MID-TOWN CRA FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
General Revenue											
Tax Increment Revenues	9,035,080	9,698,290	9,961,176	10,459,234	10,982,196	11,531,306	12,107,871				
Interest on Pooled Investments	248,000	255,000	263,000	271,000	279,000	287,000	295,000				
Rental Income											
Property Management	167,000	172,000	177,000	182,000	187,000	193,000	199,000				
Unappropriated Surplus	8,331,626	6,904,605	1,573,377	1,154,723	466,495	(231,100)	657,831				
Total Revenue	17,781,706	17,029,895	11,974,553	12,066,957	11,914,691	11,780,206	13,259,702				
Expense											
Operating Expense											
Community Redevelopment Agency	1,349,297	1,145,000	1,165,000	1,195,000	1,235,000	1,285,000	1,345,000				
Community Redevelopment Agency											
Planning-Affordable Housing Incentive Plan	30,000			15,000			15,000				
Small Project Assistance	1,109,614	750,000	750,000	750,000	500,000	500,000	500,000				
Property Management	461,700	398,057	432,220	446,788	460,125	473,864	488,012				
Beautification Project-Lakeland Hills Blvd	250,000										
Providence Rd - W 10th St to Griffin Rd	3,481,470										
Hartsell Ave	75,000										
Infrastructure Projects	500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000				
Landscape - Ingraham Ave	141	486	150	155	160	165	170				
Arts & Entertainment	87,856	50,000	50,000	50,000	100,000	100,000	100,000				
Lakeshore Aquatic Preservation	15,000										
Florida Taxable Pension Liability Reduction Note, Series 2020	19,990	20,227	20,463	20,698	20,947	11,952	61,750				
Northwest Neighborhood	1,218,772	1,503,249	1,500,754	1,500,777	1,000,800	1,000,824	1,000,849				
Redevelop Massachusetts Ave Properties	941,604	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000				
Memorial Blvd	550,000	500,000	500,000	500,000	1,000,000	1,500,000	2,566,268				
CRA Annual Report	12,946	13,334	19,950	20,548	21,165	21,800	22,454				
Redevelopment Plan Update	280,550				325,000						
East Main Street Master Plan	1,656,170	1,500,000	250,000	250,000							
Northeast Neighborhood	673,370	1,500,000	1,500,000	1,500,000	1,000,000	1,000,000	1,250,000				
Affordable Housing Partnerships	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000				
N. Scott Ave Sidewalk	267,000										
Neighborhood Alley Improvements	95,100	500,000	100,000	100,000	500,000	100,000	100,000				
Code Enforcement											
Community Policing Innovation	67,079	70,433	73,955	77,653	81,535	85,612	88,180				
Housing											
Residential Incentives	1,618,361	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000				
Police											
Community Policing Innovation	449,670	472,154	495,761	520,550	546,577	573,906	591,123				
Engineering											
Providence Rd - W 10th St to Griffin Rd	7,710										
Redevelop Massachusetts Ave Properties	2,500										
East Main Street Master Plan	5,000										
Neighborhood Alley Improvements	5,000										
Public Works Construction & Maintenance											
Property Management	181,002										
Dream Center Sidewalks	100,000										
Providence Road		3,494,596									
Lakehurst Street	160,926										
Parks											
MLK - Memorial to 10th St	11,289	11,628	11,977	12,336	12,706	13,087	13,480				
Landscape - US 98 - Memorial to 10th St	20,967	21,596	22,244	22,911	23,599	24,307	25,036				
Landscape - US 98 - Griffin to 10th St	24,057	25,026	26,346	27,136	27,951	28,790	29,653				
Landscape - Parker Street	11,289	11,628	11,977	12,336	12,706	13,087	13,480				
Landscape - Ingraham Ave	13,188	13,550	13,957	14,376	14,807	15,251	15,709				
Landscape - Intown Bypass Phase 1 Outparcels	11,289	11,628	11,977	12,336	12,706	13,087	13,480				
E. Main Street Landscaping Maintenance	16,799	17,303	17,822	18,357	18,907	19,474	20,058				

MID-TOWN CRA FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Total Expenses	17,781,706	17,029,895	11,974,553	12,066,957	11,914,691	11,780,206	13,259,702				
Unappropriated Surplus											
Beginning Balance	18,857,557	10,525,931	3,621,326	2,047,949	893,226	426,731	657,831				
Sources / (Uses)	(8,331,626)	(6,904,605)	(1,573,377)	(1,154,723)	(466,495)	231,100	(657,831)				
Ending Balance	10,525,931	3,621,326	2,047,949	893,226	426,731	657,831					

DIXIELAND CRA FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
General Revenue											
Tax Increment Revenues	435,772	511,773	480,439	504,461	529,684	556,168	583,976				
Interest on Pooled Investments	60,000	62,000	64,000	66,000	68,000	70,000	72,000				
Unappropriated Surplus	1,516,960	188,806	170,564	46,968	22,185	(3,843)	126,562				
Total Revenue	2,012,732	762,579	715,003	617,429	619,869	622,325	782,538				
Expense											
Operating Expense											
Community Redevelopment Agency	104,099	106,000	108,000	110,000	112,000	114,000	117,000				
Unspecified											
Redevelopment of Belmar Ave Properties	150,000	250,000	250,000	150,000	150,000	150,000	150,000				
Misc Projects											
Small Project Assistance	285,415	100,000	100,000	100,000	100,000	100,000	100,000				
Landscaping Maintenance by Other City Departments	2,540	2,623	2,696	2,777	2,862	2,950	3,039				
Alley Maintenance	3,600	3,600	3,600	3,600	3,600	3,600	3,600				
Arts & Entertainment	50,775	10,000	10,000	10,000	10,000	10,000	10,000				
Infill Adaptive Reuse Program	225,000										
CRA Annual Report	2,177	2,242	2,327	2,397	2,468	2,542	2,617				
Community Policing Innovation	7,856	8,114	8,380	8,655	8,939	9,233	9,274				
Corridor Enhancement											
Alley Improvement Project	199,750	150,000	100,000	100,000	100,000	100,000	100,000				
Redevelopment Plan Update	110,759										
SFLA Corridor Improvements	860,761	125,000	125,000	125,000	125,000	125,000	282,008				
Dixieland Sign Maintenance	10,000	5,000	5,000	5,000	5,000	5,000	5,000				
Total Expenses	2,012,732	762,579	715,003	617,429	619,869	622,325	782,538				
Unappropriated Surplus											
Beginning Balance	2,068,202	551,242	362,436	191,872	144,904	122,719	126,562				
Sources / (Uses)	(1,516,960)	(188,806)	(170,564)	(46,968)	(22,185)	3,843	(126,562)				
Ending Balance	551,242	362,436	191,872	144,904	122,719	126,562					

DOWNTOWN CRA FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
General Revenue											
Tax Increment Revenues	4,557,739	4,707,478	5,024,907	5,276,153	5,539,960	5,816,958	6,107,806	6,413,196	6,733,856	7,070,549	7,424,077
Interest on Pooled Investments	180,000	185,000	191,000	197,000	203,000	209,000	212,000	215,000	218,000	221,000	224,000
Unappropriated Surplus	6,853,415	785,044	682,178	436,941	203,339	854,756	157,885	(139,595)	49,745	113,052	366,686
Total Revenue	11,591,154	5,677,522	5,898,085	5,910,094	5,946,299	6,880,714	6,477,691	6,488,601	7,001,601	7,404,601	8,014,763
Expense											
Operating Expense											
Community Redevelopment Agency	275,040	235,000	244,000	252,000	263,000	271,000	279,000	287,000	300,000	313,000	325,000
Unspecified											
Lake Wire Master Plan	342,000	1,500,000	1,500,000	1,500,000	1,500,000						
Neighborhood Projects											
Small Project Assistance	972,470	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Downtown Infrastructure	325,000	250,000	250,000	250,000	250,000	750,000	750,000	750,000	1,000,000	1,250,000	1,250,000
Catalyst Development	887,183	500,000	500,000	500,000	500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,140,000	1,518,720
Affordable Housing	1,000,000	500,000	750,000	750,000	750,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Misc Projects											
Property Management	6,029	6,100	6,176	6,211	6,247	6,285	6,324	6,324	6,324	6,324	6,324
Arts & Entertainment	21,018	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Tax Increment Financing Agreements (TIF)	1,568,052	1,300,000	1,000,000	1,000,000	1,000,000	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
CRA Annual Report	7,946	8,289	9,369	9,766	10,180	10,613	11,066	11,417	11,417	11,417	11,417
Redevelopment Plan Update	148,150					175,000					
Community Policing Innovation	64,889	68,133	71,540	75,117	78,872	82,816	85,301	87,860	87,860	87,860	87,860
Oak Street Development	1,836,000										
Peachtree Flats Development	775,000										
Corridor Enhancement											
Downtown Streetscape	850,000	250,000	500,000	500,000	500,000	750,000	750,000	750,000	1,000,000	1,000,000	1,219,442
SFLA Corridor Improvements	1,733,799	575,000	575,000	575,000	575,000	575,000	575,000	575,000	575,000	575,000	575,000
Downtown Corridor Enhancements	778,578	225,000	232,000	232,000	253,000	500,000	261,000	261,000	261,000	261,000	261,000
Total Expenses	11,591,154	5,677,522	5,898,085	5,910,094	5,946,299	6,880,714	6,477,691	6,488,601	7,001,601	7,404,601	8,014,763
Unappropriated Surplus											
Beginning Balance	10,363,446	3,510,031	2,724,987	2,042,809	1,605,868	1,402,529	547,773	389,888	529,483	479,738	366,686
Sources / (Uses)	(6,853,415)	(785,044)	(682,178)	(436,941)	(203,339)	(854,756)	(157,885)	139,595	(49,745)	(113,052)	(366,686)
Ending Balance	3,510,031	2,724,987	2,042,809	1,605,868	1,402,529	547,773	389,888	529,483	479,738	366,686	

TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
General Revenue											
8th Cent Motor Fuel Tax	1,006,000	1,026,000	1,047,000	1,068,000	1,089,000	1,111,000	1,133,000	1,156,000	1,179,000	1,203,000	1,227,000
Local Option Gas Tax - 6 Cents	3,373,000	3,440,000	3,509,000	3,579,000	3,651,000	3,724,000	3,798,000	3,874,000	3,951,000	4,030,000	4,111,000
9th Cent Gas Tax	649,000	662,000	675,000	689,000	703,000	717,000	731,000	746,000	761,000	776,000	792,000
Local Option Gas Tax - 5 Cents	2,098,000	2,140,000	2,183,000	2,227,000	2,272,000	2,317,000	2,363,000	2,410,000	2,458,000	2,507,000	2,557,000
Special Assessment - Streets	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest on Pooled Investments	153,000	156,060	159,181	162,365	165,612	168,924	172,302	175,748	179,263	183,000	186,660
Federal Grants											
FDOT-Chase Street Trail	1,385,000										
Safe Streets and Roads SS4A Grant	292,000										
Hartsell Ave	850,000										
Glendale St	960,000										
Fairbanks St. (W. Bella Vista to SR 539)		499,556									
Ingraham Avenue Trail (FLW Way to US 98)				3,533,994							
State Grants											
FDOT-Hwy Lighting & Traffic Signal Maint. Ageements	823,737	867,580	857,016	874,156	891,639	909,472	927,661	946,214	965,138	984,000	1,004,000
FDOT-Tenoroc Trail - Segment 1	636,789		2,000,000								
Providence Rd - W 10th St to Griffin Rd		4,075,645									
Lakeland TMC Operations Fund City Wide	165,000	250,000	250,000	250,000	250,000	250,000					
Lakeshore Drive Trail					960,759						
Local Grants											
AARP Grant - Kennedy Blvd Safety Improvements	15,000										
Contributions & Donations											
Sidewalk Contingency - Developer Contributions	7,118										
All Other Misc Revenue											
Transit Stop Improvements	7,178										
Lawsuit Settlement Proceeds											
Five Points Roundabout	140,000										
Transfer from General Fund											
Resurfacing & Sealing	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Transfer from Internal Loan Fund											
Glendale St		826,000									
Providence Rd - W 10th St to Griffin Rd		6,205,000									
Transfer from Parking System											
ADA Compliance	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer from CRA											
Providence Rd - W 10th St to Griffin Rd		3,494,596									
Lakehurst Street	160,926										
Transfer from Impact Fees											
Waring Road Corridor Improvements	1,174,881										
Winston Park Boulevard Connector at Laurel Heights	347,581										
Chase St Trail Ph2 (Veterans to Bonnet Springs)	25,000										
South Wabash Ave Extension	3,000,000	1,000,000		1,000,000		500,000					
Chase St Trail Ph 2 (Veterans to Bonnet Springs		200,000									
Parkview Place Sidewalk		50,000	400,000								
Sidewalks for Collector Streets			300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Providence Road		500,000	500,000	500,000	500,000	500,000	500,000	500,000	200,000		
Lakeland Park Center Drive West Connector	141,294										
Fairbanks St. (W. Bella Vista to SR 539)	250,000										
Unappropriated Surplus	4,114,068	217,518	3,767,333	(1,530,083)	228,297	194,049	416,165	(663,102)	(133,744)	(935,855)	(2,200,163)
Total Revenue	22,804,572	26,639,955	16,677,530	13,683,432	12,041,307	11,721,445	11,371,128	10,474,860	10,889,657	10,077,145	9,007,497

Expense											
Unspecified											
Rose St (Main St to Ingraham Ave)	10,000										
Sidewalk Projects											
FDOT-Chase Street Trail	1,611,769										

TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Hartsell Ave	865,000										
Sidewalk Repair & Replacement	1,455,768	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
Glendale St	1,516,905	1,018,083	192,083	192,083	192,083	192,083					
Sidewalk Contingency - Developer Contributions	28,369										
Intersection Video Detectors	51,762										
S. Edgewood Drive (Taft St to US 98S)	34,513										
Beacon Road Sidewalk	235,000										
Sylvester Road Phase II	339,258										
Hartsell Ave	25,100										
E. Bay St	190,000										
S. Webster Ave	225,000										
Chatfield Street (Cleveland Heights Blvd to Buckingham Ave)	49,027										
CIP Project Development		25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Chase St Trail Ph 2 (Veterans to Bonnet Springs		200,000									
Lakeshore Drive Trail			106,000		975,759						
North Lake Avenue Sidewalk		125,000									
Mall Hill Rd (CR35A to Grand Bay)			27,000								
Parkview Place Sidewalk		50,000									
Brunnell Parkway Sidewalk		35,000	300,000								
Sidewalks for Collector Streets				50,000	50,000	50,000	550,000	550,000	550,000	550,000	550,000
Lakehurst Street	66,061										
Fairbanks St. (W. Bella Vista to SR 539)		559,556									
Ingraham Avenue Trail (FLW Way to US 98)	191,902			3,563,994							
Dixieland Pedestrian Infrastructure Improvement	410,000										
Street Resurf & Sealing											
Pavement Management Information System	120,000			120,000			130,000			135,000	
Resurfacing & Sealing	4,557,302	4,625,555	4,694,152	4,695,995	5,747,930	5,749,962	5,752,095	5,754,335	5,756,687	5,756,687	5,759,156
Street Resurfacing & Sealing Project - Pavement Markings	128,960	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000
Pavement Marking Inventory & Assessment	175,000	125,000	175,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Griffin Road					520,000						
Resurfacing Lakeland Highlands Road from the Polk Parkway to Edgewood D							735,000				
Old Road 37									275,000		
W. Edgewood Drive					560,000						
Resurfacing University Boulevard from SR 33 to east of Polk Parkway			4,600,000								
Resurfacing Sleepy Hill Road from Kathleen Road to US 98 North		1,024,000									
Resurfacing of East Edgwood Drive from New Jersey to 98 South						900,000					
Street Improvements											
Alley Improvement Project	113,652	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Providence Rd - W 10th St to Griffin Rd		13,775,241									
N. Socrum Loop Traffic Signals	273,000										
South Wabash Ave Extension	1,873,065										
Five Points Roundabout	1,000										
Oakbridge Blvd Bridge Replacement		450,000									
Carpenters Way/US 98 Intersection	2,300										
Sleepy Hill Road Safety Improvements	68,132										
Trans Impact Fee-Dist 1											
Parkview Place Sidewalk			400,000								
Sidewalks for Collector Streets			300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Providence Road		500,000	500,000	500,000	500,000	500,000	500,000	500,000	200,000		
Lakeland Park Center Drive West Connector	141,294										
Fairbanks St. (W. Bella Vista to SR 539)	250,000										
Trans Impact Fee-Dist 2											
Waring Road Corridor Improvements	1,174,881										
Winston Park Boulevard Connector at Laurel Heights	347,581										
Chase St Trail Ph2 (Veterans to Bonnet Springs)	25,000										
South Wabash Ave Extension	3,000,000	1,000,000		1,000,000		500,000					
Traffic Projects											
Safe Streets and Roads SS4A Grant	365,000										

TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Pedestrian Safety Awareness Campaign	5,137	15,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
ITS Maintenance	20,930	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Traffic Operations Projects	32,587	20,000	20,000	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Traffic Calming Projects	115,409	50,000	50,000	50,000	50,000	50,000	70,000	70,000	70,000	70,000	70,000
LED Traffic Signal Retrofit	38,126	30,000	39,000	40,000	41,000	42,000	42,000	42,000	42,000		
Barricades/Traffic Cones	3,000		3,000	3,000							
TMC Service Maintenance Agreement (SMA)	34,070	30,000	30,000	30,000							
Rectangular Rapid Flashing Beacons	15,000	35,000	15,000	15,000							
Traffic Signal SR 33 @ Lake Crago Drive	10,076										
Traffic Project - Traffic Studies & Analysis	17,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Lakeland TMC Operations Fund City Wide	522,000	595,000	625,000	656,250	689,062	723,515	759,691	797,675	837,560	879,438	
Overhead Street Sign Replacement	30,000										
Emergency Vehicle Priority Study	40,000										
Traffic Control Cabinets	25,000		25,000	25,000							
Removal of Downtown Signal Structures	40,000										
School Zone Flasher Upgrades		10,000									
Overhead Street Sign Replacement		20,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	
Traffic Safety Software		50,000									
Upgrade Intersection Network Switches				125,000							
UPS Battery Maintenance	17,637	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	
Intersection Video Detectors	15,363	25,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	
Traffic Safety Software	67,000	50,000									
Misc Improvements											
FDOT-Tenoroc Trail - Segment 1	854,965		2,000,000								
AARP Grant - Kennedy Blvd Safety Improvements	15,000										
Concrete Crushing	75,000		75,000		75,000		75,000		75,000		
Utility Locates	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Capital Contingency	118,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CSX Railroad Crossing Maintenance	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500
Right of Way Mowing	78,941	79,000	80,000	81,000	82,000	83,000	84,000	85,000	85,000	85,000	85,000
Oakbridge Bridge Inspection & Evaluation Services	28,000										
APWA Accreditation	10,000		20,000		10,000		20,000				
GIS Staff	111,295	113,520	115,795	118,110	120,473	122,885	125,342	127,850	130,410	133,020	138,341
City Streetlights	40,000										
Contrib to Other Funds											
Orange St Garage-Structural Repairs	4,000										
Structural Inspection		17,000			20,000			20,000			
Resurfacing of Parking Lots	35,000						60,000	60,000			
Orange St Garage - Exterior Coating	1,730										
Gate Replacement	26,000										
Main St. Parking Garage - Ext. Coating	117,280		350,000			400,000			400,000		
Pressure Wash	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
NuPark	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Pay Stations	75,000										
Accommodations for Programs and Services											
ADA Compliance	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Misc Projects											
Replace Overhead Doors	8,247										
Survey Equipment	40,000	65,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
School Speed Zone Modem Replacement			37,500								
R/W Tracking System		15,000									
Sign Plotter Replacement		34,000									
Removal of Downtown Signal Structures		40,000	40,000	40,000	40,000	40,000					
ESRI GIS Utility Network Upgrade		37,000									
Non-Capital Equipment		5,000									
Transit Stop Improvements	7,178										
Capital Equipment	35,000	10,000									
Total Expenses	22,804,572	26,639,955	16,677,530	13,683,432	12,041,307	11,721,445	11,371,128	10,474,860	10,889,657	10,077,145	9,007,497

TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Unappropriated Surplus											
Beginning Balance	9,593,358	5,479,290	5,261,772	1,494,439	3,024,522	2,796,225	2,602,176	2,186,011	2,849,113	2,982,857	3,918,712
Sources / (Uses)	(4,114,068)	(217,518)	(3,767,333)	1,530,083	(228,297)	(194,049)	(416,165)	663,102	133,744	935,855	2,200,163
Ending Balance	5,479,290	5,261,772	1,494,439	3,024,522	2,796,225	2,602,176	2,186,011	2,849,113	2,982,857	3,918,712	6,118,875

PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
General Revenue											
Fire Protection, Outside City Limits	125,000	125,000									
Interest on Pooled Investments	264,500	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Heritage Plaza Parking Garage	5,623										
Transfer from Public Improvement Endowment Fund	32,373,128	13,004,139	11,238,953	10,771,167	11,943,056	12,164,003	12,389,037	12,618,234	12,851,671	13,089,427	13,331,581
Federal Grants											
Lake Mirror Promenade Geotechnical Study	79,827										
Construct Fire Station #8	984,000										
State Grants											
Construct Fire Station #8	900,000										
Decontamination Washers	34,575										
Seven Wetlands Park	252,474										
State of Florida Office of Tourism - Joker Marchant Stadium Renovations	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Peterson Park-Concession/Restroom Renovation	200,000										
Local Grants											
Joker Marchant Stadium Renovations	1,033,801	1,006,282	1,007,404	1,006,148	1,005,896	1,005,860	1,005,974	1,006,055	1,007,094	1,006,978	1,006,857
County-Wide Library Revenues											
County-Wide Library Cooperative	837,285	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Contributions & Donations											
Renovate Building & Playgrounds	29,600										
Joker Marchant Stadium Renovations	300,000	266,667	266,667	266,667	266,667	266,667					
Refund of Prior Year Expenses											
E-Rate - Billed Entity Applicant Reimbursement (BEAR)											
Reimbursements / Loss Recovery											
Neighborhood Beautification	2,790										
Future Expansion Reserve	6,638										
Miscellaneous	7,657										
Transfer from General Fund											
Capital Improvement Revenue and Refunding Bonds, Series 2025C	2,204,514	2,162,672	2,242,017	2,201,209	2,202,189	2,200,077	2,204,761	2,200,764	2,202,607	2,204,679	2,202,067
Transfer from Trust Funds											
Oak Hill Cemetery Expansion	835,000										
Transfer from Impact Fees											
Fire Department											
Construct Fire Station	532,190	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Resurface Asphalt Road Way	106,000										
Training Center	351,721										
Police Department											
Station Renovation (Impact Fees)					150,000						
Refurbish Training Facility	1,958,433	327,926					750,000	250,000			
Comm Center Expansion	786,963										
Parks & Recreation											
Lake Crago Park-	1,300,000				500,000				500,000		
English Creek Park	1,873,094		1,000,000		600,000		600,000		600,000		
Peterson Park-Concession/Restroom Renovation	264,521										
Unappropriated Surplus	71,265	982,411	109,103	119,721	(408,593)	241,438	(105,534)	(127,360)	(334,954)	46,094	(248,686)
Total Revenue	48,720,599	19,375,097	17,364,144	15,864,912	17,759,215	17,378,045	18,344,238	17,447,693	18,326,418	17,847,178	17,791,819

Expense											
Parks:											
Beautif Proj (Grant & City)											
Neighborhood Beautification	67,420	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Publix Charities Park											
Playground Equipment Replacement								260,000			
John McGee Park											
Parking Lot Expansion	300,000										
Dobbins Park											
Playground Equipment Replacement					250,000						
Horney Park											

PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Playground Equipment Replacement							100,000				
Jackson Park											
Playground Equipment Replacement							100,000				
Lake Mirror											
Lake Mirror Promenade Geotechnical Study	79,827										
Barnett Family Park											
Park Repairs		750,000									
Barnett Park Repairs	3,500										
Sunflower Preschool Playground Park			200,000			250,000					
Lake Parker Park											
Playground Equipment Replacement					250,000						
Marchant Stadium											
Lighting		800,000									
Future Expansion Reserve		290,320									
Joker Marchant Stadium Renovations	2,744,800	2,744,800	2,745,550	2,741,800	2,743,550	2,845,300	2,741,800	2,746,488	2,742,800	2,744,800	2,412,800
Tigertown Player Development Building	3,131,292										
Marchant Stadium - Field Replacement						275,000					
Tigertown											
Capital Improvement Revenue and Refunding Bonds, Series 2025C	2,204,514	2,162,672	2,242,017	2,201,209	2,202,189	2,200,077	2,204,761	2,200,764	2,202,607	2,204,679	2,202,067
Tigertown Infield and Wall Improvements	138,000										
Parks Storage Building at Tigertown	448,400										
Miami Park											
Playground Equipment Replacement			100,000								
North Lake Wire Park											
Playground Equipment Replacement			120,000								
Parker Street Park											
Playground Equipment Replacement			100,000								
Peterson Park											
Playground Equipment Replacement							200,000				
Fan Seating-ADA Upgrade	85,000										
Peterson Park-Concession/Restroom Renovation	200,000										
Sertoma Park											
Sertoma Park Renovation						65,000					
Washington Park											
Playground Equipment Replacement		180,000									
West/SW Compelxes											
Playground Equipment Replacement						250,000	125,000				
Southwest Complex-Clubhouse Remodel	113,190										
Westside Complex-Concession Stand Rehab	213,690										
Woodlake Park											
Playground Equipment Replacement								162,500			
Irrigation Projects											
Centralized Irrigation System		50,000						50,000			
Sportsfield Projects											
City Sportsfield Lighting	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Handley Park											
Playground Equipment Replacement		100,000									
7th Street Park											
Playground Equipment Replacement								100,000			
Misc Parks Projects											
Holiday Decorations	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,501
Consultant Services	88,026	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Pavement Management System - Re-pave Park Paths	29,718	30,461	31,222	32,003	32,803	33,623	34,464	35,325	36,208	37,114	38,041
Stump Grinding & Removal		10,000									
Munn Park Renovation	177,405										
Parks Maintenance Projects	108,061	110,000	112,000	114,000	116,000	118,000	120,000	122,000	124,000	126,000	128,000
Seven Wetlands Park	332,478										
Repair and Maintenance of Park Boardwalks and Walkways	81,949	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Lake Mirror Promenade Renovation	3,666										

PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
TOTAL PARKS	10,593,436	7,375,753	5,798,289	5,236,512	5,742,042	6,184,500	5,773,525	5,824,577	5,253,115	5,260,093	4,928,409
Recreation:											
Kelly Recreation Complex											
Kelly Rec - Replace Weight Rm Equipment						50,000					
Annual Pool Contingency	8,000										
Gandy Pool Operations											
Simpson & Gandy Pool Repair & Improvements	12,804										
Annual Pool Contingency		8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Lake Crago Park											
Lake Crago Park-	32,983										
Simpson Park Rec Center											
Simpson Park - Replace Weight Rm Equipment						50,000					
Playground Equipment Replacement			125,000								
Simpson Pool Operations											
Annual Pool Contingency	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Misc Recreation Projects											
Renovate Building & Playgrounds	440,431	445,000	449,000	453,000	458,000	463,000	468,000	473,000	478,000	483,000	488,000
Public Art	4,000										
TOTAL RECREATION	506,218	461,000	590,000	469,000	474,000	579,000	484,000	489,000	494,000	499,000	504,000
P&R Impact Fee Projects:											
P&R Impact Fee-Dist 1											
Lake Crago Park-	1,300,000				500,000				500,000		
P&R Impact Fee-Dist 2											
English Creek Park	1,873,094		1,000,000		600,000		600,000		600,000		
Peterson Park-Concession/Restroom Renovation	264,521										
TOTAL P&R IMPACT FEE PROJECTS	3,437,615	-	1,000,000	-	1,100,000	-	600,000	-	1,100,000	-	-
Library:											
Co-op Funded Projects											
Future Expansion Reserve	700,622	105,000	75,000	160,000	90,000	45,000	75,000		145,000	85,000	85,000
Library - Carpet Replacement	273,371	75,000						60,000		25,000	25,000
Office Renovation								20,000			
Fixtures & Equipment	550,000										
Computer Equipment Upgrade	137,870		30,000		10,000		40,000	20,000		10,000	10,000
Ceiling & Lighting Replacement (Main)	20,714		30,000				20,000				
Signage	100,000								20,000		
Lobby Restroom Renovation	284,139					75,000					
Closed Circuit Camera System Upgrade	47,864				10,000					10,000	10,000
Restroom Renovation	40,008			20,000							
Library Furniture (Co-op Funded)	250,872				50,000		20,000			20,000	20,000
Sound System Upgrade - Meeting Room	6,099		15,000					5,000			
Meeting Room Renovation	65,000							50,000			
Design New Entry	56,770					10,000			10,000		
RFID Project	15,333				20,000						
Learning Commons/Coffee Shop Project	1,599										
Interior Finishes/Improvements	281,486		30,000			50,000	20,000	20,000		20,000	20,000
LHCC Exhibits and Displays	304,578	20,000	20,000	20,000	20,000	20,000	25,000	25,000	25,000	30,000	30,000
E Library Relocation	2,264										
City Funded Projects											
A/C Ductwork Maintenance	51,073										
TOTAL LIBRARY	3,189,662	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Oak Hill Cemetery											
Oak Hill Cemetery Expansion	832,342										
Resurface Roadways	12,015		27,500			30,250			33,275		
Oakhill Routine Maintenance	45,800	48,100	50,500	53,000	55,700	56,700	57,700	58,700	59,700	60,700	61,800
48 Niche Columbarium	683	50,000									

PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Oak Hill Expansion VII	16,736				50,000	50,000	50,000				
Maintenance Shed	9,323										
TOTAL OAK HILL CEMETERY	916,899	98,100	78,000	53,000	105,700	136,950	107,700	58,700	92,975	60,700	61,800
Cleveland Heights Golf Course											
Greens & Tees Replacement	178,089	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL CLEVELAND HEIGHTS GOLF COURSE	178,089	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Police Department											
Training Center Safety Improvements		15,000		60,000							
Station Renovation (Impact Fees)					150,000						
Ballistic Vest Replacements	50,000					60,000					
Ballastic Helmet Replacement							155,389				
Renovate Tower Building							750,000	250,000			
UPS Replacement	26,500				28,500						
LPD - CAD Reporting System	61,583										
Refurbish Training Facility (Impact Fees)	1,958,433										
Comm Center Expansion (Impact Fees)	786,963										
Comm Center Expansion	400,000										
SWAT Handgun Replacement						35,000					40,000
TOTAL POLICE DEPARTMENT	3,283,479	15,000	-	60,000	178,500	95,000	905,389	250,000	-	-	40,000
Fire Department											
Construct Fire Station		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Resurface Asphalt Road Way	106,000										
Fixtures & Equipment	60,000	30,000									
Thermal Imaging Camera	8,015		6,000		13,000	7,000	14,000	29,000		8,000	
Commercial Washer and Dryer Replacement			21,000	3,000				25,000	4,000		
Refurbish Training Facility	351,721	327,926									
Fire Vehicle Purchases	3,512,952	2,000,000	2,000,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,200,000	2,200,000
Portable Generators		6,000		13,000	7,000	21,000		7,000		23,000	
Extrication Tools	81,230	43,000	45,000	46,000	95,000			52,000	106,000	55,000	
Fire Station #8											
Construct Fire Station (Impact Fees)	2,883,919										
Construct Fire Station	532,190										
TOTAL FIRE DEPARTMENT	7,536,027	2,506,926	2,172,000	2,262,000	2,315,000	2,228,000	2,214,000	2,313,000	2,310,000	2,386,000	2,300,000
Non-Departmental:											
Neighborhood Projects											
Neighborhood Preservation	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Neighborhood Matching Grants Program	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Neighborhood Signage	2,400										
Resurvey Historic District Phase I	12,213										
All Other Gen Fund Bldgs											
Paint & Seal	1,608,039	1,632,160	1,656,642	1,681,492	1,706,714	1,732,315	1,758,299	1,784,674	1,811,444	1,838,616	1,866,195
City Buildings - Roof Replacements	667,874	686,241	705,112	724,503	744,427	764,898	785,933	807,546	829,754	852,572	876,018
Air Conditioner Replacements	414,493	420,710	427,021	433,426	439,928	446,527	453,225	460,023	466,923	473,927	481,036
Carpet Replacements	344,120	347,120	350,120	353,120	356,120	359,120	362,120	365,120	368,120	371,120	374,120
Ice Machine Replacements	11,400	11,550	11,700	11,850	12,000	12,150	12,300	12,450	12,600	12,750	12,900
Fire Panel Replacements	113,172	114,870	116,593	118,342	120,117	121,918	123,747	125,603	127,487	129,400	131,341
RP Funding Center Roof Replacement	1,150,000										
Misc Non-Dept Projects											
Chamber of Commerce	115,000										
Capital Contingency	309,700	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Commission Chamber Camera Replacement							60,000				
Morehead Memorial	15,300										
Trak-It Software Replacement	268,797										
Citywide Space Study	60,000										
Accommodations for Programs and Services											

PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Accommodations for Programs and Services	466,000	124,000	127,000	130,000	133,000	136,000	139,000	142,000	145,000	148,000	151,000
Parking											
Miscellaneous Maintenance Projects	99,034										
TOTAL NON-DEPARTMENTAL	5,822,542	3,701,651	3,759,188	3,817,733	3,877,306	3,937,928	4,059,624	4,062,416	4,126,328	4,191,385	4,257,610
Contributions to Other Funds											
General Fund:											
Operating Contribution	4,700,000	3,750,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,750,000	3,250,000	3,500,000
Cleveland Heights Administration	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Detroit Tigers Naming Rights (revenue pass-through)	50,000	100,000	100,000	100,000	100,000	100,000					
Detroit Tigers / City Joint Stadium Reserve Contribution	250,000	166,667	166,667	166,667	166,667	166,667					
RP Funding Center:											
Debt Service - Capital Improvement Revenue Note, Series 2017A	2,464,830										
Lakeland Center Capital Contingency	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Parking Fund											
Heritage Plaza Parking Garage	2,591,802										
Interest Revenue Backstop/LT Capital	-					250,000	500,000	750,000	1,000,000	1,000,000	1,000,000
Solid Waste Transfer Station	2,300,000										
TOTAL CONTRIBUTIONS TO OTHER FUNDS	13,256,632	4,916,667	3,666,667	3,666,667	3,666,667	3,916,667	3,900,000	4,150,000	4,650,000	5,150,000	5,400,000
Total Expenses	48,720,599	19,375,097	17,364,144	15,864,912	17,759,215	17,378,045	18,344,238	17,447,693	18,326,418	17,847,178	17,791,819

Unappropriated Surplus											
Beginning Balance	2,679,136	2,607,871	1,625,460	1,516,357	1,396,636	1,805,229	1,563,791	1,669,325	1,796,685	2,131,639	2,085,545
Sources / (Uses)	(71,265)	(982,411)	(109,103)	(119,721)	408,593	(241,438)	105,534	127,360	334,954	(46,094)	248,686
Ending Balance	2,607,871	1,625,460	1,516,357	1,396,636	1,805,229	1,563,791	1,669,325	1,796,685	2,131,639	2,085,545	2,334,231

PUBLIC IMPROVEMENT ENDOWMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
Unappropriated Surplus	32,373,128	13,004,139	11,238,953	10,771,167	11,943,056	11,000,000	11,192,500	11,388,369	11,587,665	11,790,449	11,996,782
Total Revenue	32,373,128	13,004,139	11,238,953	10,771,167	11,943,056	11,000,000	11,192,500	11,388,369	11,587,665	11,790,449	11,996,782
Expense											
Operating Expense											
Non-Departmental	32,373,128	13,004,139	11,238,953	10,771,167	11,943,056	11,000,000	11,192,500	11,388,369	11,587,665	11,790,449	11,996,782
Total Expenses	32,373,128	13,004,139	11,238,953	10,771,167	11,943,056	11,000,000	11,192,500	11,388,369	11,587,665	11,790,449	11,996,782
Unappropriated Surplus											
Beginning Balance	34,250,243	1,877,115	(11,127,024)	(22,365,977)	(33,137,144)	(45,080,200)	(56,080,200)	(67,272,700)	(78,661,069)	(90,248,734)	(102,039,183)
Sources / (Uses)	(32,373,128)	(13,004,139)	(11,238,953)	(10,771,167)	(11,943,056)	(11,000,000)	(11,192,500)	(11,388,369)	(11,587,665)	(11,790,449)	(11,996,782)
Ending Balance	1,877,115	(11,127,024)	(22,365,977)	(33,137,144)	(45,080,200)	(56,080,200)	(67,272,700)	(78,661,069)	(90,248,734)	(102,039,183)	(114,035,965)

RP FUNDING CENTER CAPITAL FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
Local Grants											
Capital Improvement Revenue Note, Series 2017A	534,414	534,053	533,683	533,304	532,917	532,520	532,113				
Transfer from Public Improvement Fund											
Capital Improvement Revenue Note, Series 2017A	2,464,830										
Lakeland Center Capital Contingency	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Unappropriated Surplus	(1,438,276)	645,913	617,329	616,892	616,443	615,983	615,514				
Total Revenue	1,960,968	1,579,966	1,551,012	1,550,196	1,549,360	1,548,503	1,547,627	400,000	400,000	400,000	400,000
Expense											
Unspecified											
Emergency HVAC Repair	119,250										
Wood Floor Refinishing		35,000									
Capital Improvement Revenue Note, Series 2017A	1,180,766	1,179,966	1,151,012	1,150,196	1,149,360	1,148,503	1,147,627				
Portable Chairs						220,000					
Lakeland Center Capital Contingency		50,000	50,000	50,000	50,000	50,000	400,000	400,000	400,000	400,000	400,000
Replace and Repair Line Set		10,000	225,000								
General Replacements	188,371	105,000	49,000	70,000	260,000	60,000					
RP Funding Center Roof Replacement	350,000										
Building & Parking Security Upgrades	10,000	10,000	10,000	20,000	10,000	10,000					
Roof Repair	10,000	10,000	10,000	10,000	10,000	10,000					
AV Equipment Upgrades	9,581	105,000	56,000		70,000	50,000					
Replacement/Repairs/Upgrades - Lighting Systems	93,000	75,000		250,000							
Total Expenses	1,960,968	1,579,966	1,551,012	1,550,196	1,549,360	1,548,503	1,547,627	400,000	400,000	400,000	400,000
Unappropriated Surplus											
Beginning Balance	3,859,511	5,297,787	4,651,874	4,034,545	3,417,653	2,801,210	2,185,227	1,569,713	1,569,713	1,569,713	1,569,713
Sources / (Uses)	1,438,276	(645,913)	(617,329)	(616,892)	(616,443)	(615,983)	(615,514)				
Ending Balance	5,297,787	4,651,874	4,034,545	3,417,653	2,801,210	2,185,227	1,569,713	1,569,713	1,569,713	1,569,713	1,569,713

STORMWATER FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
General Revenue											
Sale Of Rental Equipment	361,000										
Stormwater Fees - Commercial/Municipal	3,880,000	4,383,521	4,854,500	5,325,500	5,796,500	6,267,500	6,738,500	7,209,500	7,680,500	8,151,500	8,622,500
Stormwater Fees - Residential	4,887,000	5,231,757	6,247,876	6,853,967	7,460,057	8,066,147	8,672,237	9,278,328	9,884,418	10,490,508	11,096,598
Stormwater Fees - Interfund	131,000	122,800	136,000	149,200	162,400	175,600	188,800	202,000	215,200	228,400	241,600
Bad Check Charges	2,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Citations / Fines	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest on Pooled Investments	253,000	315,000	315,000	324,000	334,000	344,000	354,000	365,000	376,000	387,000	399,000
State Grants											
Lake Bonny Outfall BY070 Stormwater Retrofit	16,027										
FDEP - Lake Bonnet Algae I-PASS	3,870,000										
FDEP - Lake Mirror Nutrient Removal Project	368,852										
FDEP - Lake Morton Nutrient Removal Innovative Technology Demonstratio	994,401										
East Bay Street Stormwater Improvement Project	550,000										
FDEP ? Nutrient Extraction and Re-use Strategy Project (NEXUS)	2,275,300										
Local Grants											
SWFMD Lake Parker Restoration	3,468										
Special Assessments-Sewers											
Heatherpoint Stormwater Sewer Repair	24,000	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500
Unappropriated Surplus	6,091,230	1,428,757	(251,881)	34,244	432,689	(54,422)	(207,942)	54,789	414,928	(124,793)	43,134
Total Revenue	23,717,278	11,509,335	11,328,995	12,714,411	14,213,146	14,826,325	15,773,095	17,137,117	18,598,546	19,160,115	20,430,332

Expense											
Operating Expense											
Lakes and Environmental	3,449,965	3,312,000	3,443,880	3,581,035	3,723,676	3,872,023	4,026,303	4,186,755	4,353,625	4,324,945	4,482,030
Unspecified											
FDEP - Lake Bonnet Algae I-PASS	1,670,000										
FDEP - Lake Bonnet I-NET	2,200,000										
Emergency Manager	2,071	2,038	2,165	2,197	2,230	2,263	2,297	2,331	2,366	2,401	2,437
Contrib to Other Funds											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	188,571	121,806	157,756	41,949							
Retiree Bonus	6,384	3,192	918		918		918		918	936	
Florida Taxable Pension Liability Reduction Note, Series 2020	31,033	31,400	31,766	32,131	32,519	18,554	21,888	16,805			
Radio Replacement		17,520	17,520	17,520	17,520	17,520	17,520	17,520	17,520	17,520	17,520
Lake Bonny											
Lake Bonny Outfall BY070 Stormwater Retrofit	16,027										
Lake Bonny Watershed Management Plan & Projects	159,956	50,000	100,000	10,000	10,000	10,000	150,000	250,000	50,000	50,000	50,000
Lake Gibson											
Water Quality Improvement Project	45,927	5,000	5,000	15,000	10,000	5,000	5,000	5,000	50,000	50,000	100,000
Lake Hollingsworth											
Lake Hollingsworth TMDL Program	1,256,474	10,000	10,000	10,000	10,000	10,000	50,000	50,000	50,000	150,000	250,000
Hunter/Beulah/Wire Watershed											
Lake Hunter - Watershed Management	74,907	25,000	150,000	150,000	50,000	50,000	500,000	500,000	250,000	250,000	250,000
Lake Parker											
FDEP - Lake Parker Shoreline Restoration	15,498										
SWFMD Lake Parker Restoration	6,938										
Lake Parker TMDL Project - WQ Treatment	708,264	50,000	150,000	100,000	50,000	10,000	500,000	500,000	2,500,000	1,500,000	250,000
Miscellaneous											
Install / Maintain Pollution Control Devices	102,123	45,000	45,000	45,000	50,000	50,000	50,000	55,000	55,000	55,000	60,000
Southern Landings Repairs	5,000	25,000		50,000			50,000				
Stormwater Management Master Plan	412,839										500,000
Drainage Maintenance Operations	870,727	1,323,823	1,360,560	1,420,480	1,472,396	1,536,389	1,595,542	1,653,661	1,724,505	1,787,782	1,834,990
Environmental Code Enforcement Officer	69,182	65,109	72,326	73,411	74,512	75,630	76,764	77,915	79,084	80,270	81,474
Keep Lakeland Beautiful	5,000										
Highlands Hills Ditch Maint & Repairs	110,445	150,000	50,000	50,000	1,500,000	1,500,000	500,000	500,000	500,000	1,500,000	1,500,000
CLMP - 2016 Update		2,000		300,000							
Keep Lakeland Beautiful		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000

STORMWATER FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Drainage Capital Equipment	20,000	321,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000
Crystal Lake											
Crystal Lake TMDL	440,121	1,000	1,000	1,000	1,000	10,000	1,000	100,000	1,000	1,020	10,000
Lake Morton											
FDEP - Lake Morton Nutrient Removal Innovative Technology Demonstratio	994,401										
Water Quality Improvement Project	549,867	5,000	5,000	2,500	25,000	5,000	5,000	5,000	5,000	500	150,000
Lake Mirror											
FDEP - Lake Mirror Nutrient Removal Project	372,462	5,000	5,000	10,000	150,000	50,000	10,000	10,000	250,000	5,000	5,000
Water Quality Improvement Project	477,238	5,000	5,000	5,000	5,000	2,500	2,500	2,500	2,500	5,000	15,000
Lake Beulah											
Water Quality Improvement Project	16,000	1,000			5,000	5,000	5,000	5,000	5,000	5,000	10,000
Drainage Projects											
Capital Improvement Revenue and Refunding Bonds, Series 2025A	226,000	228,001	229,501	230,500	226,001	226,250	230,001				
Retrofit Existing Storm Sewers	1,128,559	1,500,000	1,650,000	2,000,000	2,000,000	2,250,000	2,750,000	3,000,000	3,000,000	3,500,000	4,000,000
TV & Clean Storm Drain Structures	508,201	510,106	533,706	551,957	570,942	600,692	621,238	642,612	679,847	702,566	726,047
Lake Hollingsworth	15,000	200,000	250,000	150,000	500,000	500,000	500,000	500,000	500,000	500,000	1,000,000
GIS Storm Sewer Inventory	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	76,500	
Wayman St. Ditch Repairs	329,929	50,000	15,000	15,000	15,000	500,000	500,000	500,000	500,000	500,000	500,000
GIS Technician - Engineering	93,014	96,735	100,604	104,628	108,813	113,165	117,692	122,400	127,296	129,842	
Lake Bonny Drainage Project	189,978	75,000	100,000	500,000		50,000	50,000	50,000	50,000	50,000	50,000
Osceola and Ingraham	250,000	25,000									
San Gully	50,000										
Street Sweeping Operations	2,261,413	2,010,879	2,016,306	2,079,874	2,235,600	2,293,572	2,358,880	2,421,618	2,511,885	2,681,013	2,757,734
Heatherpoint Stormwater Sewer Repair	20,940	20,939	20,939	20,939	20,939	5,236					
Osceola and Ingraham Drainage Improvement		100,000	50,000		1,000						
San Gully Drainage Improvements		50,000	100,000	500,000	500,000	5,000	5,000	5,000	5,000	5,000	5,000
Dixieland Drainage Improvements		5,000			200,000	250,000	250,000	500,000	500,000	250,000	250,000
Lakes and Environmental											
FDEP ? Nutrient Extraction and Re-use Strategy Project (NEXUS)	2,275,300										
NPDES Permitting - Administration	44,250	45,580	47,000	48,000	49,000	50,000	52,000	54,000	56,000	57,120	
Public Education Programs	72,470	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	61,200	
General Lake Improvements	642,947	250,000	250,000	250,000	250,000	350,000	350,000	400,000	400,000	500,000	500,000
Lake Hollingsworth Southside Shoreline Stab			15,000								
Lake Beulah Shoreline Restoration		500					5,000				
Lake Morton Shoreline Restoration				5,000			10,000				
Contrib to FL Friendly Landscaping	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,200	
Aquatic Plant Management Plans	1,000					5,000					
Lake Bonnet Water Quality Improvement	89,001	5,000	50,000	5,000	5,000	50,000	5,000	50,000	5,000	20,000	500,000
Capital Equipment	50,000	321,000									
Replace Jon Boat		200,000	5,000	5,000	5,000	5,000	50,000	5,000	5,000	100,000	50,000
Aquatic Harvester	391,856	93,707	93,048	141,290	146,080	152,531	158,552	749,000	162,000	166,300	458,100
E Bay Street											
East Bay Street Stormwater Improvement Project	715,000	5,000									
Total Expenses	23,717,278	11,509,335	11,328,995	12,714,411	14,213,146	14,826,325	15,773,095	17,137,117	18,598,546	19,160,115	20,430,332

