000                    | 100,000                    | 100,000                    | 100,000                    | 100,000                    | 100,000                    | 100,000                    |
| 176036 - DCS6036 Sub. Dist. Power Transformer Equip.           | 75,000                  | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     |
| 174848 - FY29 Orangedale New Circuit V384 substation equipment |                         |                            |                            | 100,000                    |                            |                            |                            |                            |                            |                            |                            |
| 176037 - CDS6037 SUBSTATION POWER TRANSFORMER                  | 1,500,000               | 1,750,000                  | 2,000,000                  | 2,000,000                  | 2,000,000                  | 2,000,000                  | 2,000,000                  | 2,000,000                  | 2,000,000                  | 2,000,000                  | 2,000,000                  |
| 174865 - CDS4865 NEUTRAL REACTOR                               |                         | 350,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 176321 - CDS6321 MACINTOSH AUTOTRANSFORMER                     | 2,500,000               | 1,303,407                  | 1,200,000                  |                            |                            |                            |                            |                            |                            |                            |                            |
| 174192 - FY26 CDE4192 NEW YORK AVE BRIDGE                      | 700,000                 |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 176337 - FY27 CDS6337 LTC MONITOR UPGRADES                     |                         | 100,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 176336 - FY27 CDS6336 DRONE                                    |                         | 20,000                     |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                   | <b>5,135,000</b>        | <b>4,648,407</b>           | <b>11,492,100</b>          | <b>10,347,886</b>          | <b>2,765,073</b>           | <b>2,782,775</b>           | <b>2,801,008</b>           | <b>2,819,788</b>           | <b>2,839,132</b>           | <b>2,859,056</b>           | <b>2,879,578</b>           |
| <b>Other Delivery Projects</b>                                 |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 154006 - CDP4006 Purchs New Electric Meters                    | 890,541                 | 908,352                    | 926,519                    | 945,050                    | 963,951                    | 983,230                    | 1,002,894                  | 1,022,663                  | 1,043,116                  | 1,063,979                  | 1,085,258                  |
| 156138 - CDG6138 R&R Capital Project Resources                 | 7,629,972               | 7,702,835                  | 7,895,591                  | 8,211,414                  | 8,539,871                  | 8,881,466                  | 9,236,724                  | 9,606,193                  | 9,990,441                  | 10,390,059                 | 10,805,661                 |
| 174005 - CDG4005 Tool & Safety Equip-Capital (MBFA) (007)      | 65,000                  | 65,000                     | 66,950                     | 68,959                     | 71,027                     | 73,158                     | 75,353                     | 77,613                     | 79,942                     | 82,340                     | 84,810                     |
| 174128 - CDO4128 Pole Yard Improvements                        | 30,000                  | 30,000                     | 30,900                     | 31,827                     | 32,782                     | 33,765                     | 34,778                     | 35,822                     | 36,896                     | 38,003                     | 39,143                     |

**Lakeland Electric**  
**10 Year Capital Improvement Plan**

|                                                             | FY26<br>Original Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
|-------------------------------------------------------------|-------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| 175124 - CDP5124 Radio Communication to Reclosers           | 20,000                  | 20,000                     | 20,600                     | 21,218                     | 21,855                     | 22,510                     | 23,185                     | 23,881                     | 24,597                     | 25,335                     | 26,095                     |
| 175032 - CDE5032 Fast Transfer Switch Gear Replacement      | 225,000                 | 225,000                    | 231,750                    | 238,703                    | 245,864                    | 253,239                    | 260,837                    | 268,662                    | 276,722                    | 285,023                    | 293,574                    |
| 175034 - CDP5034 SI Installed Inventory/Replacement         | 50,000                  | 50,000                     | 51,500                     | 53,045                     | 54,636                     | 56,275                     | 57,964                     | 59,703                     | 61,494                     | 63,339                     | 65,239                     |
| 175035 - CDP5035 Dell SecureWorks IDS/IPS                   |                         |                            |                            | 320,000                    |                            | 320,000                    | 320,000                    | 320,000                    |                            |                            |                            |
| 175134 - CDP5134 RTU Power Supply Upgrade/Redundancy        | 15,000                  | 15,000                     | 15,450                     | 15,914                     | 16,391                     | 16,883                     | 17,389                     | 17,911                     | 18,448                     | 19,002                     | 19,572                     |
| 174859 - CSG4859 SMART GRID TOWER PROJECT                   |                         | 400,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 156135 - FY27 SONET FIBER UPGRADE ICON                      |                         | 885,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 175752 - FY27 GIS UPGRADE TO UN                             |                         | 1,750,000                  |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                | <b>8,925,513</b>        | <b>12,051,187</b>          | <b>9,239,260</b>           | <b>9,906,128</b>           | <b>9,946,376</b>           | <b>10,640,526</b>          | <b>11,029,124</b>          | <b>11,432,447</b>          | <b>11,531,656</b>          | <b>11,967,079</b>          | <b>12,419,352</b>          |
| <b>Miscellaneous Projects</b>                               |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 985730 - FY23 CFM5730 SUBSTATION ROOFS                      | 17,365                  | 18,233                     | 19,145                     | 20,102                     | 21,107                     | 22,163                     | 23,271                     | 24,434                     | 25,656                     | 26,169                     | 26,692                     |
| 715013 - CCS5013 Capital Project Resources                  | 55,190                  | 56,570                     | 80,767                     | 57,984                     | 59,434                     | 82,786                     | 61,217                     | 62,441                     | 84,856                     | 85,000                     | 86,700                     |
| 174123 - CDS4123 Substations Fence Replacement & Upgrds     | 25,000                  | 25,000                     | 25,750                     | 26,523                     | 27,318                     | 28,138                     | 28,982                     | 29,851                     | 30,747                     | 31,669                     | 32,619                     |
| 174124 - CDS4124 Substations Grid Rock Addition             | 50,000                  | 50,000                     | 51,500                     | 53,045                     | 54,636                     | 56,275                     | 57,964                     | 59,703                     | 61,494                     | 63,339                     | 65,239                     |
| 918888 - CGM8888 Rate Case Study                            | 125,000                 |                            |                            |                            | 135,000                    |                            |                            |                            | 145,000                    |                            |                            |
| 174864 - CSG-ED4864 EMERGING TECHNOLOGY CAPITAL IMPROVEMENT | 200,000                 | 200,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 174861 - CSG4861 MDM LODESTAR UPGRADE / REPLACEMENT         | 50,000                  |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 118015 - FY35 MREP CO Catalyst                              |                         |                            |                            |                            |                            |                            |                            |                            |                            | 400,000                    |                            |
| 118016 - FY35 MREP ASC                                      |                         |                            |                            |                            |                            |                            |                            |                            |                            | 300,000                    |                            |
| 118017 - FY35 MREP SCR                                      |                         |                            |                            |                            |                            |                            |                            |                            |                            | 600,000                    |                            |
| 455096 - CDA5096 CROW Water Projects Easements              | (55,000)                | (55,000)                   | (55,000)                   | (55,000)                   | (55,000)                   | (55,000)                   | (55,000)                   | (55,000)                   | (55,000)                   | (55,000)                   | (55,000)                   |
| <b>Total</b>                                                | <b>467,555</b>          | <b>294,803</b>             | <b>122,162</b>             | <b>102,654</b>             | <b>242,496</b>             | <b>134,362</b>             | <b>116,433</b>             | <b>121,429</b>             | <b>292,752</b>             | <b>1,451,177</b>           | <b>156,250</b>             |
| <b>Building Improvements</b>                                |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 815707 - CTR5707 HVAC System Upgrades                       | 45,000                  |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 915014 - CMP5014 LE-Security Enhancement                    | 132,171                 | 134,814                    | 137,510                    | 140,260                    | 143,065                    | 145,926                    | 148,845                    | 151,822                    | 154,858                    | 157,955                    | 161,114                    |
| 984651 - CFM4651 Security Systems for E&W Building (007)    | 24,588                  | 25,080                     | 25,582                     | 26,094                     | 26,616                     | 27,148                     | 27,691                     | 28,245                     | 28,810                     | 29,386                     | 29,974                     |
| 985720 - CTS5720 Furniture Requirements - Capital (MBFA)    | 20,808                  | 21,224                     | 21,649                     | 22,082                     | 22,523                     | 22,974                     | 23,433                     | 23,902                     | 24,380                     | 24,867                     | 25,365                     |
| 984306 - CFM4306 Admin Building Capital Improvement         | 588,924                 | 172,303                    | 175,749                    | 179,264                    | 182,849                    | 186,506                    | 190,236                    | 194,041                    | 197,922                    | 201,880                    | 205,918                    |