Unappropriated Surplus											
Beginning Balance	8,046,735	1,955,505	526,748	778,629	744,385	311,696	366,118	574,060	519,271	104,343	229,136
Sources / (Uses)	(6,091,230)	(1,428,757)	251,881	(34,244)	(432,689)	54,422	207,942	(54,789)	(414,928)	124,793	(43,134)
Ending Balance	1,955,505	526,748	778,629	744,385	311,696	366,118	574,060	519,271	104,343	229,136	186,002

LAKE BONNET DRAINAGE IMPROVEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
Federal Grants											
Project Implementation	3,838,394										
Phase I - Feasibility Study	219,317										
Phase II - Design & Engineering	1,900,279										
Phase III - Construction	33,665,428										
Transfer from Internal Loan Fund											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	905,371	905,371	905,371								
Transfer from Stormwater Utilities Fund											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	188,571	121,806	157,756	52,013							
Unappropriated Surplus	(716,800)	(906,091)	(905,371)	4,150,646							
Total Revenue	40,000,560	121,086	157,756	4,202,659							
Expense											
Lakes and Environmental											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	377,142	121,086	157,756	4,202,659							
Project Implementation	3,838,394										
Phase I - Feasibility Study	219,317										
Phase II - Design & Engineering	1,900,279										
Phase III - Construction	33,665,428										
Total Expenses	40,000,560	121,086	157,756	4,202,659							
Unappropriated Surplus											
Beginning Balance	1,622,384	2,339,184	3,245,275	4,150,646							
Sources / (Uses)	716,800	906,091	905,371	(4,150,646)							
Ending Balance	2,339,184	3,245,275	4,150,646								

PARKING SYSTEM FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
Transfer from Transportation Fund											
Orange St Garage-Structural Repairs	4,000										
Structural Inspection		17,000			20,000			20,000			
Resurfacing of Parking Lots	35,000						60,000	60,000			
Orange St Garage - Exterior Coating	1,730										
Gate Replacement	26,000										
Main St. Parking Garage - Ext. Coating	117,280		350,000			400,000			400,000		
Pressure Wash	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
NuPark	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Pay Stations	75,000										
Unappropriated Surplus											
Total Revenue	311,510	69,500	402,500	52,500	72,500	452,500	112,500	132,500	452,500	52,500	52,500
Expense											
Parking System - Main Street Garage											
Structural Inspection		17,000			20,000			20,000			
Gate Replacement	50,000										
Main St. Parking Garage - Ext. Coating	93,280		350,000			400,000			400,000		
Pressure Wash	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
NuPark	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Parking System - Orange Street Garage											
Orange St Garage-Structural Repairs	4,000										
Orange St Garage - Exterior Coating	1,730										
Parking Enforcement											
Pay Stations	75,000										
Parking Lots											
Resurfacing of Parking Lots	35,000						60,000	60,000			
Total Expenses	311,510	69,500	402,500	52,500	72,500	452,500	112,500	132,500	452,500	52,500	52,500
Unappropriated Surplus											
Beginning Balance	46,944	46,944	46,944	46,944	46,944	46,944	46,944	46,944	46,944	46,944	46,944
Sources / (Uses)											
Ending Balance	46,944	46,944	46,944	46,944	46,944	46,944	46,944	46,944	46,944	46,944	46,944

LAKELAND LINDER INTERNATIONAL AIRPORT RENEWAL REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
Federal Grants											
TWY A Shoulders	6,998,103										
Terminal Area Master Plan	181,299										
FDOT- Airport and Terminal Area Study Project	191,648										
Terminal Building Project Environmental Assessment		332,500									
Terminal Hold Room Expansion		4,892,500									
TWY A Holding Bays		8,187,177									
State Grants											
TWY A Shoulders	496,065										
Security Enhancements & Upgrades	1										
Terminal Area Master Plan	10,072										
FDOT- Airport and Terminal Area Study Project	10,359										
FDOT-Skiddometer Measurement System	69,754										
FDOT-Pedestrian Safety Improvements to Airfield Dr and Don Emerson Dr	597,300										
FDOT - Airport Business Plan	177,031										
Terminal Development Program Definition Plan	520,000										
Terminal Building Project Environmental Assessment	8,750										
Design and Construct MRO Hangar - NOAA		3,322,086	4,329,633	3,963,848							
LAL VOR Relocation					400,000	2,000,000	2,000,000				
TWY A Holding Bays		215,452									
Transfer from Internal Loan Fund											
Design and Construct MRO Hangar - NOAA		3,322,086	4,329,633	3,963,848							
Terminal Hold Room Expansion		257,500									
TWY A Holding Bays		215,452									
Transfer from Lakeland Airport											
Capital Improvement Revenue and Refunding Bonds, Series 2025A	518,750	519,000	518,750	518,000	521,750	519,750	517,250	519,250	520,500	521,000	520,750
Capital Improvement Revenue and Refunding Bonds, Series 2025B	1,049,188	1,049,438	1,048,688	1,046,938	1,049,188	1,045,188	1,045,188	1,043,938	1,046,438	1,047,438	1,046,938
FDOT-Airport Fuel Farm		12,182	12,183	12,183	12,195						
TWY A Shoulders	496,065										
Terminal Area Master Plan	10,072										
FDOT- Airport and Terminal Area Study Project	10,359										
FDOT-Skiddometer Measurement System	17,438										
FDOT - Airport Business Plan	177,031										
Terminal Building Project Environmental Assessment	8,750										
Miscellaneous Maintenance Projects		270,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
LAL VOR Relocation					400,000	2,000,000	2,000,000				
Capital Improvement Revenue and Refunding Bonds, Series 2021A		1,224,500	962,000	640,500	638,500	640,750	642,000	637,250	641,750	640,000	637,250
Capital Improvement Revenue and Refunding Bonds, Series 2021B	858,601	865,350	1,131,100	1,442,850	1,447,600	1,449,850	1,444,600	1,447,600	1,448,800	1,448,200	1,030,800
Airport Water Loop-Airport funded	45,511	45,511									
Unappropriated Surplus	3,213,865	642,334									
Total Revenue	15,666,012	25,373,068	12,681,987	11,938,167	4,819,233	8,005,538	7,999,038	3,998,038	4,007,488	4,006,638	3,585,738

Expense											
Unspecified											
Capital Improvement Revenue and Refunding Bonds, Series 2025A	518,750	519,000	518,750	518,000	521,750	519,750	517,250	519,250	520,500	521,000	520,750
Capital Improvement Revenue and Refunding Bonds, Series 2025B	1,049,188	1,049,438	1,048,688	1,046,938	1,049,188	1,045,188	1,045,188	1,043,938	1,046,438	1,047,438	1,046,938
Passenger Terminal Modification	839,915	642,334									
FDOT-Airport Fuel Farm	12,183	12,182	12,183	12,183	12,195						
TWY A Shoulders	7,990,071										
Terminal Area Master Plan	201,443										
FDOT- Airport and Terminal Area Study Project	212,942										
FDOT-Skiddometer Measurement System	87,192										
FDOT-Pedestrian Safety Improvements to Airfield Dr and Don Emerson Dr	597,300										
FDOT - Airport Business Plan	354,062										
Terminal Development Program Definition Plan	650,000										
Terminal Building Project Environmental Assessment	17,500	332,500									
Miscellaneous Maintenance Projects	390,954	270,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000

LAKELAND LINDER INTERNATIONAL AIRPORT RENEWAL REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Design and Construct MRO Hangar - NOAA		6,644,172	8,659,266	7,927,696							
LAL VOR Relocation					800,000	4,000,000	4,000,000				
Terminal Hold Room Expansion		5,150,000									
TWY A Holding Bays		8,618,081									
Capital Improvement Revenue and Refunding Bonds, Series 2021A	1,840,400	1,224,500	962,000	640,500	638,500	640,750	642,000	637,250	641,750	640,000	637,250
Capital Improvement Revenue and Refunding Bonds, Series 2021B	858,601	865,350	1,131,100	1,442,850	1,447,600	1,449,850	1,444,600	1,447,600	1,448,800	1,448,200	1,030,800
Airport Water Loop-Airport funded	45,511	45,511									
Total Expenses	15,666,012	25,373,068	12,681,987	11,938,167	4,819,233	8,005,538	7,999,038	3,998,038	4,007,488	4,006,638	3,585,738
Unappropriated Surplus											
Beginning Balance	3,945,864	731,999	89,665	89,665	89,665	89,665	89,665	89,665	89,665	89,665	89,665
Sources / (Uses)	(3,213,865)	(642,334)									
Ending Balance	731,999	89,665	89,665	89,665	89,665	89,665	89,665	89,665	89,665	89,665	89,665

WASTEWATER FDEP
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
Federal Grants											
Western Trunk San Gully Rd Line Relocation		20,000,000	20,000,000	15,894,747							
Western Trunk PH2 (Lower)					4,000,000	40,000,000					
Eastern Trunk Ph2 Northern Replacement							2,500,000	23,500,000			
West Lkld Plant Effluent FM				1,000,000	9,000,000						
Air Bay Improvements								4,000,000	4,000,000		
State Grants											
Glendale Effluent Pump Station - Construction	26,595,728										
Unappropriated Surplus											
Total Revenue	26,595,728	20,000,000	20,000,000	16,894,747	13,000,000	40,000,000	2,500,000	27,500,000	4,000,000		
Expense											
Glendale Sewage Treatment Plant											
Glendale Effluent Pump Station - Construction	26,595,728										
Northside Sewage Treatment Plant											
Air Bay Improvements								4,000,000	4,000,000		
Sewer Line Maintenance											
Western Trunk San Gully Rd Line Relocation		20,000,000	20,000,000	15,894,747							
Western Trunk PH2 (Lower)					4,000,000	40,000,000					
Eastern Trunk Ph2 Northern Replacement							2,500,000	23,500,000			
West Lkld Plant Effluent FM				1,000,000	9,000,000						
Total Expenses	26,595,728	20,000,000	20,000,000	16,894,747	13,000,000	40,000,000	2,500,000	27,500,000	4,000,000		
Unappropriated Surplus											
Beginning Balance	54,050	54,050	54,050	54,050	54,050	54,050	54,050	54,050	54,050	54,050	54,050
Sources / (Uses)											
Ending Balance	54,050	54,050	54,050	54,050	54,050	54,050	54,050	54,050	54,050	54,050	54,050

WASTEWATER IMPACT FEES
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
General Revenue											
Interest on Pooled Investments	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Impact Fees	2,600,000	1,836,000	1,836,000	1,836,000	1,836,000	1,836,000	1,836,000	1,836,000	1,836,000	1,836,000	1,836,000
Unappropriated Surplus	25,387,995	(236,000)	2,594,000	(811,000)	464,000	1,114,000	114,000	(136,000)	(136,000)	(136,000)	(136,000)
Total Revenue	28,087,995	1,700,000	4,530,000	1,125,000	2,400,000	3,050,000	2,050,000	1,800,000	1,800,000	1,800,000	1,800,000
Expense											
Non-Departmental											
Wastewater Impact Fee Study			30,000								
Western Trunk San Gully Rd Line Relocation					1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sewer Line Maintenance											
Southwest Lakeland Sewer Upgrade	3,963,948		2,900,000								
Western Trunk San Gully Rd Line Relocation	17,445,594										
Master Plan-Crystal Lake/Sylvester Combined	210,000										
Airpark System Expansion Reimbursement	4,413,869										
Grasslands Gravity Upsizing (L3625 to L3620)			800,000								
Commerce Point Gravity Upsizing (Heritage Business Center to L3830)				325,000							
Westside Gravity Upsizing					600,000						
Town & Country Gravity Upsizing						1,250,000					
L2610 (Polk State College) Upsizing							250,000				
Wastewater Engineering											
Subdivision and Commercial Development	724,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000
Undesignated Capacity Expansion	190,934	500,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Southwest Lakeland Sewer Upgrade	135,327										
West Lakeland Waste Load Facility Expansion Study	105,000										
Southwest Pump Station Redirection	614										
Master Plan		500,000									
Master Plan-Crystal Lake/Sylvester Combined	450,000										
Glendale Plant Capacity Analysis	448,709										
Total Expenses	28,087,995	1,700,000	4,530,000	1,125,000	2,400,000	3,050,000	2,050,000	1,800,000	1,800,000	1,800,000	1,800,000
Unappropriated Surplus											
Beginning Balance	29,638,879	4,250,884	4,486,884	1,892,884	2,703,884	2,239,884	1,125,884	1,011,884	1,147,884	1,283,884	1,419,884
Sources / (Uses)	(25,387,995)	236,000	(2,594,000)	811,000	(464,000)	(1,114,000)	(114,000)	136,000	136,000	136,000	136,000
Ending Balance	4,250,884	4,486,884	1,892,884	2,703,884	2,239,884	1,125,884	1,011,884	1,147,884	1,283,884	1,419,884	1,555,884

WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
General Revenue											
Interest on Pooled Investments	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Transfer from WW Operations	10,681,530	16,300,000	13,550,000	8,100,000	7,500,000	8,000,000	5,700,000	6,950,000	5,800,000	5,700,000	5,700,000
State Grants											
FDEP - Western Trunk San Gully Rd Line Relocation	1,000,000										
Se7en Wetlands Educational Center	908,836										
Transfer from WW Operations											
County Line Forcemain Emergency Repair	650,435										
Proceeds Issuance of Long Term Debt											
Downtown Master Plan Upgrade (Debt Proceeds)			3,000,000								
Southwest Lakeland Sewer Upgrade (Debt Proceeds)			7,000,000								
Eastern Trunk Ph 1 Lower Replacement (Debt Proceeds)				60,000,000							
Eastern Trunk Ph 1 Lower Replacement-Engineering (Debt Proceeds)			6,000,000								
Glendale Master Plan PDB-Engineering (Debt Proceeds)			9,000,000								
Glendale Master Plan PDB (Debt Proceeds)				163,915,000							
Unappropriated Surplus	33,679,445	2,711,080	18,080	(1,146,920)	733,080	(946,920)	33,080	73,080	148,080	193,080	143,080
Total Revenue	47,320,246	19,411,080	38,968,080	231,268,080	8,633,080	7,453,080	6,133,080	7,423,080	6,348,080	6,293,080	6,243,080
Expense											
Non-Departmental											
Maximo Upgrade City Wide	220,000										
Radio Replacement		106,580	106,580	106,580	106,580	106,580	106,580	106,580	106,580	106,580	106,580
Capital Contingency	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Downtown Master Plan Upgrade (Debt Proceeds)			3,000,000								
Southwest Lakeland Sewer Upgrade (Debt Proceeds)			7,000,000								
Eastern Trunk Ph 1 Lower Replacement (Debt Proceeds)				60,000,000							
Eastern Trunk Ph 1 Lower Replacement-Engineering (Debt Proceeds)			6,000,000								
Glendale Master Plan PDB-Engineering (Debt Proceeds)			9,000,000								
Glendale Master Plan PDB (Debt Proceeds)				163,915,000							
Wastewater Collection Administration											
Security Enhancements	25,000	20,000	20,000	20,000	25,000	20,000	20,000	20,000	20,000	20,000	20,000
Wireless Work Order System Interface			50,000			50,000			75,000		
Capital Equipment	7,910										
Wastewater Collection Vehicles GPS	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Glendale Diesel Tank Relocation	25,000										
Wastewater System Administration											
Facilities Upgrades / Repairs and Replacements	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Targeted Economic Opportunities - Wastewater	357,415		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Cybersecurity Implementation		500,000	500,000								
Glendale Sewage Treatment Plant											
Replace Magnetic Flow Meters	5,125										
Intermediate Pump Station Pump Inspection/Repair	200,100										
Glendale Controls		100,000									
Capital Equipment	19,534	50,000	50,000	50,000	50,000	50,000	75,000	75,000	75,000	75,000	75,000
Repair and Repave Service Roads		100,000									
Undesignated Pumps, Motors and Controls		125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
SCADA HACH WIMS Interface	24,105										
Pump Station ARC Flash Study	106,050					150,000					
Odor Control Rehab & Upgrade	25,466										
Glendale Control Panel Upgrades		75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Grit Classifier and Pumps Upgrade	1,209,354										
Influent Pump Replacement	83,651										
ESD Mixing pump replacement	55,673										
Primary #2 Replace Clarifier Equipment at Glendale	913,254										
Liquid Chlorine Conversion	992,500										
Enviromix Compressor Replacement	38,261										
Boiler replacement	941,461										

WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Centrifuge Rebuild	193,088	200,000									
Grit Removal	933,539	300,000	300,000	300,000							
Bleach Tank Replacements	2,000										
Centrifuge Conveyor Replacement	60,000										
Replace Generator at Blower Bldg								1,000,000			
Northside Sewage Treatment Plant											
Northside Controls	25,000		25,000		25,000						
Capital Equipment	15,000	15,000	15,000	15,000	15,000	15,000	15,000	30,000	30,000	30,000	30,000
Undesignated Pumps, Motors and Controls	35,000	75,000	75,000	75,000	75,000	75,000	75,000	100,000	100,000	100,000	100,000
SCADA HACH WIMS Interface	25,000										
Northside Internal Recycle Pump Replacement	40,000										
Replacement Aerator	450,000	150,000									
Secondary clarifier pressure relief valves	238,082	200,000	200,000								
Liquid Chlorine Conversion	1,000,000										
Replacement of Clarifier Drive Mechanisms	400,000	350,000	350,000								
NPW Pump Station Rehab	100,000										
Sewage Pumping Stations											
Telemetry System Upgrades	122,891	50,000	50,000	50,000	50,000	50,000	100,000	100,000	100,000	100,000	100,000
Wet Well Rehab	190,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Undesignated Pump / Panel Replacements	37,000	225,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Northside Pump Station Construction	1,813,721										
Pump Station ARC Flash Study	160,650	175,000	5,000	5,000	5,000	175,000	5,000	5,000	5,000	5,000	5,000
Undesignated Generator Installation	56,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000
Cyanamid L6840 Rehab.	714,960										
Non-Destructive FM Testing	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Southwest Pump Station Redirection	10,000										
Upgrade Tenth St L3310 Pump Station	252,530										
Edgewood Ext. Rehab	17,163										
Telemetry System Communication Issues	6,433										
Pump Station Well Level Upgrades	7,444										
L4440 M&B Commercial Pump Replacement	28,000										
L2310 Fire Suppression System	49,500										
Storage building for spare pumps, portable generators	50,000		500,000								
Water Utilities Cybersecurity Vulnerability Evaluations	9,665										
Panel Standards Modifications	24,293										
L3455 Fire Suppression System	60,000										
L3430 Fire Suppression System	101,038										
L3425 Carillon Lakes Station Rehab	137,329										
L6520 Fiber Install	17,679										
L7020 Fiber Install	20,000										
L3845 Fiber Install	16,796										
Portable Generator Retrofit	5,054										
L6610 Lakeland Square Mall Pump Replacement	2,000										
Pump Station Fiber Installs	15,000		20,000		20,000						
L7210 Eastside Village Station Rehab and add Generator	250,000										
L3880 Skyview Master Stormwater Pipe Replacement	30,066										
L2660 Fiber Install	21,045										
L4510 Fiber Install	25,000										
Sylvester Shores L1720 Station and FM Rehab	250,000										
Undesignated Bypass Pump Install	250,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
L7020 Socrum Loop Station Rehab	350,000										
L2670 Pump Replacement	19,488										
L0410 Pump #2 Valve Replacement	40,000										
L1910 Wet Well Line Replacement	146,821										
L6620 Pump Replacement	51,870										
L6210 Harmony Heights Pump Replacements.	18,000										
L2310 Northeast 12" Check Valve Replacement		75,000									

WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
L0360 Spring Oaks Station Rehab		200,000									
L3440 County Line Rd Pipe and Valve Rehab		250,000									
L0730 Wayman St/New Well/New Pipe and Valves		350,000									
L3790 Yates Rd Generator Replacement	74,000										
L2020 Pump and Panel Replacement	15,503										
L4510 Generator Install	300,000										
L2610 Bypass Pump Installation	150,000										
L3455 Booster Station Exterior Paint			50,000								
L6310 Providance Road Pump Station Rehab			300,000								
L3815 Skyview Southwest Repipe and Valves			300,000								
Replace L0110 Bentley Shores FM			350,000								
L6820 Interstate Pump Station Pumps/Panel/Generator			400,000								
L3410 Waring Rd Pumps Panel Generator			400,000								
L2120 Lake Mirror/Rehab or Move				300,000							
L4410 Ariana Village Total Rehab				300,000							
L6560 Hampton Hill Rehab				300,000							
L3845 Skyview Waters Pipe and Valves					300,000						
L3880 Skyview Master Repipe and Valves					300,000						
L2410 Lakeshore Rehab					300,000						
L3825 Skyview Southeast Repipe and Valves						300,000					
L6620 Lake Gibson Total Rehab						500,000					
Sewer Line Maintenance											
FDEP - Western Trunk San Gully Rd Line Relocation	1,000,000										
Rehabilitate Sewer Lines	120,000	2,020,000	2,120,000	2,120,000	1,600,000	1,750,000	1,750,000	1,750,000	2,000,000	2,000,000	2,000,000
Sewer Maintenance - Contractor Installed Liners	2,753,260										
Sewer Maintenance - Contractor Cleaning & Televising	115,368										
Sewer Maintance - City Performed Point Repairs	113,791										
Wastewater New Line Connections	14,062										
Inflow Reduction	75,000	75,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Sewer Maintenance - Manhole Rehabilitation	150,000	150,000	150,000	150,000	150,000	150,000	175,000	175,000	175,000	175,000	175,000
Capital Contingency		80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	100,000	100,000
Collection System Monitoring	22,500	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Other Construction Projects		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000	75,000
Other Replacement Projects		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000	75,000
Transfer to Fleet - Wastewater Vehicle Purchases	145,000										
Capital Equipment	40,800	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Utility Relocation SR 33 at I-4 - Tomkow to Old Combee	34,290										
COL Sewer Line Easement Purchases	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Southwest Lakeland Sewer Upgrade	4,200,000										
CMOM - (Capacity, Mgmt, Operations & Maint) Update	19,210			100,000					100,000		
Sanitary Sewer Evaluation Study	11,000					100,000					
GPS Equipment Upgrade			50,000						50,000		
Materials Storage Structure	10,421										
Providence Road Church Gravity Line Repair	20,000										
Western Trunk San Gully Rd Line Relocation	3,306,397										
Service Laterals CIPP Lining		250,000	300,000	300,000	300,000	350,000	350,000	350,000	350,000	400,000	400,000
Downtown Manhole Replacements	25,000										
Kings and Queens MHP 24" VCP Rehab	119,934	2,133,000									
Bartow Hwy Widening (Edgewood Dr to Main St.) Sewer Adjustments								300,000			
Sylvester Rd and Lynncrest MH17149 to MH17030	1,190,000	5,000,000									
Repair Line behind Harry's in Alley	59,000										
New Manhole in ally behind Fresco's	88,383										
Basin I&I Studies	64,042										
Dranefield Rd at Waring Rd_Widening	96,146										
SR 33 Wildlife Crossing	61,694										
County Line Forcemain Emergency Repair	1,895,294										
PARK 4@LAKELAND, LLC Upsize Reimbursement	1,327,175										
Airpark System Expansion Reimbursement	3,894,664										

WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
FDEP In-Kind Project - File No. 24-1935	358,138										
Replace 8" CIP Forcemain FM3310233101	546,000										
Large Diameter Line Cleaning	250,000		250,000		250,000		250,000				
Hollingsworth Debris Removal	65,111										
L0730 Westside 14" FM Replacement	232,900										
Lakeland Highlands FM0109900001	741,601										
Derbyshire Emergency Line Replacement	310,975										
Replace 8" Gravity Line on Hinton Crescent (LS0404304042)		150,000									
Main Street Manhole Addition and Rehab		150,000									
Florida Ave Rehab (Highland to Poppell)		450,000									
619 Valencia Service Lateral	89,000										
Lone Palm Service Lateral Emergency Repair	200,000										
FDEP In-Kind Project - File No. 25-1910	100,000										
Emergency Forcemain Repair (FM6617366302)	116,000										
613 Valencia Service Lateral Installation	99,000										
Replace 8 inch Gravity Lines on Oxford Av			350,000								
Hillside Gravity CIPP - Ditch Rehab					450,000						
Candyce Gravity Sewer Replacement					1,000,000						
L0820 Lone Palm Improvements						250,000					
Pretreatment Program											
Local Limits Headworks Study					80,000						
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Pretreatment CORE Program	20,940	25,000	25,000	25,000	25,000	25,000					
Flowmeter Replacement	98,136	50,000	50,000	75,000	50,000	50,000	75,000	50,000	50,000	50,000	50,000
Wastewater Engineering											
Engineering Project Support	15,749										
County Projects	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
D.O.T. Projects	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Wastewater Support - Other City Departments	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Undesignated Utility Relocations		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Utility Relocation - West Pipkin, Medulla to Harden.	4,715										
Capital Equipment			20,000								
Utility Relocation SR 33 at I-4 - Tomkow to Old Combee	148,681										
South Wabash Ave Extension					20,000						
Northside Pump Station Construction	60,878										
FDOT Proposed Wastewater Projects	34,636	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Glendale Effluent Pump Station - Design	109,742										
Cyanamid L6840 Rehab.	109,000										
Southwest Pump Station Redirection	13,464										
Western Trunk San Gully Rd Line Relocation	106,356										
Regional Biosolids Handling - Design	620										
Kings and Queens MHP 24" VCP Rehab	200,000										
Sylvester Rd and Lynncrest MH17149 to MH17030	84,538										
Providence Road	4,837										
Lakeland Hills Blvd-(Parkview to Granada)	22,905										
Dranefield Rd at Waring Rd_Widening	28,796										
Downtown Master Plan Upgrade	1,010,000										
Chestnut Rd Sidewalk Improvement	73,534										
Alafia Basin OSTDS Remediation Plan	13,817										
Liquid Chlorine Conversion	5,087										
S Fla Ave Reconst Sewer Adjustments	144,896										
Replace 8" CIP Forcemain FM3310233101	45,000										
Condition Assessment of line to Wetlands	432,000										
Intermediate Pump Station Coating	80,000										
Glendale Master Plan PDB	1,200,000										
L6540 Mall Hill Lift Station Upgrades	20,600										
Water Utilities Engineering Database-WW portion		25,000									
Condition Assessment of line to/from Glendale/Northside		385,000									

WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Glendale Diesel Tank Relocation	2,500										
Maintenance Support											
Capital Equipment	33,020	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Wetlands Management											
Security Enhancements	11,384	30,000									
Capital Contingency	56,814	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Wetlands Gopher Tortoise Relocation	100,000		75,000		75,000		75,000				
Capital Equipment	13,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Wetlands Fiber Installation	8,958										
Wetlands Park	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Upgrades to Office		30,000									
Wetland Data Automation	331,954										
Replacement of Control Gates	476,130										
Effluent Ditch Rehabilitation		110,000									
Reverse Euthrophication/Wetlands Ecosystem	90,232	100,000									
Land Management	40,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Effluent Structure Rehabilitation		200,000	1,800,000								
Wetland Renewable Energy		75,000									
Se7en Wetlands Educational Center	1,291,856										
Add Mezzanine to Equipment Shed	6,565										
Water Quality Improvements TSS	94,199										
Replacement of Control Panels for Blowers	25,351										
Global Stability Analysis - Dam Inspection	485,645										
Pipe Inspection	100,000										
Road Improvements	300,000										
Eastside CS7 Erosion	149,900										
Toe Seepage Station Generator Replacement	49,895										
Road Coating		100,000									
Ultrasonic buoys		150,000									
Adult Alligator Population Survey and Assessment					50,000					50,000	
Wetland Water Budget & Operating Procedures		150,000									
EAP Update		150,000									
Wetland Cells Restoration		300,000	200,000								
Wetland Treatment System Assessment Update					250,000						
Laboratory Analysis											
Capital Equipment	21,045	125,000	175,000	25,000	25,000	100,000	25,000	25,000	25,000	25,000	25,000
West Lakeland Roughing Plant											
Emergency HVAC Replacement	71,000										
Replacement of Blower	166,708	150,000	150,000					250,000			
Undesignated Pumps, Motors and Controls	29,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000	75,000	75,000	75,000
Westside Control Panel Upgrades		50,000	50,000	50,000	50,000	50,000	50,000	75,000	75,000	75,000	75,000
Generator		750,000									
Diffuser replacement			150,000								
Aeration tank coating			1,000,000								
Plant Bypass Automation						150,000					
Wastewater Treatment Operations Support											
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Total Expenses	47,320,246	19,411,080	38,968,080	231,268,080	8,633,080	7,453,080	6,133,080	7,423,080	6,348,080	6,293,080	6,243,080

Unappropriated Surplus											
Beginning Balance	36,030,973	2,351,528	(359,552)	(377,632)	769,288	36,208	983,128	950,048	876,968	728,888	535,808
Sources / (Uses)	(33,679,445)	(2,711,080)	(18,080)	1,146,920	(733,080)	946,920	(33,080)	(73,080)	(148,080)	(193,080)	(143,080)
Ending Balance	2,351,528	(359,552)	(377,632)	769,288	36,208	983,128	950,048	876,968	728,888	535,808	392,728

WATER IMPACT FEES
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
General Revenue											
Connection Fees	2,700,000										
Interest on Pooled Investments	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Impact Fees		2,341,950	2,341,950	2,341,950	2,341,950	2,341,950	2,341,950	2,341,950	2,341,950	2,341,950	2,341,950
Unappropriated Surplus	709,564	(683,744)	(383,445)	(373,845)	(329,473)	(25,659)	(287,557)	808,216	2,336,017	2,335,667	2,335,951
Total Revenue	3,509,564	1,758,206	2,058,505	2,068,105	2,112,477	2,416,291	2,154,393	3,250,166	4,777,967	4,777,617	4,777,901
Expense											
Water Engineering											
CWE4001 Subdv. & Comm. Dev. Cap. Proj.		800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Water Master Plan	135,510										
Airport Water Loop-Airport funded	369,140										
SW Water Expansion - Medulla Rd	2,450,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Water Administration											
PRWC Debt Service	554,914	608,206	908,505	918,105	962,477	1,266,291	1,004,393	2,100,166	3,627,967	3,627,617	3,627,901
Total Expenses	3,509,564	1,758,206	2,058,505	2,068,105	2,112,477	2,416,291	2,154,393	3,250,166	4,777,967	4,777,617	4,777,901
Unappropriated Surplus											
Beginning Balance	16,179,950	15,470,386	16,154,130	16,537,575	16,911,420	17,240,893	17,266,552	17,554,109	16,745,893	14,409,876	12,074,209
Sources / (Uses)	(709,564)	683,744	383,445	373,845	329,473	25,659	287,557	(808,216)	(2,336,017)	(2,335,667)	(2,335,951)
Ending Balance	15,470,386	16,154,130	16,537,575	16,911,420	17,240,893	17,266,552	17,554,109	16,745,893	14,409,876	12,074,209	9,738,258

WATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Revenue											
General Revenue											
Interest on Pooled Investments	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Transfer from Water Operations	5,421,000	4,500,000	4,500,000	4,500,000	5,000,000	5,000,000	5,000,000	8,900,000	3,600,000	6,200,000	6,300,000
Transfer from Water Operations											
Airport Water Loop	92,760										
Unappropriated Surplus	16,094,564	5,578,880	3,146,097	2,286,835	535,919	(146,416)	415,274	762,697	1,089,593	248,941	101,777
Total Revenue	22,008,324	10,478,880	8,046,097	7,186,835	5,935,919	5,253,584	5,815,274	10,062,697	5,089,593	6,848,941	6,801,777
Expense											
Non-Departmental											
Maximo Upgrade City Wide	220,000										
Water Production-General											
CWP4001 Production - Tools & Equip		40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
CWP4002 PICS Capital Equipment	6,500	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
CWP5030 Equipment Replacement (007)	88,866	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CWP5505 NW Plant Auxiliary System Upgrades		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CWP5519 NE Monitoring Well Equipment Replacement	8,500	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Williams Filter Rehabilitation	1,237,457										
Liquid Chlorine Conversion	1,703,206										
Lead and Copper Rule Compliance	371,291										
Water Utilities Cybersecurity Vulnerability Evaluation	269,793										
WTP Control Room Remodel			45,000								
Water ARC Flash Study	60,550										
Delta V Equipment Hardware Replacement	225,000										
Williams WTP Canopy	38,924										
Water-Capital Equipment	9,180										
Transfer to Fleet - Water Vehicle Purchases		78,500									
Williams WTP Softener Mechanical Equipment Replacement							750,000				
Williams WTP PRWC Tie					450,000						
Williams WTP ATS Replacement			750,000								
Ground Storage Tanks Rehabilitation								850,000			
Williams WTP Filter Blower Replacement					350,000						
Combee Water Treatment Plant - General											
CWP5030 Equipment Replacement (007)	9,140										
Liquid Chlorine Conversion	100,000										
Combee WTP Filter Rehabilitation								400,000	400,000		
Water ARC Flash Study	50,000										
Combee Sludge Thickener	289,818										
Water T&D-General											
Capital Contingency	135,600	235,000	235,000	255,000	255,000	255,000	276,000	276,000	276,000	276,000	276,000
Lead and Copper Rule Compliance	257,500	270,000	278,100	286,443	295,036	303,887	313,004	322,394	332,066	342,028	352,289
CWE4001 Subdv. & Comm. Dev. Cap. Proj.	144,200	100,000	103,000	106,090	109,273	112,551	115,928	119,406	122,988	126,678	130,478
CWD4002 New Service Connections	175,000	186,000	191,580	197,327	203,247	209,344	215,624	222,093	228,756	235,619	242,688
CWE4004 Minor Ext & Sys Improvements (007)	275,000	273,000	281,190	289,626	298,315	307,264	316,482	325,976	335,755	345,828	356,203
CWD4009 Hydrant Install-New Annex (007)	40,000	50,000	51,500	53,045	54,636	56,275	57,963	59,702	61,493	63,338	65,238
CWD4011 City Project Support (007)	385,000	285,000	293,550	302,357	311,428	320,771	330,394	340,306	350,515	361,030	371,861
CWD4018 Dist Facilities Replacemnt	200,000	200,000	206,000	212,200	218,500	225,100	231,900	238,800	246,000	352,400	261,000
CWE4022 Tools & Equip	40,000	51,400	50,000	50,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
CWD5039 Undesignated Long Term Project Support (007)	120,000	120,000	120,000	130,000	130,000	130,000	140,000	140,000	140,000	150,000	150,000
CWD15100 Traffic Control Support Capital	7,500	8,000	8,000	8,000	8,000	8,000	8,500	8,500	8,500	8,500	8,500
Transfer to Fleet - Water Vehicle Purchases		80,210									
CWD5230 SmartGrid Installation	8,171,051										
Maplewood Av 6" AC Replacement (Between E. Edgewood Drive and Glendale	43,807										
Utility relocation SR33 at I-4 - Tomkow to Old Combee Interchange	108,533										
W. Lk Parker AC W.L. Replace (Valencia to Bonaire)	308,400										
Lakeland Hills Blvd (Parkview to Granada)	216,900										
Water Main Replacement Group 1 - Meters Useful Life <20 yrs	10,000										

WATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Water Main Replacement Group 3 - Mains useful life <-10 yrs	152,341	4,866,000	3,466,000	3,611,000	1,500,000	1,560,000	1,280,000	1,330,000			
Chestnut Rd Sidewalk Improvements	227,061										
Townepark & Myrtle Hill Tie	75,000										
SR. 33 Wildlife Crossing Water	26,978										
Sylvester Rd. 6 inch AC replacement	179,127										
Fairway Ave 6 inch AC Replacement	57,108										
McRorie St (Success Av. and Johnson Av) Rep 650' of 2" GLV WM	120,000										
Woodgreen Lane Water Main Relocation	25,000										
Rose St.Water Main Imp - E Main to N Ingraham	106,000										
Sylvester Rd and Lynncrest WM replacement	330,000										
Ashwood-Creekview Waterline Tie		90,000									
PCCP Condition Assessment			274,000								
Water T&D-Meters											
Water Meter Replacement - Capital	175,000	180,250	185,657	191,227	196,964	202,872	208,959	750,000	1,000,000	3,000,000	3,000,000
Water T&D-Cross Connection Control											
CWD4010 Backflow Prevention	146,710	132,000	139,000	146,000	152,000	159,000	167,000	176,000	184,000	184,000	184,000
Water Engineering											
Capital Contingency	173,820	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Williams Filter Rehabilitation	5,000										
Liquid Chlorine Conversion	5,381										
Lead and Copper Rule Compliance	4,268										
Combee Sludge Thickener	5,000										
CWE4001 Subdv. & Comm. Dev. Cap. Proj.	706,000										
CWE4004 Minor Ext & Sys Improvements (007)	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
CWD4011 City Project Support (007)	105,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
CWD4012 Polk County Project Support	50,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
CWD4013 State/FDOT Project Support	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
CWD4014 City Parks & Rec Support (007)	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
CDA5096 CROW Water Projects Easements	55,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
CWD5230 SmartGrid Installation	5,000										
Maplewood Av 6" AC Replacement (Between E. Edgewood Drive and Glendale	5,000										
Utility relocation SR33 at I-4 - Tomkow to Old Combee Interchange	98,648										
Polk County-Bartow-US 98 Interconnect	1,567,058										
W. Lk Parker AC W.L. Replace (Valencia to Bonaire)	30,000										
Lakeland Hills Blvd (Parkview to Granada)	177,340										
Chestnut Rd Sidewalk Improvements	26,749										
Bartow Hwy Widening (Edgewood Dr to Main St)W.L.Adjust.S								3,100,000			
Fairway & US92 - Tie lines	15,000										
Townepark & Myrtle Hill Tie	20,000										
Water Capital Equipment			20,000								
Water Master Plan	23,591										
Dranefield Rd at Waring Rd Widening	408,590										
Sylvester Rd. 6 inch AC replacement	10,836										
Fairway Ave 6 inch AC Replacement	5,000										
McRorie St (Success Av. and Johnson Av) Rep 650' of 2" GLV WM	15,000										
S Fla Ave Reconst WL Replacement	257,046										
Beacon Hill Neighborhood Water Main Replacement	521,000										
Airport Water Loop	92,760										
Rose St.Water Main Imp - E Main to N Ingraham	15,000										
Water Utilities Engineering Database		25,000									
Sylvester Rd and Lynncrest WM replacement	5,000										
LWE9592 W. Pipkin Widening (Medulla to Harden)	50,908										
Airside Center AC Replacement		1,500,000									
FDOT Proposed Water Projects	112,368	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Water Administration											
Radio Replacement		163,520	163,520	163,520	163,520	163,520	163,520	163,520	163,520	163,520	163,520
Sixth Floor Furnishings		500,000									
Timekeeping System	4,405										

WATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2026 Budget	2027 Proposed	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected	2036 Projected
Maximo GIS Integration	13,100										
Targeted Economic Opportunities - Water	357,415		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Expenses	22,008,324	10,478,880	8,046,097	7,186,835	5,935,919	5,253,584	5,815,274	10,062,697	5,089,593	6,848,941	6,801,777
Unappropriated Surplus											
Beginning Balance	29,370,227	13,275,663	7,696,783	4,550,686	2,263,851	1,727,932	1,874,348	1,459,074	696,377	(393,216)	(642,157)
Sources / (Uses)	(16,094,564)	(5,578,880)	(3,146,097)	(2,286,835)	(535,919)	146,416	(415,274)	(762,697)	(1,089,593)	(248,941)	(101,777)
Ending Balance	13,275,663	7,696,783	4,550,686	2,263,851	1,727,932	1,874,348	1,459,074	696,377	(393,216)	(642,157)	(743,934)

Lakeland Electric
10 Year Capital Improvement Plan

	FY26 Original Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget	FY34 Proposed Budget	FY35 Proposed Budget	FY36 Proposed Budget
REVENUES:											
Transfer from Operating Fund	45,567,764	47,629,984	44,987,865	48,467,915	48,062,732	47,765,632	47,557,537	48,827,895	49,370,968	56,558,281	50,779,121
Bond Proceeds			15,000,000	15,000,000							
Payroll & Motor Pool Transfers	8,619,062	8,654,440	8,507,591	8,835,654	9,176,596	9,518,191	9,886,183	10,255,652	10,652,889	11,065,756	11,494,258
TOTAL REVENUES	**54,186,826**	**56,284,424**	**68,495,455**	**72,303,569**	**57,239,328**	**57,283,823**	**57,443,720**	**59,083,547**	**60,023,856**	**67,624,036**	**62,273,378**
EXPENDITURES:											
McIntosh Plant	4,366,200	5,827,029	3,960,000	3,510,000	3,535,000	3,535,000	3,510,000	3,510,000	3,710,000	3,710,000	3,510,000
McIntosh Plant Unit 5	5,298,555	9,812,744	11,043,489	18,836,573	18,316,574	11,247,372	10,201,764	18,865,560	17,566,502	16,304,948	15,992,234
McIntosh Gas Tiurbine 2	1,084,673	365,000	908,000	8,000	213,000	188,000	10,579,536	960,500	158,000	633,000	
McIntosh GT	50,000	325,000	4,365,000		400,000				550,000	4,932,196	
Larsen Plant	10,613,868	4,825,000	102,500	357,500	377,500	7,476,437	152,500	67,500	205,000	882,902	2,500,000
Winston Plant	560,000	330,000	160,000	1,070,000	520,000	330,000	230,000	320,000	1,100,000	660,000	260,000
Other Production Projects	2,076,386	2,442,647	2,595,342	2,806,205	2,323,770	3,266,811	2,991,805	3,626,637	3,981,699	5,964,778	5,825,666
Transmission Lines	242,000	1,910,000	9,510,300	12,025,609	1,510,927	3,541,255	1,672,493	1,604,668	1,437,808	1,171,942	1,207,100
Distribution Lines	11,276,500	12,057,710	12,913,824	12,424,859	13,766,113	13,192,892	13,115,511	13,864,295	13,644,578	14,051,707	14,471,035
Transmission Substations	205,000	300,000	309,000	318,270	327,818	337,653	347,782	358,216	2,368,962	380,031	391,432
Distribution Substations	5,135,000	4,648,407	11,492,100	10,347,886	2,765,073	2,782,775	2,801,008	2,819,788	2,839,132	2,859,056	2,879,578
Other Delivery Products	8,925,513	12,051,187	9,239,260	9,906,128	9,946,376	10,640,526	11,029,124	11,432,447	11,531,656	11,967,079	12,419,352
Build	1,611,026	944,347	1,622,429	436,289	839,495	453,915	537,251	1,372,254	475,723	491,332	494,942
Tech	2,274,550	150,550	152,050	153,595	2,155,186	156,825	158,514	160,253	162,044	2,163,889	2,165,789
Misc. Projects	467,555	294,803	122,162	102,654	242,496	134,362	116,433	121,429	292,752	1,451,177	156,250
TOTAL EXPENDITURES	**54,186,826**	**56,284,424**	**68,495,455**	**72,303,569**	**57,239,328**	**57,283,823**	**57,443,720**	**59,083,547**	**60,023,856**	**67,624,036**	**62,273,378**

Lakeland Electric
10 Year Capital Improvement Plan

	FY26 Original Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget	FY34 Proposed Budget	FY35 Proposed Budget	FY36 Proposed Budget
McIntosh Plant											
119787 - LPE9787 PCM MPP Administration Building	3,071,200	1,610,865									
115673 - CMP5673 MCOM Sump Pumps	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
117305 - LPP7305 MAN LTMA	1,100,000	3,371,164	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
118013 - FY32 CMP8013 MREP BATTERY REPLACEMENTS									200,000	200,000	
117037 - CMP7037 MD 1&2 BREAKER REPLACEMENT/REFURBISHMENT			450,000		25,000	25,000					
118014 - CMP8014 ME RTAC Monitoring	175,000	75,000									
116580 - FY27 CMP6580 MCOM Service Water		150,000									
118018 - FY27 CMP8018 MREP ROOF STAIRS SAFETY IMPROVE		150,000									
117039 - FY27 CMP7039 MD 1&2 CONTROLS UPGRADE		225,000									
114306 - FY27 CLP4306 U8 CT WATER INJECTION CONTROL VALVE		200,000									
118019 - FY27 CMP8019 MREP STARTING AIR COOLING AIR		35,000									
Total	**4,366,200**	**5,827,029**	**3,960,000**	**3,510,000**	**3,535,000**	**3,535,000**	**3,510,000**	**3,510,000**	**3,710,000**	**3,710,000**	**3,510,000**
McIntosh Plant Gas Turbines											
116616 - CMP6616 MGT1 Industrial Coatings			150,000								
117016 - FY33 CLP7016 MGT1 Major Inspection & Exhaust Repl										4,932,196	
116554 - CMP6554 MGT1 HOT GAS PATH	50,000	75,000	4,215,000								
116625 - FY30 MGT1 Controls Upgrade		250,000			400,000				550,000		
117279 - CMP7279 MGT2 Pump Overhauls/Replacement	50,000		50,000		35,000	50,000	50,000	67,500			
117771 - CMP7771 MGT2 Battery Bank	26,000						20,000				
117012 - FY28 CMP7012 MGT2 Air Filters			140,000					175,000			
116617 - CMP6617 MGT2 Hot Gas Path/Major Outage							4,531,536				
117015 - FY30 CMP7015 MGT2 Insulation Replacement							525,000				
117013 - FY28 CMP7013 MGT2 Evap Cooler Media			200,000					350,000			
117014 - FY30 CMP7014 MGT2 Generator Rewind							4,515,000				
117022 - CMP7022 MGT2 TORQUE CONVERTER						40,000	150,000				
117025 - CMP7025 MGT2 EXPANSION JOINTS	245,000							260,000		100,000	
117026 - CMP7026 MGT2 CAPITAL COATINGS	25,000		50,000		25,000			50,000			
117010 - CMP7010 MGT2 Motor Overhauls	50,000		50,000		35,000	50,000	50,000	50,000	75,000	75,000	
117011 - CMP7011 MGT2 Valve Replacments	50,000		50,000		35,000		50,000		75,000		
117028 - CMP7028 MGT2 GEAR BOX OVERHAUL	150,673					40,000	100,000				
117029 - CMP7029 MGT2 CONTROLS UPGRADE	350,000						400,000			450,000	