| 985712 - CFM5712 Major Equipment Purch (MBFA)               | 5,413                   | 5,520                      | 5,631                      | 5,743                      | 5,858                      | 5,975                      | 6,095                      | 6,217                      | 6,341                      | 6,468                      | 6,597                      |

**Lakeland Electric**  
**10 Year Capital Improvement Plan**

|                                                                              | FY26<br>Original Budget | FY27<br>Proposed<br>Budget | FY28<br>Proposed<br>Budget | FY29<br>Proposed<br>Budget | FY30<br>Proposed<br>Budget | FY31<br>Proposed<br>Budget | FY32<br>Proposed<br>Budget | FY33<br>Proposed<br>Budget | FY34<br>Proposed<br>Budget | FY35<br>Proposed<br>Budget | FY36<br>Proposed<br>Budget |
|------------------------------------------------------------------------------|-------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| 984307 - CTS4307 T&D Building Capital Improvements                           | 54,122                  | 55,204                     | 56,308                     | 57,434                     | 458,583                    | 59,755                     | 60,950                     | 62,169                     | 63,412                     | 64,681                     | 65,974                     |
| 985707 - CFM5707 HVAC System Upgrades (Substations) - Replace Project 315707 |                         | 5,202                      |                            | 5,412                      |                            | 5,631                      |                            | 5,858                      |                            | 6,095                      |                            |
| 985713 - CFM5713 Admin Building Space Study & Modifications                  | 240,000                 | 240,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 985715 - FY23 CFM5715 Seal Admin Building Windows                            |                         |                            |                            |                            |                            |                            |                            | 450,000                    |                            |                            |                            |
| 985717 - FY24 CFM5717 LE Admin Building & Garage - Seal Concrete             | 500,000                 |                            |                            |                            |                            |                            | 40,000                     | 450,000                    |                            |                            |                            |
| 985718 - CFM5718 Chiller Coil Replacement                                    |                         |                            | 1,200,000                  |                            |                            |                            |                            |                            |                            |                            |                            |
| 985719 - FY27 CFM5719 Storm Vault Media Replacement                          |                         | 35,000                     |                            |                            |                            |                            | 40,000                     |                            |                            |                            |                            |
| 985721 - FY27 CFM5721 Fire Alarm System Replacement                          |                         | 250,000                    |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                                 | <b>1,611,026</b>        | <b>944,347</b>             | <b>1,622,429</b>           | <b>436,289</b>             | <b>839,495</b>             | <b>453,915</b>             | <b>537,251</b>             | <b>1,372,254</b>           | <b>475,723</b>             | <b>491,332</b>             | <b>494,942</b>             |
| <b>Technology Improvements</b>                                               |                         |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| 714125 - CCS4125 Web/eCommerce Upgrades                                      | 75,000                  | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     | 75,000                     |
| 176284 - CDC6284 SCADA/EMS Upgrade                                           | 2,004,000               |                            |                            |                            | 2,000,000                  |                            |                            |                            |                            | 2,000,000                  | 2,000,000                  |
| 176396 - CDC6396 NERC CIP Compliance-Cybe Sec Needs for EMS Sys              | 50,000                  | 50,000                     | 51,500                     | 53,045                     | 54,636                     | 56,275                     | 57,964                     | 59,703                     | 61,494                     | 63,339                     | 65,239                     |
| 525111 - CTC5111 Fiber Services Connections                                  | 25,550                  | 25,550                     | 25,550                     | 25,550                     | 25,550                     | 25,550                     | 25,550                     | 25,550                     | 25,550                     | 25,550                     | 25,550                     |
| 985728 - CFM5728 UPS Battery Replacement                                     | 120,000                 |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Total</b>                                                                 | <b>2,274,550</b>        | <b>150,550</b>             | <b>152,050</b>             | <b>153,595</b>             | <b>2,155,186</b>           | <b>156,825</b>             | <b>158,514</b>             | <b>160,253</b>             | <b>162,044</b>             | <b>2,163,889</b>           | <b>2,165,789</b>           |
| <b>TOTAL CAPITAL IMPROVEMENT PLAN</b>                                        | <b>54,186,826</b>       | <b>56,284,424</b>          | <b>68,495,455</b>          | <b>72,303,569</b>          | <b>57,239,328</b>          | <b>57,283,823</b>          | <b>57,443,720</b>          | <b>59,083,547</b>          | <b>60,023,856</b>          | <b>67,624,036</b>          | <b>62,273,378</b>          |