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117032 - CMP7032 MGT2 GENERATOR PROTECTIVE RELAY UP-GRADE	50,000										
117035 - CMP7035 MGT2 BREAKER REPLACEMENT/REFURBISHMENT	8,000	25,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	
117033 - FY30 MGT2 Xfmr DGA Installations, 8CT GSU, 8ST GSU, 7SUT, 8 MV Tie Xmf					75,000						
117034 - FY32 MGT2 Generator Breaker Overhaul							180,000				
117036 - CMP7036 MGT2 CEMS Data Controller Upgrade	80,000										
117038 - FY27 CMP7038 MGT2 Lube Oil Cooler Replace/Upgrade		140,000	360,000								
117019 - FY27 CMP7019 MGT2 FUEL GAS REG REDUNDANT		200,000									
Total	1,134,673	690,000	5,273,000	8,000	613,000	188,000	10,579,536	960,500	708,000	5,565,196	
McIntosh Unit 2											
Total											
McIntosh Unit 3											
Total											
McIntosh Unit 5											
119035 - LMP9035 U5 Combustion Turbine Inspection Outage (Outage)				2,255,000	3,250,000				6,540,957		
119250 - LMP9250 U5 LTMA Assets	2,780,447	2,559,509	2,674,823	2,762,017	2,849,212						
119262 - LMP9262 U5 STG Outage				2,255,000	3,700,000				5,500,000		
119781 - LPE9781 U5 SCR Catalyst				750,000	250,000						
115737 - FY28 CMP5737 U5 AMMONIA CONTROL VALVE AND VAPORIZER REPLACEMENT			150,000								
114142 - CPE4142 U5 Inlet Filters Replacement			175,000					200,000			
114085 - CMP4085 U5 Facilities Recoating	75,000	50,000			75,000			100,000			
114099 - CMP4099 U5 Combustion Turbine Dynamic Sensor Upgrade (Outage)				150,000							
115342 - CMP5342U5 Combustion Turbine Insulation								500,000	160,000		
115539 - CMP5539 U5 CEMS Upgrade							90,000				
115545 - CMP5545 U5 Expansion Joint	150,000	150,000	250,000	250,000			175,000		275,000		
115478 - CMP5478 U5 Cooling Tower Acid Tank Replacement						45,000					
115500 - CMP5500 U5 HRSG Recoating	75,000	150,000			150,000			150,000			
115501 - CPE5501 U5 BFP Overhauls					180,000			225,000			
115619 - CPE5619 U5 Combustion Hardware Upgrade			3,450,000	7,533,612	1,287,362	10,061,764	2,061,764	4,620,560		8,414,948	8,414,948
115622 - FY30 CMP5622 U5 Cooling Tower Motor Soft Starts Polisher Resin Replace					300,000						
115624 - CMP5624 U5 Condensate Pump/Motor Upgrades			130,000	150,000				150,000			
115625 - FY28 CMP5625 U5 Controls Upgrade		2,089,100	742,800								
115626 - CMP5626 U5 Cooling tower Bleach Tank				35,000							

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115649 - FY28 CMP5649 U5 Replace CO catalyst				750,000	250,000						
115652 - CMP5652 U5 Gas Control Valve Overhaul				225,000				250,000			
115658 - FY27 CPE5658 U5 BFP & Condesate Pump VFD Retrofit					400,000						
115659 - FY28 CMP5659 U5 Boiler Feed Pump Motor Overhauls					115,000			150,000			
115660 - CMP5660 U5 Inlet Recoating			400,000					250,000			
115661 - CMP5661 U5 Turbine Exhaust Diffuser		350,000							350,000	450,000	350,000
115662 - CMP5662 U5 HRSG HP Superheater	230,608					230,608	6,850,000	7,500,000	1,135,000		
115663 - CMP5663 U5 Start Up Motor						125,000					
115664 - CMP5664 U5 Circ Water Pumps				275,944							
115665 - CMP5665 U5 Auxillary Circ Water Pump								150,000			
115667 - CMP5667 U5 Fire System Louvers					150,000						
115647 - CMP5647 U5 Waste Water Sump Pumps			75,000			85,000			95,000		
115695 - CMP5695 U5 Replace Battery Banks							60,000				
115696 - CMP5696 U5 CT Generator Rewind/Stator Rewedge										6,650,000	
115697 - CMP5697 U5 Condensate Tank Recoat (Interior)	50,000				80,000						
115710 - CMP5710 U5 Attemperator Replacement		250,000		225,000				300,000			
115712 - FY29 CMP5712 U5 Evaporative Cooler Media Repl.			175,000								
115709 - CMP5709 U5 HP and IP silencer replacement				400,000							
115713 - CMP5713 U5 Torque Converter Overhaul						220,000					
115735 - FY32 CMP5735 U5 SIEMENS ROTOR THROUGH-BOLT EXCHANGE											5,447,286
115666 - CMP5666 U5 Valve Replacements	250,000	350,000	100,000	300,000	150,000	150,000	350,000	150,000			
115736 - LMP5736 U5 RAC RETUBING		600,000									750,000
115669 - CMP5669 U5 Motor Overhauls	150,000	120,000	130,000	140,000	150,000	150,000	160,000	170,000	140,000	120,000	150,000
115740 - FY30 CMP5740 U5 ST GENERATOR REWIND/STATOR REWEDGE							200,000	1,000,000	3,310,545		
115758 - CMP5758 U5 BREAKER REPLACEMENT/REFURBISHMENT	30,000	100,000	30,000	30,000	30,000	30,000	30,000	50,000	60,000	70,000	80,000
115751 - FY27 U5 Process NOx Analyzer Replacement							75,000				
115752 - FY29 U5 Insulation Liner Plates		280,000	200,000					250,000			
115755 - CMP5755 U5, DGA Installations, ST GSU, ST Aux, CT Aux, CT SUT Xfmrs	200,000							200,000			
115756 - U5, Control Building, LV Neutral Code Up-grade, 3 phase, 4-wire Conver	250,000	250,000									
115759 - U5 CEMS Data Controller Upgrade	80,000				100,000						100,000
115723 - CMP5723 U5 COOLING TOWER UPGRADES	102,500	150,000	1,000,000	350,000	150,000	150,000	150,000	2,500,000			

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115766 - CMP5766 U5 T3000 CONTROLS UPGRADE	200,000									600,000	700,000
115764 - CMP5764 U5 INLET CHILLER	35,000	200,000									
115760 - CMP5760 U5 CT REPLACE BOP 480V MCC	350,000	200,000									
115761 - CMP5761 U5 CT, REPLACE BOP 4160V - 480V XFMR	200,000		250,000								
116581 - CMP6581 MGT1 FIRE PROTECTION SYSTEM - CO2 BOTTLE REPLACEMENT	90,000										
115763 - FY27 CMP5763 U5 Row 1 Vanes		1,389,135	1,110,866								
115762 - FY29 U5 ST L-0 Blades					4,700,000						
115767 - FY27 CMP5767 U5 CT RAC PIPING BELLOWS		175,000									
115768 - FY27 CMP5768 U5 FAST BUS TRANSFER		100,000									
115770 - FY27 CMP5770 U5 PIPE HANGER & SUPPORT REPLACEMENTS		150,000									
115769 - FY27 CMP5769 U5 LIGHTNING PROTECTION UPGRADES		150,000									
Total	**5,298,555**	**9,812,744**	**11,043,489**	**18,836,573**	**18,316,574**	**11,247,372**	**10,201,764**	**18,865,560**	**17,566,502**	**16,304,948**	**15,992,234**
Larsen Plant											
114134 - CLP4134 U8 Condensate Tank Recoat (Interior)										40,000	
114149 - CLP4149 U8 CT Hydraulic Pump Replacement										75,000	
114150 - CLP4150 U8 Nox Water Pumps			50,000			115,000					
114083 - CMP4083 Larsen Facilities Recoating	50,000			50,000		250,000				250,000	
115318 - CMP5318 U8 CEMS Analyzer Repl							90,000				
114277 - CLP4277 CEMS Server Upgrade - Larsen					75,000				100,000		
114160 - CLP4160 U8 Boiler Feed Pumps	81,120					85,000					
114166 - CLP4166 U8 Voltage Regulators						500,000					
114167 - FY31 CLP4167 U8 Wing Cowl Plenum											2,500,000
114180 - CLP4180 U8 Air Dryer		50,000				50,000				75,000	
114181 - CLP4181 U8 Air Filters		140,000				165,000				180,000	
114185 - FY27 CLP4185 U8 CT Fuel Oil Pump and Clutch		90,000									
114169 - CLP4169 U8 Breaker Overhauls	30,000	60,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	40,000	
114190 - CLP4190 U8 Protective Relay Replacement				250,000							
114197 - CLP4197 U8 ST Inter/After Condenser Retubing	150,000					150,000					
114198 - CLP4198 U8 Battery Bank Replacement		75,000				100,000					
114199 - CLP4199 U8 Air Compressor						50,000					
114159 - CLP4159 U8 Major Motor Overhauls	10,000	25,000	10,000	15,000	10,000	250,000	20,000	25,000	25,000	30,000	

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114208 - CLP4208 U8 GAS CONTROL & SR VALVE OVERHAUL						200,000					
114220 - CLP4220 U8 CT EXHAUST EXPANSION JOINT		150,000				250,000					
114221 - CLP4221 U8 HRSG VALVES	100,000	100,000	12,500	12,500	12,500	12,500	12,500	12,500	50,000	42,902	
114165 - CLP4165 U8 Fuel Oil Flow Divider						125,000					
114210 - CLP4210 U8 Cranking Motor						150,000				150,000	
119046 - U8 - Combustion Turbine Inspection Outage	400,000	1,600,000				4,993,937					
114283 - FY30 CLP4283 U8 CONTROLS HARDWARE UPGRADE					250,000						
114285 - CLP4285 U8 HUMIDITY SENSOR UPGRADE	35,000	30,000									
114223 - CLP4223 LARSEN INTAKE 316(B) COMPLIANCE UPGRADES	1,600,000	650,000									
114227 - CLP4227 U8 ST MAJOR	6,050,000										
114229 - CLP4229 U8 XFMR DGA INSTALLATIONS, 8CT GSU, 8ST GSU, 7SUT, 8 MV TIE XM	100,000	75,000									
114233 - CLP4233 LGT3 MAJOR	250,000										
114235 - CLP4235 LGT3 ELECTRICAL/GEN RESTORATION	262,748										
114224 - U8 ST Lube Oil FiltrationFY26 U8 ST Lube Oil Filtration	95,000										
114230 - FY27 CLP4230 U8 CEMS Data Controller Upgrade		80,000									
114231 - FY27 CLP4231 U8 RTAC Monitoring		300,000									
114234 - LGT3 Controls Upgrade	500,000										
114303 - CLP4303 LARSEN U8 ST 2400V SWITCHGEAR UPGRADE	650,000										
114302 - CLP4302 LARSEN BUILDING RENOVATIONS	250,000	200,000									
114307 - FY27 CLP4307 U8 ST LO COOLING WATER		250,000									
114308 - FY27 CLP4308 U8 FO TANK #2		650,000									
114305 - FY27 CLP4305 U8 ST GEN BREAKER UPGRADE		300,000									
Total	**10,613,868**	**4,825,000**	**102,500**	**357,500**	**377,500**	**7,476,437**	**152,500**	**67,500**	**205,000**	**882,902**	**2,500,000**
Winston Plant											
119272 - LPE9272 WIN NOx Catalyst Replacement				750,000							
114184 - CPP4184 WIN Breaker Replacements	30,000	50,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	40,000	40,000
116605 - FY29 CMP6605 Winston Generator Rewind				90,000	90,000	100,000	100,000	115,000	120,000	120,000	120,000
116606 - CMP6606 Winston Air Conditioners	30,000	30,000	30,000		50,000			75,000			
116609 - FY29 CMP Winston Engine Overhauls				100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
114241 - CPP4241 WIN CO CATALYST REPLACEMENT	350,000									400,000	

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116620 - FY27 CPP6620 WIN RTAC Monitoring		150,000									
116621 - CPP6621 WIN DGA Installations	150,000				150,000				200,000		
116622 - FY27 WIN CPP6622 MV Gear Refurbished, 15KV		100,000	100,000						500,000		
116623 - FY29 WIN LV Gear Refurbishment				100,000	100,000	100,000					
116624 - FY34 WIN Batteries									150,000		
Total	**560,000**	**330,000**	**160,000**	**1,070,000**	**520,000**	**330,000**	**230,000**	**320,000**	**1,100,000**	**660,000**	**260,000**
Other Production Projects											
119859 - LPE9859 PCM NERC Compliance	137,296	140,042	142,843	145,700	148,614	151,586	154,618	157,710	160,864	164,081	167,363
114105 - CMP4105 PCM Engineering Capital Tool Replacement (MBFA)	55,000	15,000	15,000	15,000	15,000	15,000	15,000	25,000	30,000	30,000	30,000
116506 - CPP6506 PCM Lab Test Equipment (MBFA)	75,000	75,000	50,000	50,000	30,000	30,000	30,000	30,000	30,000	50,000	50,000
116509 - CPP6509 PCM Plant A/C and Air Handler Contingency	50,000	50,000	40,000	42,500	45,000	47,500	50,000	75,000	75,000	75,000	75,000
116529 - CPP6529 PCM Industrial Coatings Plan	150,000	150,000	150,000	150,000	50,000	150,000	150,000	150,000	150,000	150,000	150,000
117219 - CPP7219 COL R&R Capital Resources	989,090	951,605	612,000	624,240	636,725	636,725	649,459	649,459	662,448	675,697	688,597
116550 - CPP6550 COL Site Improvements (post U3, move main gate)	250,000	750,000	610,365	342,765	62,431	750,000	56,728	274,468	3,387	700,000	544,706
117301 - CMP7301 ME Major Outage Work	50,000		500,000	1,100,000	1,200,000	600,000	1,300,000	1,400,000	2,000,000	4,000,000	4,000,000
117302 - FY31 CMP7302 ME Catalyst						500,000	500,000				
117303 - FY29 CMP7303 ME Air Compressor Eompressor Overhaul					50,000	50,000					
117304 - FY28 CMP7304 ME Controls Upgrade								750,000			
116557 - CPP6557 PCM INDUSTRIAL MOBILE EQUIPMENT (MBFA)	125,000	150,000	389,134	250,000		250,000			550,000		
116543 - CPP6543 PCM Plant Transportation (MBFA)	30,000	21,000	21,000	21,000	21,000	21,000	21,000	25,000	30,000	30,000	30,000
116501 - CPP6501 PCM Maintenance Tools (MBFA)	65,000	65,000	65,000	65,000	65,000	65,000	65,000	90,000	90,000	90,000	90,000
116559 - CMP6559 PCM PROTECTIVE RELAY HMI TO MONITOR	100,000								200,000		
116561 - FY27 CPP6561 PCOM, Repair/Refurbish existing BOP 2500KVA Xfmr for Spar		75,000									
Total	**2,076,386**	**2,442,647**	**2,595,342**	**2,806,205**	**2,323,770**	**3,266,811**	**2,991,805**	**3,626,637**	**3,981,699**	**5,964,778**	**5,825,666**
Transmission Lines											
168151 - LDE8151 New Indian Lakes To Galloway 69KV Line					500,000	500,000					
168133 - LDE8133 Northwest-West 69kV Ln - THP									300,000		
168138 - FY31 CDE8138 Southwest-Medulla 69kV Ln - THP							600,000	500,000			
164010 - CDE4010 Transmission Pole Repl (007)	182,000	500,000	2,000,000	515,000	1,000,000	1,030,000	1,060,900	1,092,727	1,125,509	1,159,274	1,194,052
164045 - CDE4045 Transmission Wood Poles Inspection/Retreatment	10,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048

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168040 - CDE8040 HAMILTON TO TECO (JD PAGE) 69KV	50,000	1,000,000									
168024 - FY31 CDE8024 FY 31 MT. OLIVE TRANSMISSION LINE						2,000,000					
168045 - FY27 INDIAN LAKES TRANSMISSION		400,000	7,500,000	7,500,000							
168150 - FY29 INDIAN LAKES TO GALLOWAY				4,000,000							
Total	**242,000**	**1,910,000**	**9,510,300**	**12,025,609**	**1,510,927**	**3,541,255**	**1,672,493**	**1,604,668**	**1,437,808**	**1,171,942**	**1,207,100**
Distribution Lines											
178137 - FY29 CDE8137 Larsen N314 Ln Upgrd				450,000							
178138 - CDE8138 Hemphill H384 Ln Upgrd				105,000							
178139 - FY31 CDE8139 Medulla M364 Line Upgrade - Part 2								250,000			
178151 - CDE8151 Medulla M384 and Christina CA334 Ln Upgrd								200,000			
178154 - FY25 CDE8154 Southwest J384 Ln Upgrd						700,000					
178157 - FY30 CDE8157 Winston T384 Ln Upgrd					285,000						
178158 - FY30 CDE8158 Winston T364 Ln Upgrd					50,000						
154001 - CDE4001 Minor Improv/Reloc to Roads (007)	200,000	200,000	206,000	212,180	218,545	225,102	231,855	238,810	245,975	253,354	260,955
154011 - CDS4011 Capital Equipment Purchases (007) (	50,000	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
174003 - CDE4003 Transformer Repl-OH Dist	150,000	150,000	154,500	159,135	163,909	168,826	173,891	179,108	184,481	190,016	195,716
174004 - CDE4004 Transformer Repl-UG Dist (007)	350,000	350,000	360,500	371,315	382,454	393,928	405,746	417,918	430,456	443,370	456,671
174006 - CDE4006 Dist System Eq Replace	13,000	13,000	13,390	13,792	14,205	14,632	15,071	15,523	15,988	16,468	16,962
174007 - CDE4007 Line Switch Installation	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
174008 - CDE4008 Padmount Switch Install (007)	100,000	100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477
174011 - CDE4011 Distribution Pole Repl	2,400,000	2,800,000	3,384,000	2,970,520	3,059,636	3,151,425	3,245,967	3,343,346	3,443,647	3,546,956	3,653,365
174020 - CDE4020 Roadway Lighting Installations	750,000	750,000	772,500	795,675	819,545	844,132	869,456	895,539	922,405	950,078	978,580
174030 - CDE4030 City Facilities Lighting Installations	25,000	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619
174040 - CDE4040 Private Area Lighting Installation	750,000	750,000	772,500	795,675	819,545	844,132	869,456	895,539	922,405	950,078	978,580
174045 - CDE4045 Distribution Wood Poles Inspection/Retreatment	400,000	400,000	412,000	424,360	437,091	450,204	463,710	477,621	491,950	506,708	521,909
174232 - CDE4232 Capacitor Station Installation	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
174500 - CDE4500 Subdiv & Comm Development (007)	1,700,000	1,500,000	1,545,000	1,591,350	1,639,091	1,688,263	1,738,911	1,791,078	1,844,811	1,900,155	1,957,160
174502 - CDE4502 New OH Residential Svc	103,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477	134,392
174503 - CDE4503 New UG Residential Svc	230,000	230,000	236,900	244,007	251,327	258,867	266,633	274,632	282,871	291,357	300,098
174504 - CDE4504 Upgr OH Residential Svc (007)	25,000	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619
174505 - CDE4505 Upgr UG Residential Svc	75,000	75,000	77,250	79,568	81,955	84,413	86,946	89,554	92,241	95,008	97,858

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	FY26 Original Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget	FY34 Proposed Budget	FY35 Proposed Budget	FY36 Proposed Budget
174506 - CDE4506 OH Line Extensions (007)	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
174507 - CDE4507 UG Line Extensions (007)	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
174508 - CDE4508 OH New Comm Svc GS	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
174509 - CDE4509 UG New Comm Svc GS	200,000	200,000	206,000	212,180	218,545	225,102	231,855	238,810	245,975	253,354	260,955
174510 - CDE4510 OH Upgr Comm Svc	20,000	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
174511 - CDE4511 UG Upgr Comm Svc	100,000	100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477
174512 - CDE4512 OH New Comm Svc GSD	150,000	150,000	154,500	159,135	163,909	168,826	173,891	179,108	184,481	190,016	195,716
174513 - CDE4513 UG New Comm Svc GSD	750,000	750,000	772,500	795,675	819,545	844,132	869,456	895,539	922,405	950,078	978,580
174515 - CDE4515 UG New Comm Svc GSLD	750,000	750,000	772,500	795,675	819,545	844,132	869,456	895,539	922,405	950,078	978,580
176251 - CDE6251 Reliability-Recloser Installation	120,000	120,000	123,600	127,308	131,127	135,061	139,113	143,286	147,585	152,012	156,573
176268 - CDE6268 General Reliability Improvements	300,000	300,000	309,000	318,270	327,818	337,653	347,782	358,216	368,962	380,031	391,432
176340 - CDE6340 Minor Line Extensions	10,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
175125 - CDE5125 URD Cable Replacement	25,000	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619
174143 - FY24 CDE4143 Dranefield D374 Ln Upgrd	150,000										
178133 - CDE8133 Downtown Overhead to Underground Conversion	200,000	500,000	1,015,000	530,450	546,364	562,754	579,637	597,026	614,937	633,385	652,387
178223 - FY25 CDE8223 Orangedale V334 Line Upgrade Part 2			253,000								
174850 - FY36 Palmetto A364 and West W384 Line Upgrade								165,000			
174851 - FY28 Christina CA344 line upgrade			160,000								
174852 - FY28 Gibsonia B354 and Hemphill H364 Line Upgrade			12,000								
174853 - FY28 Combee Road C354 line and switch upgrades			50,000								
174856 - FY28 Southwest J364/Medulla M354 Line Upgrade				90,000							
174200 - CDE4200 OH Reliability Improvement	20,000	100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477
174300 - CDE4300 Underground Reliability Improvement Project	100,000	250,000	257,500	265,225	273,182	281,377	289,819	298,513	307,468	316,693	326,193
178147 - CDE8147 E374 NEW CIRCUIT		100,000									
178039 - CDE8039 FY25 GROVE SUBSTATION UPGRADE AND NEW CIRCUIT	600,000	300,000									
173915 - CSG3915 METERSHOP TOOLS AND EQUIPMENT	60,500	61,710	62,944	64,203	65,487	66,797	68,133	69,495	70,885	72,303	73,749
176307 - FY32 CDE6307 NORTHWEST K384 LINE UPGRADE							250,000				
174172 - FY26 CDE4172 X-354 LINE UPGRADE	150,000										
174046 - FY27 V344 RECONDUCTOR		350,000									
174047 - FY30 V344 PART 3					1,300,000						
174205 - FY27 H334 RECONDUCTOR		150,000									

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Total	**11,276,500**	**12,057,710**	**12,913,824**	**12,424,859**	**13,766,113**	**13,192,892**	**13,115,511**	**13,864,295**	**13,644,578**	**14,051,707**	**14,471,035**
Transmission Substations											
168141 - FY29 CDS8141 Generic 230/69kV Substation									2,000,000		
166085 - CDS6085 Various Transmission Breaker Replacements	125,000	300,000	309,000	318,270	327,818	337,653	347,782	358,216	368,962	380,031	391,432
164232 - CDS4232 Various Transmission Capacitors	80,000										
Total	**205,000**	**300,000**	**309,000**	**318,270**	**327,818**	**337,653**	**347,782**	**358,216**	**2,368,962**	**380,031**	**391,432**
Distribution Substations											
178045 - FY27 INDIAN LAKES SUBSTATION		350,000	7,500,000	7,500,000							
174122 - CDS4122 Substations Animal Protection	5,000	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
174222 - CDS4222 Battery Bank Replacement	30,000	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143
174226 - CDS4226 Substation Intergration	100,000	300,000	309,000	318,270	327,818	337,653	347,782	358,216	368,962	380,031	391,432
176269 - CDS6269 Replacement of Distribution Feeder Relays		60,000	60,900								
176346 - CDS6346 Various Distribution Breaker Replacement	120,000	200,000	206,000	212,180	218,545	225,102	231,855	238,810	245,975	253,354	260,955
175126 - CDS5126 12KV Switch Replacement	5,000	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
166036 - CDS6036 Sub. Trans Power Transformer Equip.	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
176036 - DCS6036 Sub. Dist. Power Transformer Equip.	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
174848 - FY29 Orangedale New Circuit V384 substation equipment				100,000							
176037 - CDS6037 SUBSTATION POWER TRANSFORMER	1,500,000	1,750,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
174865 - CDS4865 NEUTRAL REACTOR		350,000									
176321 - CDS6321 MACINTOSH AUTOTRANSFORMER	2,500,000	1,303,407	1,200,000								
174192 - FY26 CDE4192 NEW YORK AVE BRIDGE	700,000										
176337 - FY27 CDS6337 LTC MONITOR UPGRADES		100,000									
176336 - FY27 CDS6336 DRONE		20,000									
Total	**5,135,000**	**4,648,407**	**11,492,100**	**10,347,886**	**2,765,073**	**2,782,775**	**2,801,008**	**2,819,788**	**2,839,132**	**2,859,056**	**2,879,578**
Other Delivery Projects											
154006 - CDP4006 Purchs New Electric Meters	890,541	908,352	926,519	945,050	963,951	983,230	1,002,894	1,022,663	1,043,116	1,063,979	1,085,258
156138 - CDG6138 R&R Capital Project Resources	7,629,972	7,702,835	7,895,591	8,211,414	8,539,871	8,881,466	9,236,724	9,606,193	9,990,441	10,390,059	10,805,661
174005 - CDG4005 Tool & Safety Equip-Capital (MBFA) (007)	65,000	65,000	66,950	68,959	71,027	73,158	75,353	77,613	79,942	82,340	84,810
174128 - CDO4128 Pole Yard Improvements	30,000	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143

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175124 - CDP5124 Radio Communication to Reclosers	20,000	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
175032 - CDE5032 Fast Transfer Switch Gear Replacement	225,000	225,000	231,750	238,703	245,864	253,239	260,837	268,662	276,722	285,023	293,574
175034 - CDP5034 SI Installed Inventory/Replacement	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
175035 - CDP5035 Dell SecureWorks IDS/IPS				320,000		320,000	320,000	320,000			
175134 - CDP5134 RTU Power Supply Upgrade/Redundancy	15,000	15,000	15,450	15,914	16,391	16,883	17,389	17,911	18,448	19,002	19,572
174859 - CSG4859 SMART GRID TOWER PROJECT		400,000									
156135 - FY27 SONET FIBER UPGRADE ICON		885,000									
175752 - FY27 GIS UPGRADE TO UN		1,750,000									
Total	**8,925,513**	**12,051,187**	**9,239,260**	**9,906,128**	**9,946,376**	**10,640,526**	**11,029,124**	**11,432,447**	**11,531,656**	**11,967,079**	**12,419,352**
Miscellaneous Projects											
985730 - FY23 CFM5730 SUBSTATION ROOFS	17,365	18,233	19,145	20,102	21,107	22,163	23,271	24,434	25,656	26,169	26,692
715013 - CCS5013 Capital Project Resources	55,190	56,570	80,767	57,984	59,434	82,786	61,217	62,441	84,856	85,000	86,700
174123 - CDS4123 Substations Fence Replacement & Upgrds	25,000	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619
174124 - CDS4124 Substations Grid Rock Addition	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
918888 - CGM8888 Rate Case Study	125,000				135,000				145,000		
174864 - CSG-ED4864 EMERGING TECHNOLOGY CAPITAL IMPROVEMENT	200,000	200,000									
174861 - CSG4861 MDM LODESTAR UPGRADE / REPLACEMENT	50,000										
118015 - FY35 MREP CO Catalyst										400,000	
118016 - FY35 MREP ASC										300,000	
118017 - FY35 MREP SCR										600,000	
455096 - CDA5096 CROW Water Projects Easements	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Total	**467,555**	**294,803**	**122,162**	**102,654**	**242,496**	**134,362**	**116,433**	**121,429**	**292,752**	**1,451,177**	**156,250**
Building Improvements											
815707 - CTR5707 HVAC System Upgrades	45,000										
915014 - CMP5014 LE-Security Enhancement	132,171	134,814	137,510	140,260	143,065	145,926	148,845	151,822	154,858	157,955	161,114
984651 - CFM4651 Security Systems for E&W Building (007)	24,588	25,080	25,582	26,094	26,616	27,148	27,691	28,245	28,810	29,386	29,974
985720 - CTS5720 Furniture Requirements - Capital (MBFA)	20,808	21,224	21,649	22,082	22,523	22,974	23,433	23,902	24,380	24,867	25,365
984306 - CFM4306 Admin Building Capital Improvement	588,924	172,303	175,749	179,264	182,849	186,506	190,236	194,041	197,922	201,880	205,918
985712 - CFM5712 Major Equipment Purch (MBFA)	5,413	5,520	5,631	5,743	5,858	5,975	6,095	6,217	6,341	6,468	6,597

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984307 - CTS4307 T&D Building Capital Improvements	54,122	55,204	56,308	57,434	458,583	59,755	60,950	62,169	63,412	64,681	65,974
985707 - CFM5707 HVAC System Upgrades (Substations) - Replace Project 315707		5,202		5,412		5,631		5,858		6,095	
985713 - CFM5713 Admin Building Space Study & Modifications	240,000	240,000									
985715 - FY23 CFM5715 Seal Admin Building Windows								450,000			
985717 - FY24 CFM5717 LE Admin Building & Garage - Seal Concrete	500,000						40,000	450,000			
985718 - CFM5718 Chiller Coil Replacement			1,200,000								
985719 - FY27 CFM5719 Storm Vault Media Replacement		35,000					40,000				
985721 - FY27 CFM5721 Fire Alarm System Replacement		250,000									
Total	**1,611,026**	**944,347**	**1,622,429**	**436,289**	**839,495**	**453,915**	**537,251**	**1,372,254**	**475,723**	**491,332**	**494,942**
Technology Improvements											
714125 - CCS4125 Web/eCommerce Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
176284 - CDC6284 SCADA/EMS Upgrade	2,004,000				2,000,000					2,000,000	2,000,000
176396 - CDC6396 NERC CIP Compliance-Cybe Sec Needs for EMS Sys	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
525111 - CTC5111 Fiber Services Connections	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550
985728 - CFM5728 UPS Battery Replacement	120,000										
Total	**2,274,550**	**150,550**	**152,050**	**153,595**	**2,155,186**	**156,825**	**158,514**	**160,253**	**162,044**	**2,163,889**	**2,165,789**
TOTAL CAPITAL IMPROVEMENT PLAN	**54,186,826**	**56,284,424**	**68,495,455**	**72,303,569**	**57,239,328**	**57,283,823**	**57,443,720**	**59,083,547**	**60,023,856**	**67,624,036**	**62,273,378**